

August 11, 2023

Kenneth L. Thompson T 410.244.7575 F 410.244.7742 KLThompson@Venable.com

Mayor and City Council of Baltimore Attn: Ebony Thompson, City Solicitor City Hall, Suite 101 100 Holliday Street Baltimore, MD 21202

Police Department of Baltimore City Attn: Richard Worley, Acting Policing Commissioner Shannon Sullivan, Director 242 W 29th Street Baltimore, MD 21211-2908

Timothy Mygatt Nicole Porter U.S. Department of Justice Civil Rights Division Special Litigation Section 950 Pennsylvania Ave., NW Washington, DC 20530

RE: Baltimore Police Monitoring Team – June Invoice

This document, including attachments, is the invoice of the Baltimore Police Monitoring Team ("Team") for services performed and expenses incurred in June 2023.

Narrative Summary

This invoice accounts for time worked from June 1 to June 30, 2023, by team members Ken Thompson, Evan Shea, Hassan Aden, Matthew Barge, Theron Bowman, Gabriela Wasileski, Katie Zafft, Christine Cole, Tyeesha Dixon, Jessica Drake, Randy Dupont, Eve Gushes, Nola Joyce, Megan McDonough, Tracey Meares, Charles Ramsey, Jonathan Smith, Sean Smoot, Roberto Villasenor, Wanda Watts, and Terri Wilfong.

The sum of previously unbilled services and expenses reflected in this invoice is \$165,142.32 and of the time submitted in this invoice, 54.90 hours, or 9%, were *pro bono*, or unbilled and donated to the City of Baltimore. By recording 9% of its total time *pro bono*, and writing off certain expenses, the Team saved the city a total of \$16,525.50.

Work performed in June 2023 included:

- Community outreach and meetings between Monitoring Team members, including neighborhood liaisons, and community stakeholders, and collaborations with BPD and DOJ regarding coordinated outreach
- Collaborating with Morgan State University to conduct a second community survey and the Munk School and Rose Street Community Center for a second custodial arrestee survey
- Virtual and telephonic meetings regarding Consent Decree requirements on stops/searches/arrests, use of force, interactions with individuals with behavioral health disabilities, technology and data collection and maintenance, interactions with youth, impartial policing, misconduct investigations and discipline, training, sexual assault investigations, First Amendment protected activities, supervision, staffing, recruitment, hiring, officer assistance and support, compliance reviews and outcome assessments
- Initiating our comprehensive assessment on misconduct investigations and discipline
- Initiating our comprehensive assessment of responses to individuals in crisis and individuals with behavioral health disabilities
- Continuing our comprehensive assessment on compliance with the First Amendment in connection with arrests in 2019-2022
- Continuing our comprehensive assessment on arrests from 2019 and 2021
- Continuing our comprehensive assessment on recruitment, hiring, and retention
- Continuing our comprehensive assessment on transportation
- Continuing our comprehensive assessment of community policing
- Continuing our comprehensive assessment on the Performance Review Board
- Developing methodologies for assessments on interactions with youth, officer assistance and support, and responses to individuals in crisis
- Reviewing policies on minor offenses, marijuana offense, and stops, searches, and arrests
- Reviewing reports related to protest of BGE actions
- Observing/evaluating Comstat meetings and Performance Review Board meetings
- Providing technical assistance on implementation of technology reforms, including implementation of new Records Management System and a revised electronic report form
- Addressing issues relating to interactions with individuals with behavioral health disabilities, including meetings with CPIC, behavioral health system deficiencies identified in an analysis of systemic needs, evaluating data on crisis response, and drafting agreement for implementation of Paragraph 97 of the Consent Decree
- Meetings and communications with Judge Bredar to inform him and receive his feedback about the progress of the project
- Preparing and updating content for the team's website
- Engaging with residents on social media

Invoice Summary

Invoice Totals

	Previously Billed in FY 2023	June 2023 Billed	Fiscal YTD Billed
Services	\$1,315,729.50	\$164,855.50	\$1,480,585.00
Expenses	\$234,507.68	\$286.82	\$234,794.50
Total	\$1,550,237.18	\$165,142.32	\$1,715,379.50

FY 2023 Budget (\$119,390.06 + \$1,475,000)	\$1,594,390.06
Funds Remaining in FY 2023 Budget	(\$120,989.44)
Percentage of Funds Used in FY2023 Budget	107.59%
Fiscal 2023 YTD Value of Pro Bono Services	\$231,475.60

June	Total Hours	Billed Hours	Pro Bono Hours	Total Services Billed	Total Expenses Billed
Thompson	83.70	68.60	15.10	\$32,585.00	\$0.00
Shea	87.10	87.10	0.00	\$41,372.50	\$0.00
Aden	36.00	33.50	2.50	\$7,872.50	\$0.00
Barge	23.60	21.30	2.30	\$5,005.50	\$286.82
Bowman	25.70	25.70	0.00	\$6,039.50	\$0.00
CJI: Wasileski	30.00	27.00	3.00	\$6,345.00	\$0.00
CJI: Zafft	10.50	10.50	0.00	\$2,467.50	\$0.00
Cole	10.60	10.60	0.00	\$2,491.00	\$0.00
Dixon	68.90	59.70	9.20	\$14,029.50	\$0.00
Drake (CE)	7.20	7.20	0.00	\$1,692.00	\$0.00
Dupont	22.80	16.60	6.20	\$3,901.00	\$0.00
Gushes	31.50	31.50	0.00	\$7,402.50	\$0.00
Joyce	8.20	8.20	0.00	\$1,927.00	\$0.00
McDonough	32.10	26.00	6.10	\$6,110.00	\$0.00
Meares	2.10	2.10	0.00	\$493.50	\$0.00
Ramsey	20.00	20.00	0.00	\$4,700.00	\$0.00
Smith	36.50	30.50	6.00	\$7,167.50	\$0.00
Smoot	2.50	2.50	0.00	\$587.50	\$0.00
Villasenor	17.60	13.10	4.50	\$3,078.50	\$0.00
Watts	16.50	16.50	0.00	\$3,877.50	\$0.00
Wilfong	24.30	24.30	0.00	\$5,710.50	\$0.00
Total	597.4	542.5	54.90	\$164,855.50	\$286.82

