

July 19, 2023

Kenneth L. Thompson

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Mayor and City Council of Baltimore  
Attn: Ebony Thompson, City Solicitor  
City Hall, Suite 101  
100 Holliday Street  
Baltimore, MD 21202

Police Department of Baltimore City  
Attn: Richard Worley, Acting Policing Commissioner  
Shannon Sullivan, Director  
242 W 29<sup>th</sup> Street  
Baltimore, MD 21211-2908

Timothy Mygatt  
Nicole Porter  
U.S. Department of Justice  
Civil Rights Division  
Special Litigation Section  
950 Pennsylvania Ave., NW  
Washington, DC 20530

RE: *Baltimore Police Monitoring Team – May Invoice*

This document, including attachments, is the invoice of the Baltimore Police Monitoring Team (“Team”) for services performed and expenses incurred in May 2023.

**Narrative Summary**

This invoice accounts for time worked from May 1 to May 31, 2023, by team members Ken Thompson, Evan Shea, Hassan Aden, Matthew Barge, Theron Bowman, Gabriela Wasileski, Katie Zafft, Christine Cole, Tyeesha Dixon, Jessica Drake, Randy Dupont, Maggie Goodrich, Nola Joyce, Megan McDonough, Tracey Meares, Charles Ramsey, Jonathan Smith, Sean Smoot, Roberto Villasenor, and Wanda Watts. This invoice also includes expenses for Morgan State University incurred in April 2023.

The sum of previously unbilled services and expenses reflected in this invoice is \$172,752.55 and of the time submitted in this invoice, 77.2 hours, or 12%, were *pro bono*, or unbilled and donated to the City of Baltimore. By recording 12% of its total time *pro bono*, and writing off certain expenses, the Team saved the city a total of \$22,270.

Work performed in May 2023 included:

- Community outreach and meetings between Monitoring Team members, including neighborhood liaisons, and community stakeholders, and collaborations with BPD and DOJ regarding coordinated outreach
- Collaborating with Morgan State University to conduct a second community survey and the Munk School and Rose Street Community Center for a second custodial arrestee survey
- Virtual and telephonic meetings regarding Consent Decree requirements on stops/searches/ arrests, use of force, interactions with individuals with behavioral health disabilities, technology and data collection and maintenance, interactions with youth, impartial policing, misconduct investigations and discipline, training, sexual assault investigations, First Amendment protected activities, supervision, staffing, recruitment, hiring, officer assistance and support, compliance reviews and outcome assessments
- Continuing our comprehensive assessment on compliance with the First Amendment in connection with arrests in 2019-2022
- Continuing our comprehensive assessment on arrests from 2019 and 2021
- Continuing our comprehensive assessment on recruitment, hiring, and retention and our comprehensive assessment on transportation
- Continuing our compliance audit of sexual assault investigations
- Continuing our comprehensive assessment on the Performance Review Board
- Developing methodologies for assessments on misconduct investigations and discipline, interactions with youth, officer assistance and support, and responses to individuals in crisis
- Continuing our review of use of force policy revisions
- Reviewing policies related to Youth Curfew enforcement and use of small unmanned aircraft
- Reviewing reports and body worn camera footage related to police involved shooting
- Observing/evaluating Comstat meetings and Performance Review Board meetings
- Providing technical assistance on implementation of technology reforms, including implementation of new Records Management System and a revised electronic report form
- Addressing issues relating to interactions with individuals with behavioral health disabilities, including meetings with CPIC, behavioral health system deficiencies identified in an analysis of systemic needs, evaluating data on crisis response, and drafting agreement for implementation of Paragraph 97 of the Consent Decree
- Reviewing implementation of community policing plan
- Meetings and communications with Judge Bredar to inform him and receive his feedback about the progress of the project
- Preparing and updating content for the team's website
- Engaging with residents on social media and through participation in radio interviews

**Invoice Summary**

*Invoice Totals*

	<b>Previously Billed in FY 2023</b>	<b>May 2023 Billed</b>	<b>Fiscal YTD Billed</b>
<b>Services</b>	\$1,152,991.50	\$162,738.00	\$1,315,729.50
<b>Expenses</b>	\$224,493.13	\$10,014.55	\$234,507.68
<b>Total</b>	\$1,377,484.63	\$172,752.55	\$1,550,237.18

<b>FY 2023 Budget (\$119,390.06 + \$1,475,000)</b>	\$1,594,390.06
<b>Funds Remaining in FY 2023 Budget</b>	\$44,152.88
<b>Percentage of Funds Used in FY2023 Budget</b>	97.23%
<b>Fiscal 2023 YTD Value of Pro Bono Services</b>	\$214,950.10

*Breakdown of Billable Hours & Expenses*

<b>May</b>	<b>Total Hours</b>	<b>Billed Hours</b>	<b>Pro Bono Hours</b>	<b>Total Services Billed</b>	<b>Total Expenses Billed</b>
Thompson	97.80	83.60	14.20	\$39,710.00	\$0.00
Shea	69.20	66.20	3.00	\$31,445.00	\$0.00
Aden	33.20	31.70	1.50	\$7,449.50	\$0.00
Barge	32.80	29.80	3.00	\$7,003.00	\$501.32
Bowman	10.70	10.70	0.00	\$2,514.50	\$0.00
CJI: Wasileski	24.00	24.00	0.00	\$5,640.00	\$0.00
CJI: Zafft	16.80	16.80	0.00	\$3,948.00	\$855.33
Cole	42.00	42.00	0.00	\$9,870.00	\$1,042.70
Dixon	1.60	1.60	0.00	\$376.00	\$0.00
Drake (Admin)	12.00	12.00	0.00	\$450.00	\$0.00
Drake (CE)	30.50	28.00	2.50	\$6,580.00	\$293.03
Dupont	61.60	29.00	32.60	\$6,815.00	\$1,343.29
Goodrich	3.00	3.00	0.00	\$705.00	\$0.00
Joyce	36.80	36.80	0.00	\$8,648.00	\$776.76
McDonough	26.40	22.90	3.50	\$5,381.50	\$0.00
Meares	18.30	9.80	8.50	\$2,303.00	\$1,348.82
Ramsey	26.30	26.30	0.00	\$6,180.50	\$284.33
Smith	32.70	27.30	5.40	\$6,415.50	\$0.00
Smoot	11.10	11.10	0.00	\$2,608.50	\$0.00
Villasenor	22.10	19.10	3.00	\$4,488.50	\$0.00
Watts	17.90	17.90	0.00	\$4,206.50	\$0.00
Morgan State University	0.00	0.00	0.00	\$0.00	\$3,568.97
<b>Total</b>	<b>626.80</b>	<b>549.60</b>	<b>77.20</b>	<b>\$162,738.00</b>	<b>\$10,014.55</b>

**Individual Invoices and Supporting Documentation**

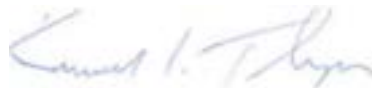
The remainder of this invoice includes the individual invoices of all Team members who submitted invoices for May 2023, as well as receipts for travel, transportation, accommodations, and expenses incurred for website development, and establishment of Team e-mail addresses.

The City and the Team have agreed that Team members who elect to be compensated for meals and personal expenses incurred while traveling to Baltimore for work on the project will do so at the standard federal per diem rate of \$69, with fractions of days billed at 75% of the standard federal per diem rate, or \$51.75. Some team members have waived or reduced their per diem charges or elected to receive them only for some but not all days while traveling to and working in Baltimore. This constitutes additional, ongoing savings to the City.

We submit this invoice for approval by the Department of Justice and the City of Baltimore. As previously discussed, we ask both parties to review the invoice and get back to us with any comments or suggested changes within five days. Once we obtain approval of the invoice, we will submit it to Judge James Bredar for his review and approval.

Please feel free to contact me if you have any questions.

Sincerely,

A handwritten signature in blue ink, appearing to read "Kenneth L. Thompson".

Kenneth Thompson

<b>Baltimore Consent Decree Monitor</b>			<b>INSTRUCTIONS</b>	
750 E. Pratt, Ste 900				
Baltimore, MD 21202				
	INVOICE FOR MONTH OF:	May		
	INVOICE SUBMITTED BY:	Thompson		
	DATE SUBMITTED:	6/21/2023		
	YEAR:	2023		

TIME							
Month of	Day	Description	Hours	Rate	Total	Comments (Unbilled Time)	Unbilled Hours
May	1	Review Quarterly Crisis Data Collection Analysis (1.1); review staffing analysis from the Court and discuss same with N. Joyce (.4); work on getting set up to review additional arrest assessments (.3); review draft Paragraph 97 implementation document (.8)	2.6	\$475.00	\$1,235.00		
May	2	Review communications re: community survey issues (.2); work on additional arrest assessments (1.8); review edited comments re: Paragraph 97 issues in the behavioral health area (.4); review CPIC Data Subcommittee Minutes (.2)	2.6	\$475.00	\$1,235.00	Work on administrative issues	0.6
May	3	Review and analyze City's Curfew Proposal; DOJ's list of concerns to curfews, in general; and youth Consent Decree requirements and policies re: same (2.3); review communications re: community survey and discuss overall issues with E. Shea (.4)	2.7	\$475.00	\$1,282.50	Work on administrative issues; work on logistics for the May monthly meeting	0.7
May	4	Review communications in connection with community survey issues (.4); continue reviewing the intersection between youth policies and the draft curfew policy (.8)	1.2	\$475.00	\$570.00	Work on administrative issues; work on logistics in connection with the May Monthly meeting	1.2
May	5	Work on survey issues (.3); review materials in connection with technology issues in preparation for May Monthly meeting (.8); review materials re: staffing and recruitment issues (.8); review behavioral crisis issues and conference with R. Dupont re: same (.6); continue to review Youth Curfew issues (.5); travel to and observe police involved shooting scene, including providing memo to the court and relevant team members re: same (3.3); review select probable cause arrest assessments (.3)	6.6	\$475.00	\$3,135.00	Work on administrative issues	0.5
May	6			\$475.00	\$-		
May	7			\$475.00	\$-		
May	8			\$475.00	\$-		

May	9	Review and analyze DOJ's comments to the Police commissioner's memorandum re: the Youth Curfew (.8); review communication from W. Watts re: utilizing August Public Forum to engage Hispanic community and analyze appropriate strategy to implement same (.5); telephone conference with R. DuPont re: community collaboration in connection with behavioral health issue (.6); review Supervision materials in preparation for the May monthly meeting (.7)	2.6	\$475.00	\$1,235.00	Work on logistics for All Team meeting	0.6
May	10	Review materials in preparation for behavioral crisis assessments (1.8); work on additional 1st Amendment assessments including multiple conversations with G. Wasileski re: same (.7); analyze selected assessments and conference same with E. Shea (.3); review Civilian Review Board Quarterly Report (.7)	3.5	\$475.00	\$1,662.50	Work on BPD to set up access to relevant case files	0.8
May	11	Review materials re: staffing and recruitment issues (.8); review behavioral crisis issues and conference with R Dupont re: same (.6); continue to review Youth Curfew issues (.5); travel to and observe police involved shooting scene, including providing memo to the court and relevant team members re: same (3.3); review select probable cause arrest assessments (.3)	5.5	\$475.00	\$2,612.50		
May	12	Review latest draft of the Community Survey (1.2); work on 1st amendment assessments (1.4); confer with E. Shea re: arrest assessment (.3)	2.9	\$475.00	\$1,377.50	Work on administrative issues; review community engagement calendar and communication with W. Wats re: same; review multiple press reports in connections with yesterday's POIS	1.4
May	13			\$475.00	\$-		
May	14			\$475.00	\$-		
May	15	Prepare for and meet with the Court re: personnel issues (1.3); review and analyze staffing memo prepared by N. Joyce along with Resource Inventory Publication (1.6); prepare for and attend meeting with the parties and monitoring team re: behavioral crisis assessments (2.2); review 24 Hour PIB Report and related body worn camera footage regarding the 5/11/23 police involved shooting (1.2)	6.3	\$475.00	\$2,992.50	Work on community engagement schedule re: discussion of 2nd Comprehensive Reassessment Report; work on preparations for all team meeting	1.4

May	16	Review Sexual Offense Report and provide comments to E. Shea re: same (1.7); meet with R. Dupont et al to discuss upcoming behavioral crisis assessment (1.1); multiple communications with select members of the Monitoring Team re: last week's police involved shooting (.7)	3.5	\$475.00	\$1,662.50	Work on logistics for next weeks monthly meeting and the All Team meeting; continue working on community engagement matters; work on administrative issues	1.4
May	17	Review BPD's response to DOJ's comments re: the Youth Curfew and engage in conversations with relevant members of the Monitoring Team re: same (.7); multiple communications with the Court and N. Joyce re: staffing issues (.3); review BPD crisis policy resource document (.7); review additional information provided by Major Loeffler re: behavioral health case review (.5); re-review sections of Sexual Assault and follow up discussion with E. Shea re: same (.8)	3.0	\$475.00	\$1,425.00	Work on logistics for All Team and Monthly Meeting; work on administrative matters	1.2
May	18	Review crisis intervention policies and related training in preparation for completing behavioral crisis assessments (1.7); review DOJ's latest comments to BPD's curfew memo and confer with E. Shea and T. Villasenor re: the Monitoring Team's comments re: same (.7)	2.4	\$475.00	\$1,140.00	Work on logistics for next week's monthly meeting	0.8
May	19	Work on behavioral health assessments (3.2); review parties submissions for next week's monthly meeting (1.2); review and analyze BPD's final draft of the Youth curfew PCM and draft comments to the Monitoring Team (.6)	5.0	\$475.00	\$2,375.00	Work on administrative issues	0.6
May	20			\$475.00	\$-		
May	21	Work on behavioral crisis assessments	4.6	\$475.00	\$2,185.00		
May	22	Work on behavioral crisis assessments (5.2); review drone policy and approve Monitoring Team comments to BPD re: same; review Technology Submission for Thursday's monthly meeting (.4)	6.0	\$475.00	\$2,850.00	Work on logistics for Wednesday's All Team meeting	0.7
May	23	Attend Behavioral Crisis Policy meeting (1); attend CPIC meeting (1.5); review relevant crisis intervention policies along with related training materials (1.7)	4.2	\$475.00	\$1,995.00	Meet with Judge Lipman and R. Dupont to discuss behavioral crisis issues; prepare for tomorrow's All Team meeting	1.3
May	24	Prepare for and attend the All Team meeting (6.3)	6.3	\$475.00	\$2,992.50		
May	25	Meet with the Court and Nola Joyce re: staffing issues (.8); prepare for and attend the monthly meeting (4.1)	4.9	\$475.00	\$2,327.50		
May	26			\$475.00	\$-		
May	27			\$475.00	\$-		
May	28			\$475.00	\$-		
May	29			\$475.00	\$-		
May	30	Prepare for and meet with R. DuPont, J. Smith and G. Wasileski re: CIT methodology check-in	3.0	\$475.00	\$1,425.00	Prepare for WYPR interview	1.0



May	31	Meet with the parties to discuss action plans in connection with re: assessments (.7); participate in interview with WYPR in connection with Consent Decree updates (.7); review materials in connection with misconduct and discipline section of the Consent Decree in preparation for conducting assessments (2.6); review materials in connection with modifications to the PCM re: lesser offenses (.2)	4.2	\$475.00	\$1,995.00		
			83.6	\$475.00	<b>\$ 39,710.00</b>		14.2
<b>EXPENSES</b>							
			<b>MEALS + INCIDENTALS</b>		<b>NON MEALS</b>		
<b>Date</b>	<b>Category</b>		<b>Travel Day</b>	<b>Total Meal + Incidentals (per daily Guidelines cap of \$71 per day)</b>	<b>Non-Meal Description</b>	<b>Non-Meal Expense</b>	<b>Total</b>
				\$ -			\$ -
				\$ -			\$ -
				\$ -			\$ -
				\$ -			\$ -
						<b>TOTAL:</b>	<b>\$ -</b>

Subtotal Time:	\$39,710.00
Subtotal Expenses:	\$ -
TOTAL:	\$39,710.00
Unbilled Hours	14.2

Your initials here signify that the charges on this invoice are accurate: **INITIALS**  
KLT

<b>Baltimore Consent Decree Monitor</b>			
750 E. Pratt, Ste 900			
Baltimore, MD 21202			
	INVOICE FOR MONTH OF:	<u>May</u>	
	INVOICE SUBMITTED BY:	Shea	
	DATE SUBMITTED:	6/21/2023	
	YEAR:	2023	

**TIME**

Month of	Day	Description	Hours	Rate	Total	Comments (Unbilled Time)	Unbilled Hours
May	1	Draft arrest assessment; status call re: Axon records	2	\$ 475.00	\$ 950.00		
May	2	Draft arrest assessment; status call re: arrest assessments and preparation for same	4.9	\$ 475.00	\$ 2,327.50		
May	3	Draft arrest assessment; emails re: community survey and call with K. Thompson re: same	3.7	\$ 475.00	\$ 1,757.50		
May	4	Reviewing billing statements; draft arrest assessment; call with IUR at Morgan State re: community survey, prepare for same	3	\$ 475.00	\$ 1,425.00		
May	5	Draft arrest assessment; McDonough re: community survey	2.2	\$ 475.00	\$ 1,045.00		
May	6			\$ 475.00	\$ -		
May	7			\$ 475.00	\$ -		
May	8			\$ 475.00	\$ -		
May	9	Draft arrest assessment; weekly call re: assessments	5.1	\$ 475.00	\$ 2,422.50		
May	10	Draft arrest assessment; conference with K. Thompson re: same	2.2	\$ 475.00	\$ 1,045.00		
May	11	Draft arrest assessment; conference with K. Thompson re: same	3.1	\$ 475.00	\$ 1,472.50		
May	12	Draft arrest assessment; conference with K. Thompson re: same; emails with K. Thompson re: same	2.2	\$ 475.00	\$ 1,045.00		
May	13			\$ 475.00	\$ -		
May	14			\$ 475.00	\$ -		
May	15			\$ 475.00	\$ -		
May	16	Revise arrest assessment; review community survey; call re: status of arrest assessments	2.7	\$ 475.00	\$ 1,282.50		
May	17	Review sexual assault report; conference with K. Thompson re: same; call with M. Barge re: same	1.5	\$ 475.00	\$ 712.50		
May	18	Review sexual assault report; draft arrest assessment	1.2	\$ 475.00	\$ 570.00		
May	19			\$ 475.00	\$ -		
May	20			\$ 475.00	\$ -		
May	21			\$ 475.00	\$ -		
May	22			\$ 475.00	\$ -		
May	23	Review recruitment assessment	1.5	\$ 475.00	\$ 712.50		
May	24	Monitoring team meeting; prepare for same	8	\$ 475.00	\$ 3,800.00	Team dinner with monitoring team and Judge Bredar	

May	25	Attend monthly meeting; prepare for same	4.2	\$ 475.00	\$ 1,995.00	
May	26	Review stop, search and arrest policies	4.2	\$ 475.00	\$ 1,995.00	
May	27			\$ 475.00	\$ -	
May	28			\$ 475.00	\$ -	
May	29			\$ 475.00	\$ -	
May	30	Review stop, search and arrest policies; participate in ride along in Western District, travel to and from Western District	12	\$ 475.00	\$ 5,700.00	
May	31	Attend radio interview; review SSA policies; conference with BPD re: assessments	2.5	\$ 475.00	\$ 1,187.50	
			66.2	\$ 475.00	\$ 31,445.00	3

**EXPENSES**

Date	Category	MEALS + INCIDENTALS		NON MEALS		Total
		Travel Day	Total Meal + Incidentals (per daily Guidelines cap of \$71 per day)	Non-Meal Description	Non-Meal Expense	
						\$ -
						\$ -
						\$ -
						\$ -
<b>TOTAL:</b>						\$ -

Subtotal Time:	\$	31,445.00
Subtotal Expenses:	\$	-
<b>TOTAL:</b>	<b>\$</b>	<b>31,445.00</b>
Unbilled Hours		3.00

Your initials here signify that the charges on this invoice are accurate: INITIALS  
ETS

**Baltimore Consent Decree Monitor**  
750 E. Pratt, Ste 900  
Baltimore, MD 21202

**INSTRUCTIONS**

1. Complete the blue box to the left first. This will cause month and rate information to populate the
2. Enter descriptions and hours in the "Time" portion of the matrix consistent with the "Sample Description" below.
3. You may not bill more than eight (8) hours in a day, even if you work more than eight (8) hours in a day, which you inevitably will. Leadership must authorize more than eight hours billed in a day, itemized, but will do so sparingly. All time above 8 hours in a day should be reflected as "unbilled."
4. You may **NOT** bill for time spent traveling to or from Baltimore or anywhere else. Travel time is non-re
5. Please make sure all expenses meet the Guidelines listed in the Billing Guidelines tab.
6. Do not forget to initial the box attesting to the accuracy of this statement before you submit it.
7. Do not hesitate to call Deputy Monitors Hassan Aden or Seth Rosenthal with any questions.

<b>INVOICE FOR MONTH OF:</b>	<u>May</u>	Complete these four cells before starting spreadsheet. Rates and other info will self-populate.
<b>INVOICE SUBMITTED BY:</b>	Bowman	
<b>DATE SUBMITTED:</b>	6/7/2023	
<b>YEAR:</b>	2023	

**Sample Description:**

*Prepare for and attend meeting with BPD North Division DC; prepare checklist for review of in-service training; meet with Ms. Williams re changes to compliance matrix; copied use of force reports; reviewed UNDF reports 1123454 and 1123455.*

**TIME**

Month of	Day	Description	Hours	Rate	Total	Comments (Unbilled Time)	Unbilled Hours
May	1	Meeting- Prepared for and participated in BAL Monthly SSA data call	0.5	\$ 235.00	\$ 117.50		
May	2			\$ 235.00	\$ -		
May	3			\$ 235.00	\$ -		
May	4			\$ 235.00	\$ -		
May	5	Reviewed and responded to 12 messages (We need to hear from you., AUGUST QUARTERLY HEARING, SSA policies, Updated Policy 102, Written Directives and Training)	1	\$ 235.00	\$ 235.00		
May	6			\$ 235.00	\$ -		
May	7			\$ 235.00	\$ -		
May	8			\$ 235.00	\$ -		
May	9			\$ 235.00	\$ -		
May	10			\$ 235.00	\$ -		
May	11			\$ 235.00	\$ -		
May	12	Reviewed and responded to 16 messages (SSA policies, incident report for the arrest, Quarterly Community August 23, 2023 6:30pm-7:30pm, BPD Monitoring Team: Arrest Assessment, 24 Hour Report - 300 South Catherine)	1.5	\$ 235.00	\$ 352.50		

INVOICE

May	13			\$	235.00	\$	-
May	14			\$	235.00	\$	-
May	15			\$	235.00	\$	-
May	16			\$	235.00	\$	-
May	17			\$	235.00	\$	-
May	18			\$	235.00	\$	-
May	19	Reviewed and responded to 7 messages (Youtube, Updated Video Link, SSA policies)	0.7	\$	235.00	\$	164.50
May	20			\$	235.00	\$	-
May	21			\$	235.00	\$	-
May	22			\$	235.00	\$	-
May	23			\$	235.00	\$	-
May	24	Meeting- Participated virtually in part of All Team meeting	3	\$	235.00	\$	705.00
May	25			\$	235.00	\$	-
May	26	Reviewed and responded to 33 messages (Draft Policy 1512, Small Unmanned Aircraft System, SSA policies, Notes, Axon Records SSA Monthly Data Meeting, SSA Policy comments, MEMORIAL DAY 2023, Arrest warrants)	3	\$	235.00	\$	705.00
May	27			\$	235.00	\$	-
May	28			\$	235.00	\$	-
May	29			\$	235.00	\$	-
May	30			\$	235.00	\$	-
May	31	Meeting- Prepared for and participated in BPD MT/BPD Assessments discussion	1	\$	235.00	\$	235.00
			10.7	<b>TOTAL:</b>	<b>\$ 2,514.50</b>		0







Baltimore Consent Decree Monitor  
INVOICE

				\$	-
				\$	-
				\$	-
				\$	-
				\$	-
<b>TOTAL:</b>				\$	-

<b>Subtotal Time:</b>	\$	<b>2,514.50</b>
<b>Subtotal Expenses:</b>	\$	<b>-</b>
<b>TOTAL:</b>	\$	<b>2,514.50</b>

**Unbilled Hours** 0.00

Your initials here signify that the charges on this invoice are accurate: **INITIALS**  
TLB

<b>Baltimore Consent Decree Monitor</b> 750 E. Pratt, Ste 900 Baltimore, MD 21202			<b>INSTRUCTIONS</b> 1. Complete the blue box to the left first. This will cause month and rate information to populate the spreadsheet. 2. Enter descriptions and hours in the "Time" portion of the matrix consistent with the "Sample Description" below.  3. You may not bill more than eight (8) hours in a day, even if you work more than eight (8) hours in a day, which you inevitably will. Leadership must authorize more than eight hours billed in a day, itemized, but will do so sparingly. All time above 8 hours in a day should be reflected as "unbilled." 4. You may <b>NOT</b> bill for time spent traveling to or from Baltimore or anywhere else. Travel time is non-reimbursable. 5. Please make sure all expenses meet the Guidelines listed in the Billing Guidelines tab. 6. Do not forget to initial the box attesting to the accuracy of this statement before you submit it. 7. Do not hesitate to call Deputy Monitors Hassan Aden or Seth Rosenthal with any questions.
	<b>INVOICE FOR MONTH OF:</b> <u>May</u>		Complete these four cells before starting spreadsheet. Rates and other info will self-populate.
	<b>INVOICE SUBMITTED BY:</b> Dupont		
	<b>DATE SUBMITTED:</b> 5/8/2023		
	<b>YEAR:</b> 2023		

**Sample Description:**  
 Prepare for and attend meeting with BPD North Division DC; prepare checklist for review of in-service training; meet with Ms. Williams re changes to compliance matrix; copied use of force reports; reviewed UNDF reports 1123454 and 1123455.

TIME						Comments (Unbilled Time)	Unbilled Hours
Month of	Day	Description	Rate	Total			
May	1		\$ 235.00	\$ -			
May	2		\$ 235.00	\$ -	Meeting with Monitoring Team Member (G. Walsileski) regarding MT evaluation methodology	1.2	
May	3		\$ 235.00	\$ -			
May	4		\$ 235.00	\$ -			
May	5		\$ 235.00	\$ -			
May	6		\$ 235.00	\$ -			
May	7		\$ 235.00	\$ -			
May	8	Initial sign up for Evidence.com, review of evaluation methodology	0.5 \$	\$ 235.00	\$ 117.50		
May	9	Meeting with CD Parties regarding BPD revised Behavioral Health Policy, Meeting with Monitoring Team Methods Group regarding pilot project.	1.8 \$	\$ 235.00	\$ 423.00	discussion of MT evaluation methodology with Monitor (K. Thompson)	0.3
May	10		\$ 235.00	\$ -			
May	11	Behavioral Health Check in with Consent Decree Parties, CPIC Policy Meeting including preparation time	2.7 \$	\$ 235.00	\$ 634.50		
May	12		\$ 235.00	\$ -			

Name:

Weekly Log

September 17th - 28th '18

May	13		\$	235.00	\$	-		
May	14		\$	235.00	\$	-		
May	15	Evidence.com BPD training, discussion of evaluation methodology with parties	1	\$	235.00	\$	235.00	
May	16		\$	235.00	\$	-	Discussion of BPD revised policies with Monitor (K. Thompson)	0.3
May	17	Development of evaluation document highlighting pertinent BPD policy and training issues	2.5	\$	235.00	\$	587.50	
May	18		\$	235.00	\$	-		
May	19		\$	235.00	\$	-		
May	20		\$	235.00	\$	-		
May	21	Monitoring Team meeting and preparation time to discuss evaluation methodology	1.5	\$	235.00	\$	352.50	Discussion of MT evaluation methodology with Monitor (K. Thompson) 0.6
May	22	Meeting with CD Parties regarding BPD quarterly data report	2	\$	235.00	\$	470.00	Discussion of MT evaluation methodology with Monitoring Team member (G. Walsileski) 1.2
May	23	Discussion of BPD policy revisions with CD parties, Behavioral Health Coalition Monthly Meeting,	2.5	\$	235.00	\$	587.50	Travel to Baltimore, Meeting with Monitor (K. Thompson) to review community perspective on BPD Behavioral Health progress 12.3
May	24	Evaluation of BPD Body Worn Camera for evaluation pilot, Monitoring Team Meeting on-site	2.8	\$	235.00	\$	658.00	Monitoring Team on-site meeting, Monitoring team working dinner meeting 8.1
May	25	Federal Court Hearing (on-site), BPD Body Worn Camera Evaluation for Monitoring Team Pilot assessment	5.6	\$	235.00	\$	1,316.00	Discussion of evaluation progress with Monitoring Team member (G. Walsileski) 0.5
May	26		\$	235.00	\$	-	Travel from Baltimore, review of evaluation materials with Monitoring Team Member (G. Walsileski)	8.1
May	27		\$	235.00	\$	-		
May	28	BPD Body Worn Camera review for Monitoring Team pilot assessment	1.8	\$	235.00	\$	423.00	
May	29		\$	235.00	\$	-		
May	30	Behavioral Health Check in with Consent Decree Parties, CPIC Policy Meeting including preparation time, Monitoring Team Evaluation team meeting to review pilot project evaluations, review of BPD	4.3	\$	235.00	\$	1,010.50	
May	31		\$	235.00	\$	-		
			29.00	\$	235.00	\$	<b>6,815.00</b>	32.6







1700 E. Cold Spring Lane  
Baltimore MD 21251

Agency Code: R13 - PCA Code: 00240  
Object Code: 8583 - Trans Code: 450  
Federal ID: 52-600-2033-B8

Grant: PSFA299-U

Project Start Date: 8/1/2021  
Project End Date: 12/31/2023

Invoice #: PSFA299 - 10  
Billing Period From: Apr 01, 2023  
Billing Period To: Apr 30, 2023

Sponsor ID:

Title: The Community's Experiences and Per

PI: Pratt-Harris, Natasha

Award Amount: \$269,205.00

TO:  
Venable, LLP  
600 Massachusetts Ave., NW  
Washington, DC 20001

REMIT TO:  
Morgan State University  
1700 E. Cold Spring Lane  
Baltimore MD 21251  
ATTN: Office of the Bursar

Current Amount Due: \$3,568.97

<u>Account Description</u>	<u>Budget</u>	<u>Previous Expenses</u>	<u>Current Expenses</u>	<u>Cumulative Expenses</u>
Salaries	\$137,343.00	\$115,568.57	\$2,625.00	\$118,193.57
Fringe	\$0.00	\$10,716.65	\$207.86	\$10,924.51
Contractual	\$75,426.00	\$33,755.00	\$0.00	\$33,755.00
Supplies	\$887.00	\$124.00	\$0.00	\$124.00
Total Direct	\$213,656.00	\$160,164.22	\$2,832.86	\$162,997.08
Indirect	\$55,549.00	\$41,640.35	\$736.11	\$42,376.46
Total	\$269,205.00	\$201,804.57	\$3,568.97	\$205,373.54

By signing this report, I certify to the best of my knowledge and belief that the report is true, complete, and accurate, and the expenditures, disbursements and cash receipts are for the purposes and objectives set forth in the terms and conditions of the Federal, State, or Private award. I am aware that any false, fictitious, or fraudulent information, or the omission of any material fact, may subject me to criminal, civil or administrative penalties for fraud, false statements, false claims or otherwise. (U.S. Code Title 18, Section 1001 and Title 31, Sections 3729-3730 and 3801-3812).

DocuSigned by:

*Jeffrey Copeland*

73AF6856CBA7431...

DS  
DB

21-May-23 | 12:55 PM EDT

Name : Mr. Jeffrey Copeland  
Title : Director Restricted Funds Accounting  
Phone : (443) 885-3442  
Fax : (443) 885-8278  
Email : jeffrey.copeland@morgan.edu

Date:



**The Wattline**  
**Wanda Watts**  
**1402 N. Decker Avenue**  
**Baltimore, Md 21213-3902**  
**443-540-7193**

Invoice ID      **The Wattline - Invoice May 31, 2023**  
 Issue Date      05/30/2023  
 Due Date      06/29/2023 (Net 30)  
 Subject      Invoice May 2023

Invoice For      **Baltimore City Consent  
 Decree: Neighborhood  
 Liaisons**

Item Type	Description	Quantity	Unit Price	Amount
Service	Wattsline - 05/02/2023 - Community Engagement / Wanda Watts: Weekly Update - discussed Hispanic/Latino forum	0.50	\$235.00	<b>\$117.50</b>
Service	Wattsline - 05/03/2023 - Community Engagement / Wanda Watts: Bi-weekly Youth Diversion Workgroup	0.70	\$235.00	<b>\$164.50</b>
Service	Wattsline - 05/04/2023 - Community Engagement / Wanda Watts: Focus group Southeastern Library	1.50	\$235.00	<b>\$352.50</b>
Service	Wattsline - 05/05/2023 - Community Engagement / Wanda Watts: Provided contact info for Northwest Liaison as well as community events.	0.50	\$235.00	<b>\$117.50</b>
Service	Wattsline - 05/10/2023 - Community Engagement / Wanda Watts: Logistics for August 24 Community Forum	1.50	\$235.00	<b>\$352.50</b>
Service	Wattsline - 05/11/2023 - Community Engagement / Wanda Watts: Reggie Lewis Gala - identify organizers for presentations , networking	1.00	\$235.00	<b>\$235.00</b>
Service	Wattsline - 05/12/2023 - Community Engagement / Wanda Watts: Locations for August Forum	0.50	\$235.00	<b>\$117.50</b>
Service	Wattsline - 05/15/2023 - Community Engagement / Wanda Watts: NL and CDIU Meeting and NL monthly meeting	2.00	\$235.00	<b>\$470.00</b>

Service	Wattsline - 05/17/2023 - Community Engagement / Wanda Watts: BI-WEEKLY YOUTH DIVERSION WORK GROUP - laying out pathway to start up in SW District in next month. Evaluation of work done in Western District to start after contract with EWI is approved by BOE	0.80	\$235.00	<b>\$188.00</b>
Service	Wattsline - 05/17/2023 - Community Engagement / Wanda Watts: Prep for August Quarterly - Location and partner solidifications	0.90	\$235.00	<b>\$211.50</b>
Service	Wattsline - 05/22/2023 - Community Engagement / Wanda Watts: Hispanic/Latino Providers Network 33people in attendance	2.00	\$235.00	<b>\$470.00</b>
Service	Wattsline - 05/23/2023 - Community Engagement / Wanda Watts: Behavioral Health Collaborative (CPIC)	1.50	\$235.00	<b>\$352.50</b>
Service	Wattsline - 05/25/2023 - Community Engagement / Wanda Watts: Work on Hispanic Database and contacts for August Quarterly Community Forum	1.00	\$235.00	<b>\$235.00</b>
Service	Wattsline - 05/30/2023 - Community Engagement / Wanda Watts: scheduling for August Quarterly Forum, database update, CPIC emails, confirmation of upcoming presentations	1.00	\$235.00	<b>\$235.00</b>
Service	Wattsline - -0/31/2023 - Community Engagement/ Drug Free Baltimore//CCP Chit & Chat	2.50	\$235.00	<b>\$587.50</b>

**Amount Due                    \$4,206.50**





From **21CP Solutions, LLC**  
 332 S Michigan Ave.  
 Suite 1032 – T615  
 Chicago, IL 60604-4434  
 (844) 767-2127

Invoice ID **Baltimore Monitor May 2023 Invoice**  
 Issue Date 06/19/2023  
 Due Date 07/19/2023 (Net 30)

Invoice For **Baltimore City Consent Decree: Monitoring Team**  
 Baltimore Consent Decree Monitor  
 750 E. Pratt, Suite 900  
 Baltimore, MD 21202

Item Type	Description	Quantity	Unit Price	Amount
Service	BPD July 2022 - June 2023 Budget Year: Aden Hassan (05/01/2023 - 05/31/2023)	31.70	\$235.00	<b>\$7,449.50</b>
Service	BPD July 2022 - June 2023 Budget Year: Barge Matthew (05/01/2023 - 05/31/2023)	29.80	\$235.00	<b>\$7,003.00</b>
Service	BPD July 2022 - June 2023 Budget Year: Christine Cole (05/01/2023 - 05/31/2023)	42.00	\$235.00	<b>\$9,870.00</b>
Service	BPD July 2022 - June 2023 Budget Year: CJI - Wasileski Gabriela (05/01/2023 - 05/31/2023)	24.00	\$235.00	<b>\$5,640.00</b>
Service	BPD July 2022 - June 2023 Budget Year: CJI - Zafft Katie (05/01/2023 - 05/31/2023)	16.80	\$235.00	<b>\$3,948.00</b>
Service	BPD July 2022 - June 2023 Budget Year: Drake Jessica (05/01/2023 - 05/31/2023) - Baltimore Admin Tasks	12.00	\$37.50	<b>\$450.00</b>
Service	BPD July 2022 - June 2023 Budget Year: Drake Jessica (05/01/2023 - 05/31/2023) - SME Community Engagement	28.00	\$235.00	<b>\$6,580.00</b>
Service	BPD July 2022 - June 2023 Budget Year: Goodrich Maggie (05/01/2023 - 05/31/2023)	3.00	\$235.00	<b>\$705.00</b>
Service	BPD July 2022 - June 2023 Budget Year: Jonathan Smith (05/01/2023 - 05/31/2023)	27.30	\$235.00	<b>\$6,415.50</b>
Service	BPD July 2022 - June 2023 Budget Year: Joyce Nola (05/01/2023 - 05/31/2023)	36.80	\$235.00	<b>\$8,648.00</b>

Service	BPD July 2022 - June 2023 Budget Year: McDonough Megan (05/01/2023 - 05/31/2023)	22.90	\$235.00	<b>\$5,381.50</b>
Service	BPD July 2022 - June 2023 Budget Year: Meares Tracey (05/01/2023 - 05/31/2023)	9.80	\$235.00	<b>\$2,303.00</b>
Service	BPD July 2022 - June 2023 Budget Year: Ramsey Charles (05/01/2023 - 05/31/2023)	26.30	\$235.00	<b>\$6,180.50</b>
Service	BPD July 2022 - June 2023 Budget Year: Smoot Sean (05/01/2023 - 05/31/2023)	11.10	\$235.00	<b>\$2,608.50</b>
Service	BPD July 2022 - June 2023 Budget Year: Tyeesha Dixon (05/01/2023 - 05/31/2023)	1.60	\$235.00	<b>\$376.00</b>
Service	BPD July 2022 - June 2023 Budget Year: Villaseñor Roberto (05/01/2023 - 05/31/2023)	19.10	\$235.00	<b>\$4,488.50</b>
Product	BPD July 2022 - June 2023 Budget Year: Expenses for Barge Matthew (05/01/2023 - 05/31/2023)	1.00	\$501.32	<b>\$501.32</b>
Product	BPD July 2022 - June 2023 Budget Year: Expenses for Christine Cole (05/01/2023 - 05/31/2023)	1.00	\$1,042.70	<b>\$1,042.70</b>
Product	BPD July 2022 - June 2023 Budget Year: Expenses for CJI - Zafft Katie (05/01/2023 - 05/31/2023)	1.00	\$855.33	<b>\$855.33</b>
Product	BPD July 2022 - June 2023 Budget Year: Expenses for Drake Jessica (05/01/2023 - 05/31/2023)	1.00	\$293.03	<b>\$293.03</b>
Product	BPD July 2022 - June 2023 Budget Year: Expenses for Joyce Nola (05/01/2023 - 05/31/2023) - Subtracted \$3 Tip from Uber Charge	1.00	\$776.76	<b>\$776.76</b>
Product	BPD July 2022 - June 2023 Budget Year: Expenses for Meares Tracey (05/01/2023 - 05/31/2023) - Subtracted \$8.52 for Tip	1.00	\$1,348.82	<b>\$1,348.82</b>
Product	BPD July 2022 - June 2023 Budget Year: Expenses for Ramsey Charles (05/01/2023 - 05/31/2023) - Subtracted \$17.12 on tips on taxi and uber services	1.00	\$284.33	<b>\$284.33</b>

**Amount Due      \$83,149.29**

# Detailed time report

21CP Solutions, LLC

Timeframe **05/01/2023 – 05/31/2023** 1 Client **Baltimore City Consent Decree: Monitoring Team**  
Total **33.20 Hours** 1 **BPD July 2022 - June 2023 Budget Year**  
**0.00 Uninvoiced billable hours** Project  
Tasks **All tasks**  
1 Team **Aden Hassan**

Date	Client	Project	Roles	Person	Hours
Associate Consultant Professional Fees					31.70
05/02/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	2.40
Meeting with C. Cole re site visit (late May). Weekly update call with the Outcome Assessment workgroup call. Email, logistics and correspondence with planners and stakeholders for the All-Team meeting. Email and correspondence with the CRB re Q1 2023 Misconduct Report. Reviewed and approved the CRB Q1 report.					
05/03/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	1.30
Review of revised PIB Assessment Instrument and ERMM Instrument. Email and correspondence.					
05/08/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	0.50
Email and correspondence re upcoming meetings with the parties re PIB matters and case review dates. Email and correspondence re upcoming all-team site visit.					
05/10/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	2.80
Participated in the PRB meeting. Email and correspondence re All-team meeting and associated logistics. Logistics and preparation for the upcoming in-person Transport Vehicle Assessment. Project management.					
05/11/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	2.80
Review of revised Misconduct and Discipline Methodology. Email and correspondence re Youth Curfew. Participated in the weekly CompStat and Crime meeting. CD related email and correspondence.					
05/16/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	0.80
Call with K. Thompson re OIS as it relates to CD matters. Email and correspondence with MT members and BPD re OIS. Logistics for call with DC Nadeau.					

**Total 33.20**

Date	Client	Project	Roles	Person	Hours
05/17/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	2.50
Call with DC Nadeau re OIS. Review of BWC video and associated BPD reports. Email and correspondence with MT. Review of the City's response to the Youth Curfew coments.					
05/18/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	2.50
Participated in Compstat and Crimes meeting. Email and correspondence re site visit next week and recent Youth Ordinance direction.					
05/22/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	0.80
PIB meeting with the parties re upcoming meetings, training, court and assessments. Email and correspondence.					
05/24/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	8.00
Baltimore site visit. Monitoring team All-Team meeting. Meeting with Judge Bredar. Budget meeting with M. Barge and K. Thompson. Email, correspondence and logistics for budget follow up meetings and process.					
05/25/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	2.30
Participated in CompStat and Crimes meetings. Email and follow up from the All-Team meeting.					
05/26/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	1.80
Call with K. Thompson re budget and team management and assignments. Review o upcoming Transport Vehicle in person assessment. Email and correspondence.					
05/30/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	1.80
2023-2024 Budget prep fot MT. Email and information requests from various MT workgroups to inform detailed budget allocations.					
05/31/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	1.40
Email and correspondence related to the budget process. Review of Misconduct and Discipline assessment instruments (PIB and ERMM case reviews). Email and correspondence.					
Pro Bono Hours					1.50
05/04/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	0.50
Email and correspondence re CD related matters.					
05/23/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	1.00

**Total 33.20**

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Date	Client	Project	Roles	Person	Hours
Travel to Baltimore for All-Team meetings.					
<b>Total</b>					<b>33.20</b>

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# Detailed time report

21CP Solutions, LLC

Timeframe	<b>05/01/2023 – 05/31/2023</b>	1 Client	<b>Baltimore City Consent Decree: Monitoring Team</b>
Total	<b>32.80 Hours</b>	1 Project	<b>BPD July 2022 - June 2023 Budget Year</b>
	<b>0.00 Uninvoiced billable hours</b>	Tasks	<b>All tasks</b>
		1 Team	<b>Barge Matthew</b>

Date	Client	Project	Roles	Person	Hours
Partner Professional Fees					29.80
05/03/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	3.30
<p>Various email communications w/ MT re: use of force policy, office assistance and support assessment, sexual assault investigation assessment, crisis intervention assessment. Review DOJ/BPD feedback re: officer misconduct assessment methodology, review instruments; edit and revise same. Participate in conference call w/ BPD, DOJ, MT re: sexual assault investigation assessment. Conference call w/ BPD, DOJ, MT re: use of force policy revisions.</p>					
05/09/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	2.70
<p>Participate in weekly conference call w/ BPD, DOJ, MT re: training. Draft, revise, and edit PRB assessment report; conference call and email communications w/ R. Villaseñor re: same. Various email communications w/ G. Wasileski re: PRB assessment. Conference call w/ J. Smith, G. Wasileski re: crisis intervention assessment. Participate in weekly conference call w/ MT re: outcome assessments.</p>					
05/16/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	2.70
<p>Revise, edit, and form sexual assault outcome assessment; email communication w/ E. Shea, K. Thompson, K. Zafft, N. Joyce, M. McDonough re: same. Various email communications w/ G. Wasileski re: crisis intervention outcome assessment. Revise and edit misconduct outcome assessment methodology, review instrument; email communication w/ BPD, DOJ, MT re: same. Conference call w/ E. Shea re: sexual assault investigation outcome assessment. Conference call w/ R. Dupont, G. Wasileski, J. Smith re: crisis intervention assessment. Participate in weekly conference call w/ MT re: outcome assessments.</p>					
05/23/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	6.30
<p>Draft monthly meeting submission re: compliance reviews and outcome assessments; various email communication w/ K. Thompson, E. Shea re: same. Revise, edit, provide feedback, and re-format recruitment, hiring, and retention outcome assessment. Various email communications w/ M. McDonough, E. Shea re: arrested detainees interview report.</p>					

**Total 32.80**

Date	Client	Project	Roles	Person	Hours
05/24/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	8.00
	Begin reviewing draft arrested detainee survey report. Attend and participate in all-Monitoring Team meetings re: various consent decree topics.				
05/25/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	4.00
	Finish reviewing draft arrested detainee survey report; email communication w/ M. McDonough, E. Shea, T. Fogleson, R. Levi re: same. Various email communications w/ S. Sullivan, R. Slade, M. Krafchik, R. Villaseñor, G. Wasileski re: PRB data, assessment; w/ K. Thompson re: outcome assessments; w/ M. McDonough re: OAS assessment methodology; w/ various MT re: SSA data, outcome assessment logistics. Participate in Monthly Meeting w/ Court, BPD, DOJ, MT re: technology, outcome assessments, supervision.				
05/30/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	1.20
	Participate in conference call w/ K. Thompson, J. Smith, G. Wasileski, R. Dupont re: crisis intervention assessment. Participate in weekly conference call w/ MT re: outcome assessments.				
05/31/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	1.60
	Various email communications w/ MT re: misconduct investigations assessment; w/ E. Shea, K. Zafft re: sexual assault investigation outcome assessment; w/ MT re: arrested detainee survey report; recruitment, hiring, and retention assessment. Conference call w/ E. Melancon, S. Sullivan, M. Krafchik, D. Cooper, various MT representatives re: assessments, compliance topics.				
Pro Bono Hours					3.00
05/01/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	0.20
	Review officer assistance and support, transport assessment methodologies; email communications w/ M. McDonough, R. Villaseñor re: same.				
05/02/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	0.90
	Research and email communications w/ S. Sullivan, R. Villaseñor re: UOF policy revisions; various email communications w/ BPD, DOJ, MT re: same. Participate in weekly conference call w/ MT re: outcome assessments.				
05/08/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	0.10
	Various email communications w/ R. Villaseñor re: PRB assessment, w/ G. Wasileski re: PIB assessment.				
05/15/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	0.30
	Various email communications w/ BPD, DOJ, MT re: training, sexual assault investigation outcome assessment. Revise and edit PRB assessment report.				
<b>Total</b>					<b>32.80</b>

Date	Client	Project	Roles	Person	Hours
05/17/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	0.20
Edit and revise PRB outcome assessment. Various email communications w/ MT re: monthly meeting, all-team meeting, misconduct outcome assessment.					
05/19/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	0.30
Revise and edit misconduct assessment review instrument; email communication w/ BPD, DOJ, MT re: same. Various email communications w/ C. Cole, E. Shea, J. Drake re: recruitment, hiring, and retention outcome assessment. Conference call w/ R. Villaseñor re: transport assessment.					
05/26/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	0.20
Various email communications w/ MT re: arrested detainee survey report, SSA data; w/ BPD re: PRB data.					
05/30/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	0.80
Various email communications w/ MT re: SSA data, arrested detainee survey report; w/ BPD, DOJ, MT re: training. Participate in weekly conference call w/ BPD, DOJ, MT re: training.					
<b>Total</b>					<b>32.80</b>



# Expense report for Finance Baltimore Monitor May 2023 Finance

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CP Solutions LLC

05/09/2023

\$1 .00

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Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

Category **Phone internet e site expenses**

Person **Barge Matt e**

arespace site BPD monitor e ail charges

## Invoice

#99353850

Charged on Tuesday, May 9, 2023

### ISSUED TO

**Matthew Barge**

undefined, undefined 90069

United States

Card Number



### ISSUED BY

**Squarespace, Inc.**

225 Varick Street, 12th Floor

New York, NY 10014

## Charges

All prices in US Dollar.

<b>Subscription: Google Workspace (Monthly)</b>	<b>\$168.00</b>
---	-----------------



Seats: 28

<b>Subtotal</b>	<b>\$168.00</b>
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Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

Category **P one nternet e site penses**

Person **Barge Matt e**

arespace BPD onitor co we site ont ly  
c arges

## Invoice

#99515616

Charged on Friday, May 12, 2023

### ISSUED TO

**Matthew Barge**

undefined, undefined 90069

United States

Card Number



### ISSUED BY

**Squarespace, Inc.**

225 Varick Street, 12th Floor

New York, NY 10014

## Charges

All prices in US Dollar.

**Subscription: Business (Monthly) - matthew-barge- \$29.00**



Subtotal

\$29.00

Discount

-

Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

Category **P one nternet e site penses**

Person **Barge Matt e**

lectronic assess ent plat or c arges o  
overall invoice a o nt



# INVOICE

Alchemer LLC  
 168 Centennial Pkwy, Suite 250  
 Louisville, CO 80027  
 USA  
 US EIN: 20-5463887  
 UK VAT: GB-309 7393 78  
 MOSS ID: EU826478382  
 GST/HST: 71674 7498 RT0001  
 billing@alchemer.com

**Invoice Number:** INV00430127  
**Invoice Date:** 05/17/2023  
**Due Date:** 05/17/2023  
**Payment Terms:** Due Upon Receipt  
**PO Number:**  
**Currency:** USD  
**Customer Tax ID:**

### Customer Billing Details:

**Customer Name:** [REDACTED]  
**Billing Contact:** Matthew Barge  
**Email:** [REDACTED]  
**Billing Address:** [REDACTED]

**Account Number:** [REDACTED]  
**Sold to Contact:** Matthew Barge  
**Email:** [REDACTED]  
**Sold to Address:** [REDACTED]

### Items:

Description	Service Period	Qty	Rate	Amount
Enterprise - License - Professional Monthly License - Professional Monthly	05/18/2023 - 06/17/2023	1	\$165.00	165.00

Additional Information:	<b>Subtotal:</b>	<b>\$165.00</b>
	<b>Tax:</b>	<b>\$14.65</b>
	<b>Total:</b>	<b>\$179.65</b>
	<b>Adjustments:</b>	<b>\$0.00</b>
	<b>Payments:</b>	<b>\$179.65</b>
	<b>Invoice Balance:</b>	<b>\$0.00</b>

Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

Category **P one nternet e site penses**

Person **Barge Matt e**

lectronic assess ent plat or c arges o  
overall invoice a o nt

05/23/2023

\$51.5

---

Client **Baltimore City Consent Decree:  
Monitoring Team**  
Project **BPD July 2022 - June 2023 Budget  
Year**  
Category **Travel**  
Person **Barge Matt**  
e eral      irst ay o travel

05/24/2023

\$42.00

---

Client **Baltimore City Consent Decree:  
Monitoring Team**  
Project **BPD July 2022 - June 2023 Budget  
Year**  
Category **Transportation**  
Person **Barge Matt**  
a i B      to Balti ore      arriott      ater ront



**Subject:** Receipt from BWI TAXI SERVICE

**Date:** Wednesday, May 24, 2023 at 02:01:43 Central European Summer Time

**From:** BWI TAXI SERVICE

**To:** [REDACTED]

Now when you shop at sellers who use Square, your receipts will be delivered automatically.

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**BWI TAXI SERVICE**

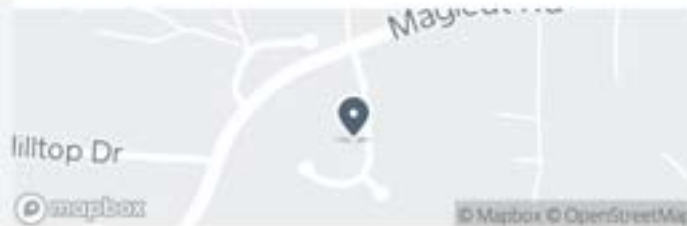


Let BWI TAXI SERVICE know how your experience was

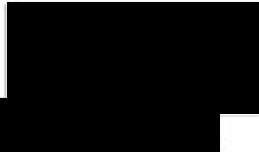
**\$42.00**

Custom Amount \$42.00

**Total \$42.00**



**BWI TAXI SERVICE**  
3 Britmore Ct  
Parkville, MD 21234-1877



May 23 2023 at 7:55 PM

#TDhK



VALUED CUSTOMER

AID:  
A000000025010801

**Run your own business?**  
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sales for free.

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1955 Broadway, Suite 600  
Oakland, CA 94612

Map data © [OpenStreetMap](#) contributors  
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05/24/2023

\$ 9.00

---

Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

Category **t er**

Person **Barge Matt e**

e eral ll ay

05/25/2023

\$51. 5

---

Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

Category **t er**

Person **Barge Matt e**

e eral last ay o travel

---

# Detailed time report

21CP Solutions, LLC

Timeframe **05/01/2023 – 05/31/2023** 1 Client **Baltimore City Consent Decree: Monitoring Team**  
Total **42.00 Hours** 1 **BPD July 2022 - June 2023 Budget Year**  
**0.00 Uninvoiced billable hours** Project  
Tasks **All tasks**  
1 Team **Christine Cole**

Date	Client	Project	Roles	Person	Hours
Associate Consultant Professional Fees					9.00
05/24/2023	Baltimore City Consent Decree: Monitoring Team Full day team meeting	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Christine Cole	7.00
05/25/2023	Baltimore City Consent Decree: Monitoring Team Court Hearing	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Christine Cole	2.00
Recruitment Assessment					33.00
05/01/2023	Baltimore City Consent Decree: Monitoring Team Join bi-weekly call with BPD, DOJ, MT.	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Christine Cole	1.00
	Baltimore City Consent Decree: Monitoring Team Preparing report.	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Christine Cole	0.90
05/04/2023	Baltimore City Consent Decree: Monitoring Team analysis of data and report writing	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Christine Cole	3.00
05/05/2023	Baltimore City Consent Decree: Monitoring Team writing	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Christine Cole	0.80
05/10/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Christine Cole	0.50

**Total 42.00**

Date	Client	Project	Roles	Person	Hours
	Report writing				
05/15/2023	Baltimore City Consent Decree: Monitoring Team Join R&R and Officer Wellness call, follow up with BPD on R&R assessment report	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Christine Cole	1.00
05/16/2023	Baltimore City Consent Decree: Monitoring Team report writing	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Christine Cole	5.20
	Baltimore City Consent Decree: Monitoring Team join MT Assessment Team call and follow up email	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Christine Cole	0.90
05/17/2023	Baltimore City Consent Decree: Monitoring Team writing report	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Christine Cole	3.90
05/18/2023	Baltimore City Consent Decree: Monitoring Team report writing	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Christine Cole	8.80
05/24/2023	Baltimore City Consent Decree: Monitoring Team working on report edits	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Christine Cole	0.70
05/25/2023	Baltimore City Consent Decree: Monitoring Team working on report edits	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Christine Cole	2.50
05/30/2023	Baltimore City Consent Decree: Monitoring Team join MT Assessment Team call	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Christine Cole	1.00
05/31/2023	Baltimore City Consent Decree: Monitoring Team Working on report edits	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Christine Cole	2.80
				<b>Total</b>	<b>42.00</b>

---

05/29/2023

\$332. 0

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Client **Baltimore City Consent Decree:  
Monitoring Team**


Project **BPD July 2022 - June 2023 Budget  
Year**


Category **Transportation**

Person **C ristine Cole**

lig t ro Boston to Balti ore







Get your boarding pass faster!  
Scan this barcode at any  
American Airlines Self-Service  
Machine.

**AA RECORD LOCATOR: ZEGLLT**

---

**Boston to Baltimore Adult**  
**Tuesday May 23, 2023 - Thursday May 25, 2023**

<b>AA Record Locator</b> <b>ZEGLLT</b>	<b>Reservation Name</b> <b>BOS/BWI</b>
<small>Your record locator is your reservation confirmation number and will be needed to retrieve or reference your reservation.</small>	<b>Status: Ticketed</b> May 16, 2023

**Total Paid:**  
**\$332.80 USD**

---

Flight	Depart	Arrive	Fare Amount
American Airlines <b>9436</b>	<b>Boston (BOS)</b> May 23, 2023 06:15 PM Travel Time: 1 h 37 m Class: Economy Seat: 9C	<b>Baltimore (BWI)</b> May 23, 2023 07:52 PM Booking Code: N Aircraft: Embraer 190	<b>Adult</b> 1 = \$281.86 USD    \$281.86 USD
			<b>Taxes &amp; Carrier-imposed Fees</b>
			<b>Taxes:</b> \$50.94 USD
			<b>Carrier-imposed Fees:</b> \$0.00 USD
			<b>Flight Subtotal</b> <b>\$332.80 USD</b>

---

**Receipt**

PASSENGER	TICKET NUMBER	FREQUENT FLYER NUMBER	FARE	EQUIV FARE	Tax/Fee/Charge	TICKET TOTAL
COLE, CHRISTINE	0012394116888	[REDACTED]	\$281.86 USD	0.00 USD	50.94	332.80
<b>Payment Type:</b> [REDACTED]					<b>Total</b>	<b>\$332.80 USD</b>

---

**Endorsements/Restrictions**  
 NONREF/FAREDIF/CXL BY FLT TIME OR NOVALUE

**Terms and conditions:**  
 If you've already begun travel, this receipt may only show portions of your trip not flown.  
 If your ticket involves travel outside the U.S., Canada, U.S. Virgin Islands or Puerto Rico and has been reissued, your ticket total may not include all taxes. Please contact Reservations for the correct total.  
 A summary of all the terms and conditions that apply to your travel are available on [aa.com/conditionsofcarriage](https://www.aa.com/conditionsofcarriage).

05/29/2023

\$50.5

---

Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

Category **Transportation**

Person **Cristine Cole**

airo Bto Hotel in t Baltimore





Christine Cole <christinecole919@gmail.com>

**Receipt from BWI Airport Taxi Service(#311)/Dispatch:4108591100 Driver(H.Pahari):4106898876**

**BWI Airport Taxi Service(#311)/Dispatch:4108591100 Driver(H.Pahari):4106898876** <messenger@messaging.squareup.com> Tue, May 23, 2023 at 8:15 PM  
Reply-To: "BWI Airport Taxi Service(#311)/Dispatch:4108591100 Driver(H.Pahari):4106898876 via Square"  
<CAESKBIAghpyX29peXUybmNyaXZsZWdvYnppbTRkaXVzZyZGhG9ndWUkOZl0gg609nv8KrDhdQQ+6NYKAAf/UnV2iZludBINsK@reply2.squareup.com>  
To: christinecde919@gmail.com

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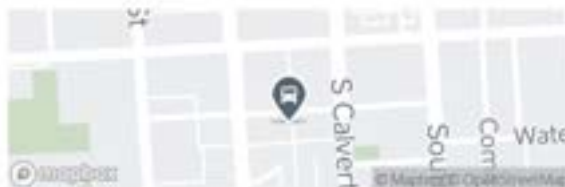
**BWI Airport Taxi Service(#311)/Dispatch:  
4108591100 Driver(H.Pahari):4106898876**



Let BWI Airport Taxi  
Service(#311)/Dispatch:4108591100  
Driver(H.Pahari):4106898876 know  
how your experience was

**\$50.58**

Custom Amount	\$42.15
<hr/>	
Purchase Subtotal	\$42.15
Tip	\$8.43
<hr/>	
<b>Total</b>	<b>\$50.58</b>



BWI Airport Taxi Service(#311)/Dispatch:4108591100  
Driver(H.Pahari):4106898876

Last Location  
410-689-8876



May 23 2023 at 5:09 PM

#17mY



AID: A000000041010

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Detroit, CA 94612

Message from [Square](#) via [iMessage](#)  
[iMessage](#) is not available on this device.

05/29/2023

\$354.

---

Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

Category **odging**

Person **C ristine Cole**

pring ill ites Balti ore nig ts



SPRINGHILL SUITES BY MARRIOTT® / BALTIMORE DOWNTOWN / INNER HARBOR  
 120 E Redwood Street, Baltimore,md 21202 P 410.685.1095  
[springhillsuites.com](http://springhillsuites.com)

C. Cole		Room: 302	
		Room Type: KSTE	
		Number of Guests: 1	
		Rate: \$151.00	Clerk:
Arrive: 23May23	Time: 02:07PM	Depart: 25May23	Time: 00:20PM
		Folio Number: 95324	

DATE	DESCRIPTION	CHARGES	CREDITS
23May23	Room Charge	151.00	
23May23	Occupancy Sales Tax	14.35	
23May23	State Occupancy Tax	9.06	
23May23	City Tax	3.02	
24May23	Room Charge	151.00	
24May23	Occupancy Sales Tax	14.35	
24May23	State Occupancy Tax	9.06	
24May23	City Tax	3.02	
25May23	[REDACTED]		354.86

Amount: 354.86 Auth: 42740Z  
 This card was electronically swiped on 23May23

<b>BALANCE:</b>	<b>0.00</b>
-----------------	-------------

[REDACTED] Your Marriott Bonvoy points/miles earned on your eligible earnings will be credited to your account. Check your Marriott Bonvoy account statement or your online statement for updated activity.

Thank you for choosing the SpringHill Suites by Marriott during your travels. It was a pleasure having you as our guest. If there is anything that we could have done to improve your stay, please do not hesitate to let us know! Thank you for being the best part of our day.

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05/29/2023

\$1 2.50

---

Client **Baltimore City Consent Decree:  
Monitoring Team**  
Project **BPD July 2022 - June 2023 Budget  
Year**  
Category **Meals**  
Person **Cristine Cole**  
per ie one ay at

05/29/2023

\$45.39

---

Client **Baltimore City Consent Decree:  
Monitoring Team**  
Project **BPD July 2022 - June 2023 Budget  
Year**  
Category **Transportation**  
Person **Cristine Cole**  
files an tolls ro o e to Boston Logan  
airport an ret rn files eac way an total  
tolls sing e eral rei rse ent rate o

05/29/2023

\$95.00

---

Client **Baltimore City Consent Decree:  
Monitoring Team**  
Project **BPD July 2022 - June 2023 Budget  
Year**  
Category **Transportation**  
Person **Cristine Cole**  
par ing at Boston Logan Airport

# Boston Logan Airport

One Harborside Drive  
Boston, MA 02128  
(617) 561-1673

Receipt 0627/0605/605 05/25/23 22:08:56  
Shift #

C Pay parking tick \$ 95.00  
Ean: 7915011752143618730  
05/23/23 17:11 - 05/25/23 22:08  
Length of stay: 2 Ds, 4 Hr, 57 Min.

Total Amount \$ 95.00

Credit Mastercard \$ 95.00

Mastercard

TRX REF NUM: 34955

9518 95.00 USD  
APPROVED 837192

\*\*\*\*\*  
\*\* Thank you \*\*  
\*\* Open 24 hours \*\*  
\*\*\*\*\*



# Detailed time report

21CP Solutions, LLC

Timeframe **05/01/2023 – 05/31/2023** 1 Client **Baltimore City Consent Decree: Monitoring Team**  
Total **24.00 Hours** 1 **BPD July 2022 - June 2023 Budget Year**  
**0.00 Uninvoiced billable hours** Project  
Tasks **All tasks**  
1 Team **CJI - Wasileski Gabriela**

Date	Client	Project	Roles	Person	Hours
Associate Consultant Professional Fees					24.00
05/08/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	4.00
Youth OA meeting and data selection, Data coding for PIB OA, allegations sampling					
05/15/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	2.00
AXON training for CIT OA					
05/16/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	1.00
CIT AO waling through survey and data collection meeting					
05/24/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	5.00
All team meeting					
05/25/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	3.00
CIT data collection, test sampling, BWC review					
05/26/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	3.00
CIT test sampling data collection, BWC review, BHF reviews					
05/29/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	3.00
<b>Total</b>					<b>24.00</b>

Date	Client	Project	Roles	Person	Hours
CIT Methodology and test cases analysis and walk through. OA weekly check in, youth data analysis for the sampling					
05/31/2023	Baltimore City Consent Decree: Monitoring Team Behavioral health case review, BWC	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	3.00
<b>Total</b>					<b>24.00</b>



# Detailed time report

21CP Solutions, LLC

Timeframe **05/01/2023 – 05/31/2023** 1 Client **Baltimore City Consent Decree: Monitoring Team**  
 Total **16.80 Hours** 1 **BPD July 2022 - June 2023 Budget Year**  
**0.00 Uninvoiced billable hours** Project  
 Tasks **All tasks**  
 1 Team **CJI - Zafft Katie**

Date	Client	Project	Roles	Person	Hours
Associate Consultant Professional Fees					16.80
05/01/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	1.00
Axon records monthly data call with BPD to discuss data collection and extraction for SSA assessments					
05/02/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	1.00
assessment team call to discuss status updates of assessments					
05/03/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	1.00
facilitate sexual assault draft report edits call with BPD and DOJ to finalize report.					
05/15/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	0.80
Finalize sexual assault compliance report for filing.					
05/16/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	1.00
outcome assessment MT check in - status update on assessments. Communication w/ BPD regarding Axon data edits.					
05/24/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	7.00
MT All Team Meeting in Baltimore					
05/25/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	3.00
<b>Total</b>					<b>16.80</b>

Date	Client	Project	Roles	Person	Hours
	Court Hearing				
05/30/2023	Baltimore City Consent Decree: Monitoring Team MT Assessment Status Call	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	1.00
05/31/2023	Baltimore City Consent Decree: Monitoring Team Data Review for Investigative Stops in Axon	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	1.00
				<b>Total</b>	<b>16.80</b>

05/23/2023

\$310.50

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Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

Category **Transportation**

Person **CJ - a t atie**

Travel Day Per Die                      an      Per Die  
on- site Days

05/24/2023

\$353. 3

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Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

Category **Transportation**

Person **CJ - a t atie**

rental car or      all tea      eeting



7434 NEW RIDGE RD  
HANOVER, MD 21076-3101

**Rental Agreement #:**  
**Bill Ref #:**  
**Invoice Date:**  
**Account #:**

**463352241**  
**4006-7552-705**  
**05/31/2023**  
**XZ10P19**

**BILLING DETAIL**

Description	Qty/Per	Rate	Amount
TIME & DISTANCE	3 DAY	98.98	296.94
DISCOUNT	PCT	10.00	-29.69
<b>Subtotal</b>			<b>267.25</b>
TRANS FAC CHG 2.25/DAY	3 DAY	2.25	6.75
CUSTOMER FACILITY CHRG 3.75/DAY	3 DAY	3.75	11.25
CONCESSION RECOVERY FEE 11.11 PCT	PCT	11.11	30.59
MARYLAND SALES TAX	PCT	11.50	36.47
MD VEHICLE LICENSE FEE .44/DAY	3 DAY	0.44	1.32

**BILL TO**

COMMUNITY RESOURCES FOR JUSTICE  
ATTN: CINDY KASSANOS  
355 BOYLSTON ST  
BOSTON, MA - 02116

**RENTAL INFORMATION**

**Date/Time Out**      **Start Charges**      **Date/Time In**  
05/24/2023 00:19 AM      05/24/2023 00:28 AM      05/26/2023 08:29 AM

**Renter**  
ZAFFT, KATHRYN

**RENTAL VEHICLES**

Color	License	Model	Unit	Miles/Kms	
				Out	In
WHITE	TRP4339	SENTRA	8DYHNNH	1,913	2,038

**VIN:** 3N1AB8CV7PY242808

**CLAIM INFORMATION**

**Claim# / PO# / RO#**      **Insured**

**Date of Loss**      **Type of Loss**      **Type of Vehicle**

**Repair Shop**

**Amount Due (USD)**

**353.63**

Individual line item charges such as rental rates for Time and Distance, percentage-based charges (e.g., sales taxes and fees or surcharges), and charges divided between multiple parties may be rounded up or down a whole cent to ensure that the charges equal the actual Total Amount Due and/or to avoid fractional cents.

**For Billing Inquiries / Payment Terms :**

Tel#: +1 9184016000  
askaradmin@ehi.com  
Payment Due within 30 days of invoice date  
Late payments are subject to a finance charge.

**Thank You For Choosing National Car Rental**

<b>Please Return This Portion With Remittance</b>	<b>Amount Due (USD)</b>	353.63
<b>Remit To :</b> EAN SERVICES, LLC PO BOX 402383 ATLANTA, GA 30384-2383	<b>Paid By:</b> COMMUNITY RESOURCES FOR JUSTICE	
<b>Email Remit To: ARADMIN@EHI.COM</b>		
<b>Fed Tax Id:</b> 430724835	<b>Account #</b> XZ10P19	<b>Rental Agreement</b> 463352241
	<b>Amount</b> 353.63	<b>GPBR</b> 184E

05/24/2023

\$191.20

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Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

Category **Transportation**

Person **CJ - a t atie**

lig t to ro Balti ore



Date of Purchase: May 01, 2023

# Flight Receipt for Duluth, MN to Baltimore, MD

## PASSENGER INFORMATION

KATHRYN ZAFFT  
SkyMiles Number: [REDACTED]

Confirmation Number: GXSQIW  
Ticket Number: 0062105858468

## FLIGHT INFORMATION

Date and Flight	Status	Class	Seat/Cabin
DLH>MSP Tue 23May2023 OO 3956	OPEN	NV	
MSP>BWI Tue 23May2023 DL 2686	OPEN	NV	15D
BWI>MSP Sat 27May2023 DL 1371	OPEN	NT	13D
MSP>DLH Sat 27May2023 DL 1051	OPEN	NT	14D

## FARE DETAILS:

### miles

Miles Redeemed: 26,500 miles

### Charges

Cash Portion\*: \$180.00 USD  
(10,000 miles)

### Air Transportation Charges:

Base Fare: \$0.00 USD

### Taxes, Fees and Charges

United States - September 11th Security Fee(Passenger  
Civil Aviation Security Service Fee) (AY) \$11.20 USD

Total Taxes, Fees & Charges \$11.20 USD

### Total:

**36,500 miles**  
+  
**\$191.20 USD**

## KEY OF TERMS

# - Arrival date different than departure date  
\*\* - Check-in required  
\*\*\* - Multiple meals  
\*\$ - Multiple seats  
AR - Arrives  
B - Breakfast  
C - Bagels / Beverages  
D - Dinner

F - Food available for purchase  
L - Lunch  
LV - Departs  
M - Movie  
R - Refreshments, complimentary  
S - Snack  
T - Cold meal  
V - Snacks for sale

Check your flight information online at [delta.com](http://delta.com) or call the Delta Flightline at 800.325.1999.

Baggage and check-in requirements vary by airport and airline, so please check with the operating carrier on your ticket.

Please review Delta's [check-in requirements](#) and [baggage guidelines](#) for details.

You must be checked in and at the gate at least 15 minutes before your scheduled departure time for travel inside the United States.

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# Detailed time report

21CP Solutions, LLC

Timeframe **05/01/2023 – 05/31/2023** 1 Client **Baltimore City Consent Decree: Monitoring Team**  
Total **42.50 Hours** 1 **BPD July 2022 - June 2023 Budget Year**  
**0.00 Uninvoiced billable hours** Project  
Tasks **All tasks**  
1 Team **Drake Jessica**

Date	Client	Project	Roles	Person	Hours
Administrative Costs					12.00
05/08/2023	Baltimore City Consent Decree: Monitoring Team Coordination of Team site visit	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Drake Jessica	2.00
05/09/2023	Baltimore City Consent Decree: Monitoring Team Work on all team monitoring meetings and dinner.	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Drake Jessica	2.00
05/10/2023	Baltimore City Consent Decree: Monitoring Team Prep for MT Dinner, work on final reservations and Team communications	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Drake Jessica	2.00
05/11/2023	Baltimore City Consent Decree: Monitoring Team Website update with MT invoice	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Drake Jessica	0.50
	Baltimore City Consent Decree: Monitoring Team Website updates	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Drake Jessica	1.00
05/16/2023	Baltimore City Consent Decree: Monitoring Team Coordination of All Team- communications with team members, drafting update emails, and working with a restaurant in preparation for the Meeting. Website update re: 6th year monitoring plan.	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Drake Jessica	3.00
05/23/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Drake Jessica	1.50
<b>Total</b>					<b>42.50</b>

Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

Category **t er**

Person **Dra e Jessica**

oo or oc s ro ps re Assess ents



\*8421 471/030/004/025 05/04/23 05:08PM

\*\*\*\*\*

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Client **Baltimore City Consent Decree:  
Monitoring Team**  
Project **BPD July 2022 - June 2023 Budget  
Year**  
Category **Transportation**  
Person **Dra e Jessica**  
Par ing or icer oc s ro ps re  
Assess ents



Card type: [REDACTED]

Entry - 05/05/23 09:34 AM

Valid - 05/05/23 11:45 AM

[www.harborparkgarage.com](http://www.harborparkgarage.com)

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05/05/2023

\$51. 5

---

Client **Baltimore City Consent Decree:  
Monitoring Team**  
Project **BPD July 2022 - June 2023 Budget  
Year**  
Category **Meals**  
Person **Dra e Jessica**  
Travel Day Per Die

05/10/2023

\$2 .00

---

Client **Baltimore City Consent Decree:  
Monitoring Team**  
Project **BPD July 2022 - June 2023 Budget  
Year**  
Category **Transportation**  
Person **Dra e Jessica**  
Parking or Airline Reservation

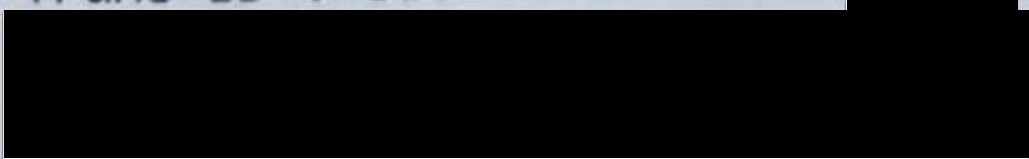


LPR - 524100N

TAX included **28.00**

Credit: 28.00

Trans ID : 500187129



Entry - 05/10/23 09:01 AM

Valid - 05/10/23 03:40 PM

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Scanned with CamScanner

05/10/2023

\$51. 5

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Client **Baltimore City Consent Decree:  
Monitoring Team**  
Project **BPD July 2022 - June 2023 Budget  
Year**  
Category **Meals**  
Person **Dra e Jessica**  
Travel Day Per Die

05/24/2023

\$2 .00

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Client **Baltimore City Consent Decree:  
Monitoring Team**  
Project **BPD July 2022 - June 2023 Budget  
Year**  
Category **Transportation**  
Person **Dra e Jessica**  
Parking or All ead eeting at ena le on





Ticket: 20270030

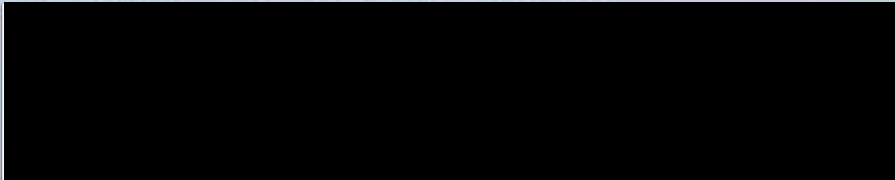
Entry : 05/24/23 10:00 AM

LPR : 92416CX

TAX included **28.00**

Credit: 28.00

Trans ID : 500193719



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Scanned with CamScanner

05/24/2023

\$ .00

Client **Baltimore City Consent Decree:  
Monitoring Team**  
Project **BPD July 2022 - June 2023 Budget  
Year**  
Category **Transportation**  
Person **Dra e Jessica**  
Par ing or All tea Dinner on

**City of Baltimore**  
Valid for plate 92416CK until:  
**9:53 PM WED**  
**MAY 24, 2023**  
AMOUNT: \$6.00C  
ARRIVAL: 5/24/2023 5:53 PM  
TXN NR:28165 FT 10-01  
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survey at:



53



Date	Client	Project	Roles	Person	Hours
Prep for All Team Meetings and communication with SME as needed					
Associate Consultant Professional Fees					21.50
05/10/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Drake Jessica	8.00
Prep and Observation of the NCO Training					
05/16/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Drake Jessica	2.00
Meeting with CDIU and Scouts BSA re: Explorers Program. Research and prep for meeting and after meeting follow-ups, research, and communications.					
05/17/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Drake Jessica	1.00
Standing Community Policing, prep, and follow up with C. Ramsey.					
05/24/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Drake Jessica	8.00
All Team In-Person Meeting					
05/30/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Drake Jessica	1.50
Meeting with BPD re: Explorers Program. Call with D. Butchers					
05/31/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Drake Jessica	1.00
Standing Community Policing Call. Emails with MT re: review of documentation					
CPOP Assessment					6.50
05/08/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Drake Jessica	1.00
Coordinating Information and schedules for focus groups					
05/09/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Drake Jessica	1.00
Coordinating Information and schedules for focus groups					
05/18/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Drake Jessica	1.00
Draft of NPP interview questions and communication with T. Dixon					

**Total 42.50**

Date	Client	Project	Roles	Person	Hours
05/19/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Drake Jessica	2.50
	Interview with Director Jackson re: MONSE and GBA Focus Groups re: NPP, follow up with T. Dixon and not coordination				
05/31/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Drake Jessica	1.00
	Prep for and call with Parties re: Assessments				
Pro Bono Hours					2.50
05/16/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Drake Jessica	2.00
	Meeting with CDIU and Scouts BSA re: Explorers Program. Research and prep for meeting and after meeting follow-ups, research, and communications.				
05/30/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Drake Jessica	0.50
	Call with D. Butcher re: Explorers				
<b>Total</b>					<b>42.50</b>

# Detailed time report

21CP Solutions, LLC

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Timeframe **05/01/2023 – 05/31/2023** 1 Client **Baltimore City Consent Decree: Monitoring Team**  
Total **3.00 Hours** 1 **BPD July 2022 - June 2023 Budget Year**  
**0.00 Uninvoiced billable hours** Project  
Tasks **All tasks**  
1 Team **Goodrich Maggie**

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Date	Client	Project	Roles	Person	Hours
Associate Consultant Professional Fees					3.00
05/11/2023	Baltimore City Consent Decree: Monitoring Team IT status meeting	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Goodrich Maggie	1.00
05/21/2023	Baltimore City Consent Decree: Monitoring Team Review parties' submissions and draft monitoring team technology submission	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Goodrich Maggie	2.00
<b>Total</b>					<b>3.00</b>

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# Detailed time report

21CP Solutions, LLC

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Timeframe **05/01/2023 – 05/31/2023** 1 Client **Baltimore City Consent Decree: Monitoring Team**  
Total **32.70 Hours** 1 **BPD July 2022 - June 2023 Budget Year**  
**0.00 Uninvoiced billable hours** Project  
Tasks **All tasks**  
1 Team **Jonathan Smith**

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Date	Client	Project	Roles	Person	Hours
CPOP Assessment					27.30
05/09/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	0.40
	Meeting with Team re: status of the review				
	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	0.60
	Team meeting				
05/09/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	1.00
05/15/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	1.50
	meeting with BPD & DOJ re evidence.com				
05/16/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	1.80
	Conf crisis intervention reviewer team re incident reviews, consistency between reviewers, assessment of completeness of files, Alcomer, and other processes				
	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	0.90
	Weekly team meeting of assessors				
05/19/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	3.00
	Review CIT Files 221100480; 220308251				
					<b>Total 32.70</b>

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Date	Client	Project	Roles	Person	Hours
	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	3.10
	Review incidents 220801990 and 211001210. complete Alchemer, re-review CIT policies				
05/21/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	1.60
	Review incident 220404358				
05/24/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	6.00
	All Monitoring Team Meeting				
05/25/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	3.00
	Court meeting				
	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	0.40
	Obtain credentials				
	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	1.00
	travel to Balitmore				
05/30/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	2.00
	Meeting with crisis intervention reviewers re: inter-rater evaluation, assessment questions, schedule for assessment.				
	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	1.00
	Weekly meeting of monitoring team				
Pro Bono Hours					5.40
05/12/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	1.00
	Access to technology systems				
05/19/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	1.00
					<b>Total 32.70</b>



Date	Client	Project	Roles	Person	Hours
Review consent decree provisions being assessed and other background materials					
05/24/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	2.30
Travel to and from Baltimore for all monitoring team meeting					
05/25/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	1.10
Travel home from Court haring					
<b>Total</b>					<b>32.70</b>

# Detailed time report

21CP Solutions, LLC

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Timeframe **05/01/2023 – 05/31/2023** 1 Client **Baltimore City Consent Decree: Monitoring Team**  
Total **36.80 Hours** 1 **BPD July 2022 - June 2023 Budget Year**  
**0.00 Uninvoiced billable hours** Project  
Tasks **All tasks**  
1 Team **Joyce Nola**

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Date	Client	Project	Roles	Person	Hours	
Partner Professional Fees						35.80
05/01/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	0.50	
	Monthly meeting with parties about staffing					
05/03/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	0.60	
	Review of the draft SA assessment report with parties					
	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	2.50	
	Virtual community focus group for CP assessment					
05/04/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	5.00	
	Onsite interviews and focus groups for CP assessment					
05/05/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	1.00	
	Virtual Community Meeting					
	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	1.50	
	Onsite focus group for CP Assessment					
05/11/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	0.90	
				<b>Total</b>	<b>36.80</b>	

Date	Client	Project	Roles	Person	Hours
	ITS & EIS meeting with parties				
05/12/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	2.20
	Review of staffing and recruitment materials sent by Judge Bredar.				
05/14/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	3.50
	Memo on hiring and recruiting approaches.				
05/15/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	0.50
	Meeting with parties about recruitment and retention progress, issues, and next steps.				
	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	1.00
	Review and comment on BPD's methodology for sex assault investigations assessment and sexual assault call with parties.				
05/18/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	0.50
	Review of 2nd draft of OSW annual report and review of OSW proposed methodology.				
05/23/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	2.20
	Prepare report to the Court on supervision.				
05/24/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	8.00
	Monitoring Team meeting to discuss progress, issues, and next steps.				
05/25/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	5.00
	Meeting with Judge Bredar and Court meeting.				
05/31/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	0.90
	Meeting with BPD about followups to assessments.				
	Sexual Assault Investigations Assessment				1.00
<b>Total</b>					<b>36.80</b>

Date	Client	Project	Roles	Person	Hours
05/08/2023	Baltimore City Consent Decree: Monitoring Team Review of the sexual assault assement report.	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	0.50
	Baltimore City Consent Decree: Monitoring Team Review of OSW re-assessment methodology.	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	0.50
				<b>Total</b>	<b>36.80</b>

---

\$25.00

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Client **Baltimore City Consent Decree:  
Monitoring Team**  
Project **BPD July 2022 - June 2023 Budget  
Year**  
Category **t er**  
Person **Joyce ola**  
Parking at hotel No receipt

**05/04/2023** **\$14.00**

---

Client **Baltimore City Consent Decree:  
Monitoring Team**  
Project **BPD July 2022 - June 2023 Budget  
Year**  
Category **Transportation**  
Person **Joyce ola**  
er ro hotel to BPD ea arters

**From:** Uber Receipts noreply@uber.com  
**Subject:** Your Thursday afternoon trip with Uber  
**Date:** May 5, 2023 at 6:51 PM  
**To:** [REDACTED]



Uber

Total **\$14.00**  
May 4, 2023

Thanks for tipping, Nola

Here's your updated Thursday afternoon ride receipt.



**Total** **\$14.00**

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Trip fare \$8.18

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**Subtotal** **\$8.18**

Booking Fee [?](#) \$2.57

City of Baltimore Surcharge \$0.25

Tips \$3.00

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**Payments**

 **Uber Cash** \$0.35  
5/4/23 3:09 PM



\$10.65

\$3.00

Receipt ID # 3c4173db-27da-4d27-a42b-c442aaaae444b

[Switch Payment Method](#)

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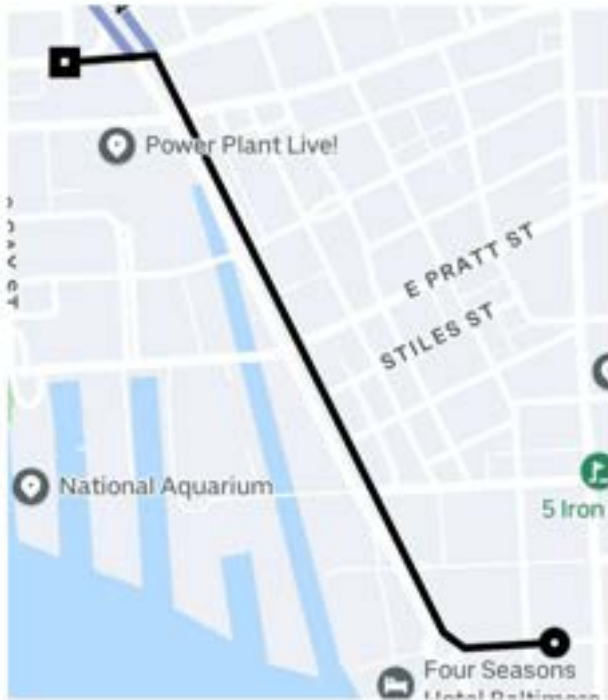
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- **3:00 PM**  
1301 Aliceanna St, Baltimore,  
MD 21231, US
- **3:09 PM**  
601 E Fayette St, Baltimore,  
MD 21202-4013, US



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Uber Technologies  
1515 3rd Street



San Francisco, CA 94158

05/05/2023

\$15 .45

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Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

Category **odging**

Person **Joyce ola**

Hotel n Balti ore




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Nola/Ms Joyce		Room: 706		
		Room Type: DBDB		
		Number of Guests: 2		
		Rate: \$134.00		Clerk: EMC
Arrive: 04May23	Time: 08:50PM	Depart: 05May23	Time: 09:24AM	Folio Number: 79998

DATE	DESCRIPTION	CHARGES	CREDITS
03May23	Advance Deposit		157.45
04May23	Room Charge	134.00	
04May23	State Occupancy Tax	8.04	
04May23	City Tax	12.73	
04May23	Balt Tourism Tax	2.68	

<b>BALANCE:</b>		<b>0.00</b>
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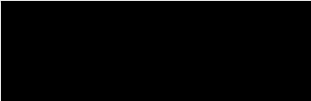
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Nola/Ms Joyce		Room: 706		
		Room Type: DBDB		
		Number of Guests: 2		Clerk: EMC
		Rate: \$134.00		
Arrive: 04May23	Time: 08:50PM	Depart: 05May23	Time: 09:24AM	Folio Number: 79998

DATE	DESCRIPTION	CHARGES	CREDITS
		<b>BALANCE:</b>	<b>0.00</b>

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05/05/2023

\$12.00

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Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

Category **t er**

Person **Joyce ola**

Par ing at BPD ea arters

05/05/2023

\$103.50

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Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

Category **Meals**

Person **Joyce ola**

Per ie or two travel ays at

05/24/2023

\$ 5.33

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Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

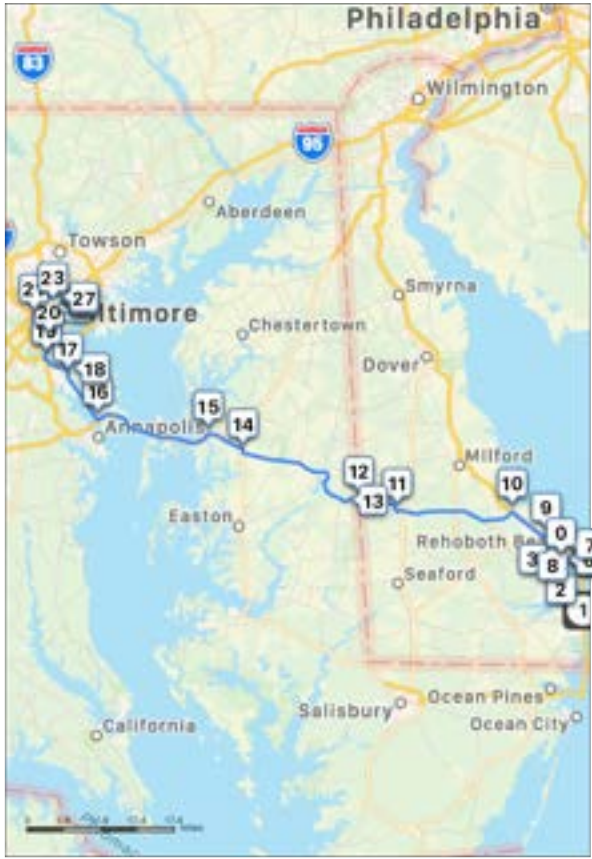
Category **Mileage**

Person **Joyce ola**

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D at iles iles



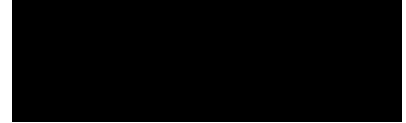
**115 miles**  
2 hours 38 minutes



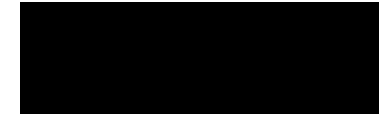
 Baltimore



1



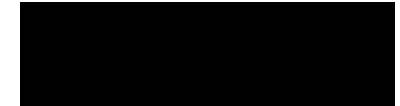
2



3

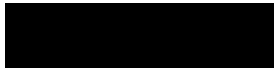


4





**115 miles**  
2 hours 38 minutes



 Baltimore

5



In 300 feet (1 min),  
Turn right onto Old  
Landing Rd

6



In 2.5 miles (1 min),  
Turn left onto Coastal Hwy

7



In 1.8 miles (6 min),  
Continue onto  
Coastal Hwy

8



In 1.1 miles (7 min),  
Continue onto  
Coastal Hwy

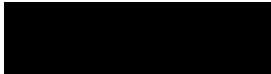
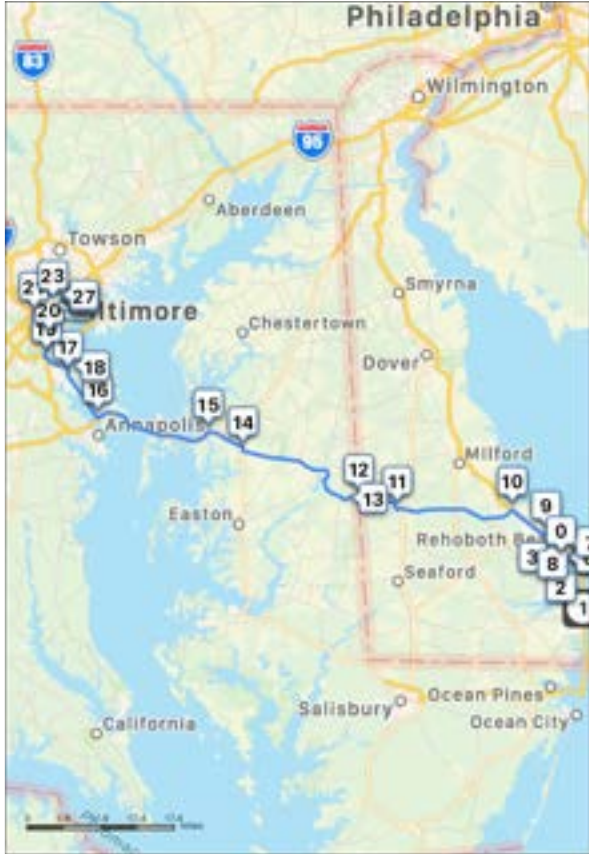
9



In 6.7 miles (3 min),  
Turn left onto Broadkill Rd



**115 miles**  
2 hours 38 minutes



Baltimore

10



In 19 miles (9 min),  
Turn right onto  
Hickman Rd

11



In 7.0 miles (27 min),  
Continue onto  
Greenwood Rd

12



In 2.5 miles (8 min),  
Turn right onto Shore Hwy

13



In 21 miles (3 min),  
Turn right onto  
Ocean Gateway

14

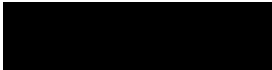


In 6.6 miles (23 min),  
Merge onto US-50 West





**115 miles**  
2 hours 38 minutes



Baltimore

15



In 20 miles (8 min),  
Take exit 27B onto MD-2  
North, Ritchie Hwy toward  
Severna Pk

16



In 8.4 miles (25 min),  
Take a slight right turn to  
merge onto MD-100 West  
toward MD-10, I-695

17



In 1.3 miles (15 min),  
Keep left on MD-100 W  
toward I-97

18



In 3.8 miles (2 min),  
Take exit 13B to merge  
onto I-97 North toward  
Baltimore

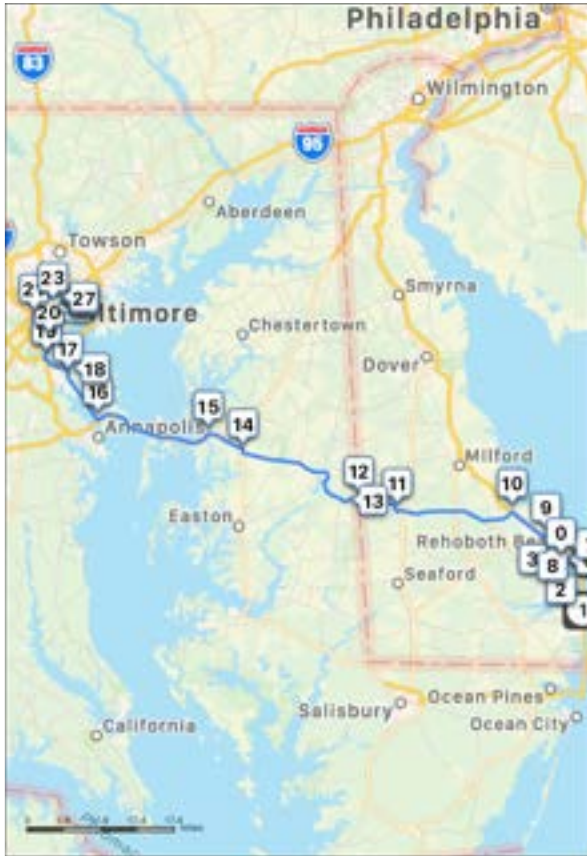
19



In 3.3 miles (4 min),  
Take exit 17A to merge  
onto I-695 W toward  
Baltimore, Towson



**115 miles**  
2 hours 38 minutes



Baltimore

20



In 4.5 miles (4 min),  
Take exit 11A to merge  
onto I-95 North toward  
Baltimore

21



In 3.4 miles (5 min),  
Take exit 53 to merge onto  
I-395 N toward Downtown  
Inner Harbor

22



In 0.8 miles (4 min),  
Keep left on I-395 N  
toward Downtown Inner  
Harbor

23



In 0.7 miles (1 min),  
Take the exit onto  
Conway St.

24



In 450 feet (1 min),  
Continue onto W Conway  
St toward I-95



**115 miles**  
2 hours 38 minutes



25



In 900 feet (1 min),  
Turn left onto S Charles St

26



In 0.5 miles (3 min),  
Turn right onto E  
Lexington St



In 0.2 miles (3 min),  
Arrive at the destination



Baltimore

Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

Category **odging**

Person **Joyce ola**

Hotel - a to cancel original reservation  
eca se t e ates c ange an as a res lt t e  
rates went p



RENAISSANCE HARBOR PLACE HOTEL

GUEST FOLIO

12042 JOYCE/N 195.00 05/25/23 12:00 50380  
 ROOM NAME RATE DEPART TIME ACCT#  
 CK 05/24/23 09:58  
 TYPE ARRIVE TIME  
 153  
 ROOM ADDRESS PAYMENT  
 CLERK

DATE	REFERENCES	CHARGES	CREDITS	BALANCES DUE
05/24	PACKAGES 12042, 1	195.00		
05/24	STATE TX 12042, 1	11.70	A	
05/24	CITY TAX 12042, 1	18.53	B	
05/24	TOUR TAX 12042, 1	3.90	D	
05/25	MC CARD			\$229.13

CURRENT BALANCE .00

THANK YOU FOR STAYING AT RENAISSANCE. ANY LATE CHARGES, INCLUDING REFRESHMENT CENTER COSTS WILL BE BILLED TO YOUR CREDIT CARD & A COPY OF CHARGES MAILED TO THE ABOVE ADDRESS.

===== SUMMARY OF TAXES =====

DESCRIPTION	TAXED AMOUNT	TAX
D TOURSIM TAX 2% NET CHARGES 225.23	.00	3.90
	CREDITS .00	FOLIO 229.13

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Your Marriott Bonvoy points/miles earned on your eligible earnings will be credited to your account. Check your Marriott Bonvoy Account Statement for updated activity. See members.marriott.com for new Marriott Bonvoy benefits.



RENAISSANCE HARBOR PLACE HOTEL  
 202 PRATT STREET  
 BALTIMORE, MD 21202  
 410-547-1200

Was that the best night's sleep you have ever had? Have a repeat performance at your place by visiting [CollectRenaissance.com](http://CollectRenaissance.com).

This statement is your only receipt. You have agreed to pay in cash or by approved personal check or to authorize us to charge your credit card for all amounts charged to you. The amounts shown in the credit column opposite any credit card entry in the reference column above will be charged to the credit card number set forth above. (The credit card company will bill in the usual manner.) If for any reason the credit card company does not make payment on this account, you will owe us such amount. If you are direct billed, in the event payment is not made within 25 days after check-out, you will owe us interest from the check-out date on any unpaid amount at the rate of 1.5% per month (ANNUAL RATE 18%), or the maximum allowed by law, plus the reasonable cost of collection, including attorney fees.

Signature X

OPERATED UNDER LICENSE FROM MARRIOTT INTERNATIONAL, INC. OR ONE OF ITS AFFILIATES

05/25/2023

\$32.35

---

Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

Category **t er**

Person **Joyce ola**

Par ing at otel or nig t

From: "Premium Parking" <noreply@premiumparking.com>  
Subject: Premium Parking Receipt at P2331 - Harborplace  
Date: May 24, 2023 at 10:08:27 AM EDT  
To: nmjoyce2@gmail.com

## Receipt at P2331 - Harborplace for \$32.35

- **Location:** P2331
- **Property name:** Harborplace
- **Address:** 101 S. Calvert Street,  
Baltimore, MD
- **Confirmation Number:** 25312219
- **Amount:** \$32.35
- **Duration:** 1 day
- **Start:** 05/24/2023 9:59 AM (EDT)
- **End:** 05/25/2023 9:59 AM (EDT)

[REDACTED]  
• **Source:** Camerapay

[REDACTED]  
If you wish to extend your session, please  
do so using the Premium Parking Mobile  
App.

If you don't already have the app,  
[download here.](#)

If you have any questions please contact  
[support@premiumparking.com](mailto:support@premiumparking.com) or call  
844-236-2011.

Customer Service  
Center  
[support@premium  
parking.com](mailto:support@premiumparking.com)  
(844) 236-2011



05/25/2023

\$35.00

---

Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

Category **t er**

Person **Joyce ola**


Par ing at Co rt Ho se

DC136: Downunder Garage  
110 W Lombard St

Baltimore, MD 21201  
(410) 752-0518

## RECEIPT

Ticket Number 273B0039816

License Plate 

Entry 05/25/2023 10:07:41 AM


Exit 05/25/2023 05:19:36 PM


Your Stay 0d 7h 12m

Total Parking \$35.00

Balance Due \$35.00

Amount Paid \$35.00

On Card 

Card Type 

Transaction ID 64770823

Subtotal \$35.00

Total Fee \$35.00

Thank you!

05/25/2023

\$9 .00

---

Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

Category **Meals**

Person **Joyce ola**

per ie or travel ays A ay

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# Detailed time report

21CP Solutions, LLC

Timeframe **05/01/2023 – 05/31/2023** 1 Client **Baltimore City Consent Decree: Monitoring Team**  
 Total **26.40 Hours** 1 **BPD July 2022 - June 2023 Budget Year**  
**0.00 Uninvoiced billable hours** Project  
 Tasks **All tasks**  
 1 Team **McDonough Megan**

Date	Client	Project	Roles	Person	Hours
Associate Consultant Professional Fees					18.20
05/01/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	1.10
Assessment correspondence; review OSW methodology draft revisions					
05/02/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	1.50
Call with Alfredo Cumerma; assessment correspondence; assessment team meeting					
05/03/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.80
Correspondence re: wellness assessment					
05/05/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.50
Community Survey Debrief and Email					
05/09/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.80
Weekly assesment check in					
05/11/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.40
Assessment email correspondence for transport and OWS					
05/15/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	1.00
<b>Total</b>					<b>26.40</b>

Date	Client	Project	Roles	Person	Hours
		Review revised community survey draft			
05/16/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.90
		Weekly assessment team call			
05/17/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.20
		Follow up email re: OWS, review transport form			
05/18/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.50
		OWS assessment comments review; call with Freddy			
05/23/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.70
		Follow up re: scheduling OSW assessment call; prep for all team meeting			
05/24/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	6.30
		All Team Meeting			
05/25/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.60
		Assessment correspondence re: Transport and wellness methodologies			
05/26/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.30
		Review Monk School Report			
05/29/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.30
		Combine and review feedback for OSW assessment			
05/30/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	1.00
		Weekly assessment team meeting			
05/31/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	1.30

**Total 26.40**

Date	Client	Project	Roles	Person	Hours
Review budget documentation; MT/BPD assessment discussion.					
Pro Bono Hours					3.50
05/04/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	1.00
Call with Dr. Pratt-Harris re: final report					
	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.30
Email correspondence and call with Alfredo Cumerma re: OWS assessment					
05/15/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.20
Call with BPD re: transport data					
05/18/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.30
Assessment correspondence					
05/25/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	1.70
Review Monk School Report					
Recruitment Assessment					0.10
05/31/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.10
Recruitment and retention call					
Transportation of Persons in Custody Assessment					4.60
05/01/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.20
Revise methodology for re-assessment					
05/03/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.80
Transport assessment methodology					
05/04/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.80

**Total 26.40**

Date	Client	Project	Roles	Person	Hours
	Revise and circulate methodology				
05/25/2023	Baltimore City Consent Decree: Monitoring Team Consolidating Re-Assessment Methodology Feedback	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.80
05/30/2023	Baltimore City Consent Decree: Monitoring Team Correspondence re: assessment details	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.10
05/31/2023	Baltimore City Consent Decree: Monitoring Team Schedule transport spot checks	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	1.90
				<b>Total</b>	<b>26.40</b>

# Detailed time report

21CP Solutions, LLC

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Timeframe **05/01/2023 – 05/31/2023** 1 Client **Baltimore City Consent Decree: Monitoring Team**  
Total **18.30 Hours** 1 **BPD July 2022 - June 2023 Budget Year**  
**0.00 Uninvoiced billable hours** Project  
Tasks **All tasks**  
1 Team **Meares Tracey**

---

Date	Client	Project	Roles	Person	Hours
Arrests Assessment					3.30
05/26/2023	Baltimore City Consent Decree: Monitoring Team Arrests Assessment	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Meares Tracey	1.30
05/28/2023	Baltimore City Consent Decree: Monitoring Team Arrests Assessment	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Meares Tracey	2.00
Associate Consultant Professional Fees					6.50
05/24/2023	Baltimore City Consent Decree: Monitoring Team Monitoring Team Meeting in Baltimore	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Meares Tracey	6.50
Pro Bono Hours					8.50
05/23/2023	Baltimore City Consent Decree: Monitoring Team Travel and Prep for Team Meeting	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Meares Tracey	4.00
05/24/2023	Baltimore City Consent Decree: Monitoring Team Travel Time and Dinner with Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Meares Tracey	4.50
					<b>Total 18.30</b>

---





Payment Receipt

For Confirmation #11458

Transaction Date/Time: 05/24/2023 02:48 AM

Thank you for your payment!! We'll see you soon.

**Method:** Other \*\* 5113  
**Total Paid:** \$133.94  
**Transactions:** AUTH\_CAPTURE \$133.94 (z5Q2dV71AIZ6YddIovOGMIKcT3WZY)  
**Passenger:** Tracey Meares  
**Trip Confirmation#** 11458  
**Trip Date & Time:** 05/23/2023 02:00 PM  
**Routing Information:** **Pick-up Location:** Greenburg Conf. Ctr., 391 Prospect St New Haven, (US) 06511  
**Drop-off Location:** BDL, Southwest Airlines 2825, From/To: BWI, Term/Gate: 6

**Charges & Fees**

Flat Rate	\$125.00
System Maintenance	\$1.00
State Tax 6.350%	\$7.94
<b>Reservation Total:</b>	\$133.94
<b>Payments/Deposits:</b>	\$133.94
<b>Authorizations:</b>	\$0.00
<b>Total Due:</b>	\$0.00

---

05/23/2023

\$133.94

---

Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

Category **Transportation**

Person **Meares Tracey**

Car service - New Haven to BDL Airport

Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

Category **Transportation**

Person **Meares Tracey**

o t west - BDL - B ro n trip pl s increase in  
are or c anging lig t

**From:** [Southwest Airlines](#)  
**To:** [Meares, Tracey](#)  
**Subject:** Tracey Meares's 05/23 Baltimore trip (2Y44TI): Your change is confirmed.  
**Date:** Tuesday, May 23, 2023 11:44:14 AM

Here's your updated itinerary and trip receipt.  
[View our mobile site](#) | [View in browser](#)

## Southwest Airlines



[Manage Flight](#) | [Flight Status](#) | [My Account](#)



### Hi Tracey,

We've confirmed the change to your trip. Below you'll find your updated itinerary, important travel information, and trip receipt. See you onboard soon!

MAY 23 - MAY 24

# BDL BWI

Hartford to Baltimore

Confirmation # **2Y44TI**

Confirmation date: 05/23/2023

**PASSENGER** Tracey Meares

**RAPID REWARDS #** 

**TICKET #** 5262457099021

**EST. POINTS EARNED** 

Rapid Rewards® points are only estimations.

## Your itinerary

**Flight 1:** Tuesday, 05/23/2023 Est. Travel Time: 1h 15m [Wanna Get Away®](#)

FLIGHT	DEPARTS	ARRIVES
--------	---------	---------

# 2825 **BDL 04:20PM**  **BWI 05:35PM**  
Hartford Baltimore

**Flight 2:** Wednesday, 05/24/2023 Est. Travel Time: 1h 15m [Anytime](#)

FLIGHT # 2359 **DEPARTS** **BWI 06:20PM**  **ARRIVES** **BDL 07:35PM**  
Baltimore Hartford

## Payment information

### Total cost

#### Air - 2Y44TI

Base Fare	\$	522.01
U.S. Transportation Tax	\$	39.15
U.S. 9/11 Security Fee	\$	11.20
U.S. Passenger Facility Chg	\$	9.00
U.S. Flight Segment Tax	\$	9.60
<b>Total</b>	<b>\$</b>	<b>590.96</b>

### Payment

**Payment Amount: \$124.99**

Credit from ticket: #5262454788885 to  
#5262457099021  
Date: May 16, 2023

### EarlyBird Check-In

The EarlyBird Check-In® was paid in full at the time of your original booking, and has been applied to this change. No further action is required.

Fare rules: If you decide to make a change to your current itinerary it may result in a fare increase.

Your ticket number: 5262457099021

## All your perks, all in one place. (Plus a few reminders.)



**Wanna Get Away® fare:** Your two bags fly free<sup>2</sup>, no change<sup>3</sup> or cancel<sup>4</sup> fees, and 6X Rapid Rewards® points. [Learn more.](#)



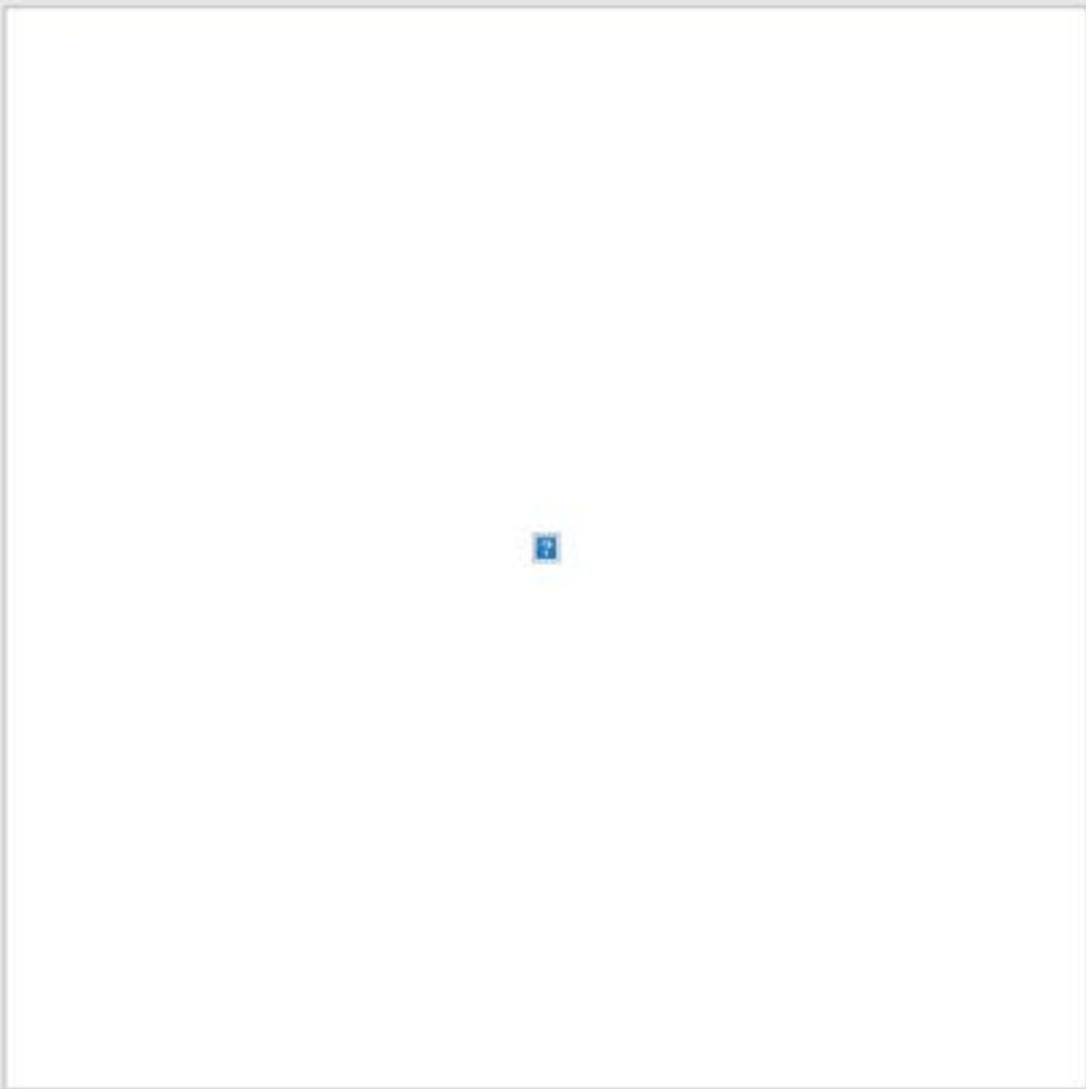
Make sure you know [when to arrive at your airport](#). Times vary by city.



If your plans change, cancel your reservation at least 10 minutes before the original scheduled departure time of your flight to receive a flight credit.<sup>6</sup> If you don't cancel your reservation in time, your funds will be forfeited.

## Prepare for takeoff

Use our app to make changes to your trip, get a boarding pass, & more.





## Earn up to 10,000 Rapid Rewards® points per night

Choose a hotel in Baltimore.

[Book hotel >](#)



## Have questions about your upcoming trip?

Get all the answers before you leave for the airport.

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5262457099021:NONTRANSFERABLE -8G WN BDL WN 8W202.87VN BDL319.14USD522.01END PD XF BDL4.5BWH.5 ZP BDL4.80BW4.80

OLN7P2H  
YLN0P6L

**If you do not plan to travel on your flight:** In accordance with Southwest's No-Show Policy, if you are not planning to travel on any portion of this itinerary, please cancel your reservation at least 10 minutes prior to the scheduled departure time of your flight. Any Customer who fails to cancel reservations for a Wanna Get Away® or Wanna Get Away Plus™ fare segment at least ten (10) minutes prior to the scheduled departure time and who does not board the flight will be considered a no-show, and all remaining unused Wanna Get Away or Wanna Get Away Plus funds will be forfeited. All remaining unused Business Select® or Anytime funds will be converted to a flight credit. If you no-show for your reward travel reservation, the points will be redeposited to the purchaser's Rapid Rewards® account. Any taxes and fees associated with your reward travel reservation will be held for future use in the form of a flight credit. **Starting July 1, 2023 (12:00 a.m. CT),** for Wanna Get Away® or Wanna Get Away Plus™ award travel reservations: if you do not cancel your reservation at least 10 minutes before the flight's original scheduled departure time, any points used for booking will be forfeited, along with any taxes and fees associated with your award travel reservation. For Anytime or Business Select award travel reservation: The points used for booking will continue to be redeposited to the purchaser's Rapid Rewards account, and any taxes and fees associated with the award travel reservation will be converted into a flight credit for future use.

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<sup>1</sup> Flight credits unexpired on or created on or after July 28, 2022 do not expire. A flight credit with an expiration date on or before July 27, 2022, is expired in accordance with its existing expiration date.

<sup>2</sup> First and second checked bags. Weight and size limits apply.

<sup>3</sup> Fare difference may apply.

<sup>4</sup> Failure to cancel a reservation at least 10 minutes prior to original scheduled departure time may result in forfeited funds.

<sup>5</sup> Transferable Flight Credits™ allows you to transfer your flight credit to someone else. Both must be Rapid Rewards® Members and only one transfer is permitted. Transferable Flight Credits™ unexpired on or created on or after July 28, 2022 do not expire and will show an expiration date until our systems are updated. A Transferable Flight Credit™ with an expiration date on or before July 27, 2022, is expired in accordance with its existing expiration date. For bookings made through a Southwest® Business channel, there is a limitation to transfer only between employees within the organization.

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Dallas, TX 75235  
1-800-I-FLY-SWA (1-800-435-9792)

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05/23/2023

\$42.4

Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

Category **Transportation**

Person **Meares Tracey**

Ly t - B to Hyatt

### BWI Airport Taxi 99



Let BWI Airport Taxi 99 know how  
your experience was

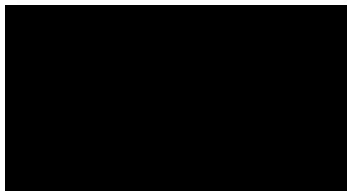
# \$42.48

Custom Amount	<b>\$35.40</b>
<hr/>	
Purchase Subtotal	\$35.40
Tip	\$7.08
<hr/>	
<b>Total</b>	<b>\$42.48</b>



### BWI Airport Taxi 99

Last Location  
512-363-6351



May 23 2023 at 2:58 PM

#PD0h

Auth code: 40696P

No CVM

05/23/2023

\$103.50

---

Client **Baltimore City Consent Decree:  
Monitoring Team**  
Project **BPD July 2022 - June 2023 Budget  
Year**  
Category **Meals**  
Person **Meares Tracey**  
Travel Day Per Die

05/24/2023

\$51.10

---

Client **Baltimore City Consent Decree:  
Monitoring Team**  
Project **BPD July 2022 - June 2023 Budget  
Year**  
Category **Transportation**  
Person **Meares Tracey**  
Ly t - ena le to B

**From:** [Meares, Tracey](#)  
**To:** [Mianfo, Patricia](#)  
**Subject:** Fwd: Your ride with Anthony on May 24  
**Date:** Wednesday, May 24, 2023 6:06:42 PM

---

Sent from my iPhone

Begin forwarded message:

**From:** Lyft Receipts <no-reply@lyftmail.com>  
**Date:** May 24, 2023 at 5:40:59 PM EDT  
**To:** "Meares, Tracey" <tracey.meares@yale.edu>  
**Subject:** Your ride with Anthony on May 24



MAY 24, 2023 AT 5:00 PM

## Thanks for riding with Anthony!

100% of tips go to drivers. [Add a tip](#)

Lux fare (10.76mi, 29m 34s)	\$42.58
Tip	\$8.52



PayPal account

**\$51.10**

Ride Map



**Pickup** 5:00 PM  
730 E Pratt St, Baltimore, MD

**Drop-off** 5:29 PM  
7050 Friendship Rd, Baltimore, MD

**Trip Purpose:** Ride to airport

**Expense Code:** BPD

**Tip driver**

**Find lost item**

**Request review**

To share comments or complaints about a ride that violated the law in Maryland, you may contact the Maryland Public Service Commission by visiting <http://www.psc.state.md.us/contact/>.

**Help Center**

Receipt #1815293591874705760

We never share your address with your driver after a ride.  
[Learn more](#) about our commitment to safety.

[@OpenStreetMap](#)

© 2023 Lyft, Inc.

548 Market St., P.O. Box 68514  
San Francisco, CA 94104  
CPUC ID No. TCP0032513 - P

Work at Lyft  
Become a Driver

05/24/2023

\$1 .43

---

Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

Category **odging**

Person **Meares Tracey**

Hyatt Hotel



**Hyatt Regency Baltimore**  
 300 Light Street  
 Baltimore, MD 21202  
 Tel: 410-528-1234  
 Fax: 410-658-3362  
 baltimore.hyatt.com

COPY OF INVOICE

Ms Tracey Meares



Room No. 0961  
 Arrival 05-23-23  
 Departure 05-24-23  
 Folio Window 1  
 Folio No. 968252

Confirmation No. 1109959301

Group Name

Date	Description	Charges	Credits
05-23-23	# Accommodation	151.00	
05-23-23	* # State Sales Tax 6%	9.06	
05-23-23	* # City Occupancy Tax 9.5%	14.35	
05-23-23	* # Baltimore Tourism Assessment	3.02	
05-24-23	* # Master Card		177.43

**Total** 177.43 177.43

Guest Signature

**Balance** 0.00

I agree that my liability for this bill is not waived and I agree to be held personally liable in the event that the indicated person, company or association fails to pay for any part or the full amount of these charges.

**WE HOPE YOU ENJOYED YOUR STAY WITH US!**

**World of Hyatt Summary**

Membership:   
 Bonus Codes:  
 Qualifying Nights: 1  
 Eligible Spend: 151.00  
 Redemption Eligible: 0.00

Thank you for staying with us at the Hyatt Regency Baltimore, we look forward to seeing you again!

For inquiries concerning your bill, please call 888-588-6308

Please remit payment to:  
 Hyatt Regency Baltimore  
 P.O. Box 842215  
 Dallas, TX 75284

\* Not Point Earning Eligible  
 # Not Point Redemption Eligible  
 ^ May Contain Ineligible Inclusions

05/24/2023

\$133.94

---

Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

Category **Transportation**

Person **Meares Tracey**

Car service - BDL Airport to New Haven





Payment Receipt

For Confirmation #11459

Transaction Date/Time: 05/24/2023 02:41 AM

Thank you for your payment!! We'll see you soon.

**Method:** Other \*\* 5113  
**Total Paid:** \$133.94  
**Transactions:** AUTH\_CAPTURE \$133.94 (huRbjtZ9tcUd7ag7ioBCAU402HQZY)  
**Passenger:** Tracey Meares  
**Trip Confirmation#** 11459  
**Trip Date & Time:** 05/24/2023 07:35 PM  
**Routing Information:** **Pick-up Location:** BDL, Southwest Airlines 2359, From/To: BWI, Term/Gate: 6  
**Drop-off Location:** 107 Ogden St, 107 Ogden St New Haven, CT (US) 06511

**Charges & Fees**

Flat Rate	\$125.00
System Maintenance	\$1.00
State Tax 6.350%	\$7.94
<b>Reservation Total:</b>	\$133.94
<b>Payments/Deposits:</b>	\$133.94
<b>Authorizations:</b>	\$0.00
<b>Total Due:</b>	\$0.00

# Detailed time report

21CP Solutions, LLC

Timeframe **05/01/2023 – 05/31/2023** 1 Client **Baltimore City Consent Decree: Monitoring Team**  
Total **26.30 Hours** 1 **BPD July 2022 - June 2023 Budget Year**  
**0.00 Uninvoiced billable hours** Project  
Tasks **All tasks**  
1 Team **Ramsey Charles**

Date	Client	Project	Roles	Person	Hours
Partner Professional Fees					26.30
05/02/2023	Baltimore City Consent Decree: Monitoring Team Weekly CP call	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	0.50
	Baltimore City Consent Decree: Monitoring Team Review 1st Amendment report	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	1.50
05/04/2023	Baltimore City Consent Decree: Monitoring Team On-site focus groups	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	8.00
	Baltimore City Consent Decree: Monitoring Team Dinner meeting with Commissioner Harrison	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	2.00
05/05/2023	Baltimore City Consent Decree: Monitoring Team On-site focus groups	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	4.00
05/15/2023	Baltimore City Consent Decree: Monitoring Team NL Monthly Meeting	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	1.00
05/17/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	0.50
<b>Total</b>					<b>26.30</b>

Date	Client	Project	Roles	Person	Hours
	CP Meeting				
	Baltimore City Consent Decree: Monitoring Team Interview with Carla	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	1.30
05/19/2023	Baltimore City Consent Decree: Monitoring Team Conference with Director Jackson	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	0.50
05/24/2023	Baltimore City Consent Decree: Monitoring Team All Team Meeting	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	6.00
05/31/2023	Baltimore City Consent Decree: Monitoring Team Assessment Meeting	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	1.00
				<b>Total</b>	<b>26.30</b>

05/10/2023

\$249. 0

Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

Category **Transportation**

Person **amsey C arles**

n-site visit

5/8/23, 10:13 AM

Gmail - Amtrak: eTicket and Receipt for Your 05/04/2023 Trip - CHARLES RAMSEY



### Amtrak: eTicket and Receipt for Your 05/04/2023 Trip - CHARLES RAMSEY

1 message

etickets@amtrak.com <etickets@amtrak.com>

Wed, May 3, 2023 at 4:05 PM

To: [Redacted]

#### SALES RECEIPT



Purchased: 05/03/2023 1:05 PM PTThank you for your purchase.

1. Retain this receipt for your records.
2. Show the QR code on the attached eTicket to the conductor or use the Amtrak app.

1 Massachusetts Ave NWWashington, DC 20001800-USA-RAILAmtrak.com

Reservation Number - 6108DCPhiladelphia, PA - William H Gray III 30th St. Sta. to Baltimore, MD - Penn Station (Round-Trip)MAY 3, 2023

#### Billing Information

[Redacted]

Total \$158.00

Purchase Summary - Ticket Number 1230751076888

TRAIN 185: Philadelphia, PA - William H Gray III 30th St. Sta. to Baltimore, MD - Penn Station (Round-Trip)Depart 9:37 AM, Thursday, May 4, 2023

1 COACH SEAT

\$90.00

Ticket Terms & Conditions CANCELLATION FEE MAY APPLY.

Subtotal

\$90.00

TRAIN 176: Baltimore, MD - Penn Station to Philadelphia, PA - William H Gray III 30th St. Sta. (Round-Trip)Depart 12:42 PM, Friday, May 5, 2023

1 COACH SEAT

\$68.00

Ticket Terms & Conditions CANCELLATION FEE MAY APPLY.

Subtotal

\$68.00

Total Charged by Amtrak

\$158.00

Passengers

Charles Ramsey

Important Information

- Tickets are non-transferable.
- Changes to your itinerary may affect your fare. Refund and exchange restrictions and penalties for failure to cancel unwanted travel may apply. If your travel plans change, contact us before departure to change your

reservation. If you do not board your train, your entire reservation from that point will be canceled. If you board a different train without notifying us, you will have to pay for it separately; the conductor cannot apply the money paid for your prior reservation. For more information please visit [Amtrak.com/changes](https://www.amtrak.com/changes).

- **Summary of Terms and Conditions:** Ticket valid for carriage or refund (subject to the refund rules of the fare purchased) for twelve months after day of issue unless otherwise specified. Amtrak tickets may only be sold or issued by Amtrak or an authorized travel agent/tour operator. Tickets sold or issued by an unauthorized third party will be voided by Amtrak. This ticket is a contract of carriage which includes specific terms and conditions and a binding arbitration agreement between Amtrak and the ticket holder. The terms and conditions and arbitration agreement are available at [Amtrak.com/terms-and-conditions.html](https://www.amtrak.com/terms-and-conditions.html). Tickets sold for non-Amtrak service are subject to the tariffs of the providing carrier.
- **Questions?** Contact us online at [Amtrak.com/contact](https://www.amtrak.com/contact) or call 1-800-USA-RAIL (1-800-872-7245) or for text telephone (TTY) 1-800-523-6590.

<https://mail.google.com/mail/u/2/?ik=dcbdc696185&view=pt&search=all&permthid=thread-f:17649047764564994385&siml=msg-f:1764904776456499438> 1/2

5/8/23, 10:11 AM

Gmail - [Personal] Your Thursday evening trip with Uber

From: Uber Receipts

To: [Redacted]

Date: 5/4/23

Uber Technologies  
1515 3rd Street  
San Francisco, CA 94158

Uber Receipts <[noreply@uber.com](mailto:noreply@uber.com)>

To: [Redacted]

Thu, May 4, 2023 at 5:49 PM

Uber

Total \$13.92

May 4, 2023

Thanks for tipping,  
Charles

Here's your updated Thursday  
evening ride receipt.



Total

\$13.92

TOTAL

\$ 10.92

Trip fare	\$8.96
Subtotal	\$8.96
Booking Fee <a href="#">?</a>	\$1.71
City of Baltimore Surcharge	\$0.25

<https://mail.google.com/mail/u/0/?ik=2e006fba65&view=pt&search=all&permthid=thread-f:1765001238438582853&siml=msg-f:176500123843858285...> 3/5

5/8/23, 10:10 AM

Gmail - [Personal] Your Thursday morning trip with Uber

[Report lost item](#) →

[Contact Support](#) →

[My trips](#) →

[Forgot password](#)

[Privacy](#)

[Terms](#)

Uber Technologies  
1515 3rd Street  
San Francisco, CA 94158

Uber Receipts <noreply@uber.com>

To



Thu, May 4, 2023 at 9:30 AM

Uber

Total \$36.76  
May 4, 2023

Thanks for tinning



Card No [REDACTED] \$10.40  
 Entry Mode [REDACTED]  
 Auth ID 025412  
 MID 324027151996  
 TID 07746501  
 Mode Issuer  
 AID A000000041010  
 TYR 0400008000  
 IAD 01106010032200000000000000000000  
 000000FF

TSI FROM  
 [REDACTED]

- 4 WAYS TO BOOK A RIDE:
- Call or text (410) 685-1212
  - [www.yellowcabofbaltimore.com](http://www.yellowcabofbaltimore.com)
  - Download 2trip.com/d
  - Promo code BMDRE10

Use our vehicle and earn great \$\$\$.  
 Apply to be a driver at  
[www.drive2trip.com](http://www.drive2trip.com)

\*\*\*\*\*

\*\*\*\*\*  
 DRIVER ID: [REDACTED]  
 ENTRY METHOD:  
 CNIP CONTACTLESS  
 MID: A0000000041010  
 [REDACTED]  
 4mc40c8081y1a00  
 [REDACTED]  
 TERMINAL: 924  
 DRIVER: 100274  
 CAB: P1017  
 PASSENGERS: 1  
 DATE: 5/5/23  
 START: 13:23:07  
 END: 13:30:46  
 TRIP: 1507  
 STANDARD RATE 1  
 DISTANCE: 8.00 mi  
 FARE R1: \$23.46  
 SUB TOTAL: \$23.46  
 TIP: \$6.12  
 Fuel Surcharge: \$1.00  
 TOTAL: \$30.62  
 MASTER CARD: 0412  
 AUTH: 070082  
 TRN REF #: 64104079  
 NO SIGNATURE REQUIRED  
 \*\*\*\*\*  
 PPA Complaints  
 215-683-9440



05/10/2023

\$51. 5

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Client **Baltimore City Consent Decree:  
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget  
Year**

Category **Meals**

Person **amsey C arles**

travel Day Per Die

# Detailed time report

21CP Solutions, LLC

Timeframe **05/01/2023 – 05/31/2023** 1 Client **Baltimore City Consent Decree: Monitoring Team**  
Total **11.10 Hours** 1 **BPD July 2022 - June 2023 Budget Year**  
**0.00 Uninvoiced billable hours** Project  
Tasks **All tasks**  
1 Team **Smoot Sean**

Date	Client	Project	Roles	Person	Hours	
Partner Professional Fees						11.10
05/01/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Smoot Sean	1.80	
	Prep and participate in R& R -OSW call and supervision calls					
	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Smoot Sean	0.50	
	Can't call w BPD staff re retention issues.					
05/04/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Smoot Sean	3.80	
	Review and comment on BOD draft OSW Annual Report and OAS follow up assessment methodology.					
05/11/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Smoot Sean	1.00	
	Conf call w MT, DOJ, and BPD re: project progress and planning re ITS and EIS					
05/15/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Smoot Sean	1.00	
	Recruiting retention and OSW call w/ MT, DOJ, and BPD					
05/16/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Smoot Sean	0.50	
	Review recruiting memo and draft email to KT and Judge re same					
05/18/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Smoot Sean	1.00	
<b>Total</b>					<b>11.10</b>	

Date	Client	Project	Roles	Person	Hours
Review comments on OSW Annual report.					
05/31/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Smoot Sean	1.50
Prep and conf call re: recruitment. Review relevant CD language and research re: suitability screening.					
<b>Total</b>					<b>11.10</b>

# Detailed time report

21CP Solutions, LLC

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Timeframe **05/01/2023 – 05/31/2023** 1 Client **Baltimore City Consent Decree: Monitoring Team**  
Total **1.60 Hours** 1 **BPD July 2022 - June 2023 Budget Year**  
**0.00 Uninvoiced billable hours** Project  
Tasks **All tasks**  
1 Team **Tyeesha Dixon**

---

Date	Client	Project	Roles	Person	Hours
Associate Consultant Professional Fees					1.60
05/02/2023	Baltimore City Consent Decree: Monitoring Team Weekly meeting for assessment leads	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Tyeesha Dixon	0.60
05/30/2023	Baltimore City Consent Decree: Monitoring Team Weekly meeting for outcome assessment leads	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Tyeesha Dixon	1.00
<b>Total</b>					<b>1.60</b>

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# Detailed time report

21CP Solutions, LLC

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Timeframe **05/01/2023 – 05/31/2023** 1 Client **Baltimore City Consent Decree: Monitoring Team**  
Total **22.10 Hours** 1 **BPD July 2022 - June 2023 Budget Year**  
**0.00 Uninvoiced billable hours** Project  
Tasks **All tasks**  
1 Team **Villaseñor Roberto**

---

Date	Client	Project	Roles	Person	Hours
Partner Professional Fees					19.10
05/01/2023	Baltimore City Consent Decree: Monitoring Team Respond on UOF Neck Hold issue	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	0.20
05/02/2023	Baltimore City Consent Decree: Monitoring Team Youth call and follow-up	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	1.10
05/03/2023	Baltimore City Consent Decree: Monitoring Team UOF discussion and respond to Ken about PCM Curfew memo.	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	1.50
05/09/2023	Baltimore City Consent Decree: Monitoring Team Training call and prep and participation in Transport call	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	0.90
05/10/2023	Baltimore City Consent Decree: Monitoring Team PRB partial	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	1.40
05/11/2023	Baltimore City Consent Decree: Monitoring Team Review PRB Assessment	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	1.10
05/13/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	0.50
<b>Total</b>					<b>22.10</b>

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Date	Client	Project	Roles	Person	Hours
	Finish review of PRB				
05/16/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	1.80
	Pre-call with Tyesha ref. Youth Assessment, Youth Call, talk with Shannon after call. Provide Ken feedback on POIS				
05/17/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	2.00
	Review Curfew PCM and provide feedback on that as well as the POIS to Ken				
05/24/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	6.30
	All Team Meeting via Zoom				
05/30/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	1.40
	Training call, Youth call				
05/31/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	0.90
	BPD/MT Assessment discussion.				
Pro Bono Hours					3.00
05/06/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	1.00
	Various emails and reading				
05/20/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	1.00
	Various emails and reading				
05/26/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	1.00
	Various emails and reading				
<b>Total</b>					<b>22.10</b>