Individual Invoices and Supporting Documentation

The remainder of this invoice includes the individual invoices of all Team members who submitted invoices for June 2023, as well as receipts for travel, transportation, accommodations, and expenses incurred for website development, and establishment of Team e-mail addresses.

The City and the Team have agreed that Team members who elect to be compensated for meals and personal expenses incurred while traveling to Baltimore for work on the project will do so at the standard federal per diem rate of \$69, with fractions of days billed at 75% of the standard federal per diem rate, or \$51.75. Some team members have waived or reduced their per diem charges or elected to

receive them only for some but not all days while traveling to and working in Baltimore. This constitutes additional, ongoing savings to the City.

We submit this invoice for approval by the Department of Justice and the City of Baltimore. As previously discussed, we ask both parties to review the invoice and get back to us with any comments or suggested changes within five days. Once we obtain approval of the invoice, we will submit it to Judge James Bredar for his review and approval.

Please feel free to contact me if you have any questions.

Sincerely,

Kenneth Thompson

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Baltimore Consent Decree Monitor

750 E. Pratt, Ste 900

Baltimore, MD 21202

INVOICE FOR MONTH OF:	June	
INVOICE SUBMITTED BY:	Thompson	
DATE SUBMITTED:	7/31/2023	
YEAR:	2023	

TIME

	TIME							
Month of	Day	Description	Hours	Rate	Total	Comments (Unbilled Time)	Unbilled Hours	
June	1	Review additional correspondence re: lesser offenses issues (.2); review materials in the transport area in preparation for the upcoming reassessment (1.2)	1.4	\$475.00	\$665.00	Work on administrative issues (.7)	0.7	
June	2	Review follow up to action plan meeting with M. Barge and E. Shea and prepare correspondence to the parties re: same (.3); review correspondence re: the PCM regarding lesser offenses strategy and continued analysis of same (.2)	0.5	\$475.00	\$237.50	Work on administrative issues; review published research re: black mental health issues and police interactions (1.4)	1.4	
June	3			\$475.00	\$-		0.0	
June	4			\$475.00	\$-		0.0	
June	5	Work on behavioral crisis assessments (4.6); attend PIB assessment meeting (.9); attend SSA data meeting (.7)	6.2	\$475.00	\$2,945.00		0.0	
June	6	Attend Transport Assessment Methodology meeting (.5); work on behavioral crisis assessments including conference call with G. Wasileski and R. Dupont re: same (3.6)	4.1	\$475.00	\$1,947.50	Work on administrative issues (.6)	0.6	
June	7	Attend PRB meeting (2.0); review misconduct and discipline materials in preparation for upcoming assessments (1.2)	3.2	\$475.00	\$1,520.00	Meet with the Court to discuss assessment and staffing issues	2.5	
June	8	Work on behavioral crisis assessments including conversations with R. DuPont re: same (2.2)	2.2	\$475.00	\$1,045.00	Work on public communications re: Commissioner Harrison's resignation	1.0	
June	9	Continue to review misconduct and discipline materials in preparation for assessments (2.2)	2.2	\$475.00	\$1,045.00	Work on administrative issues; evaluate communication strategies re: public comments	1.6	
June	10			\$475.00	\$-		0.0	
June	11			\$475.00	\$-		0.0	

June	12	Perform vehicle inspections at Central and Southern Districts (1.8); attend and present at The Ministers Conference at New Shiloh (1.5); prepare for and attend IAPro Walk through (.9)	4.2	\$475.00	\$1,995.00	Work on administrative issues (1.3)	1.3
June	13	Work on behavioral crisis assessments and meet with R. Dupont and team to review upcoming meeting with DOJ (4.3); review draft Community Engagement Report (.8)	5.1	\$475.00	\$2,422.50	Work on administrative issues (.6)	0.6
June	14	Work on set up and begin assessments in connection with Misconduct Investigations (4.6)	4.6	\$475.00	\$2,185.00		0.0
June	15	Work on Misconduct assessments (3.2); review draft Recruitment, Hiring and Retention assessment report (1.3)	4.5	\$475.00	\$2,137.50		0.0
June	16	Work on PIB assessments (2.6); review and evaluate potential new protocols to be utilized in the Behavioral Crisis assessments (.6)	3.2	\$475.00	\$1,520.00	Work on administrative issues (1.2)	1.2
June	17			\$475.00	\$-		0.0
June	18			\$475.00	\$-		0.0
June	19			\$475.00	\$-		0.0
June	20	Work on PIB assessments (3.3); review community policing and engagement report (.8)	4.1	\$475.00	\$1,947.50	Review correspondence from W. Watts re: community engagement strategy; work on administrative issues (.7)	0.7
June	21	Several reviews of the Draft Performance Review Board Assessment and provide comments to E. Shea re: same (1.3); review Ethics Pilot case in preparation for tomorrow's team meeting (.5); review latest draft of the Community Policing and Engagement Assessment (.6)	2.4	\$475.00	\$1,140.00	Multiple communications with relevant members of the team re: potential engagement efforts with the community in connection with assessments; work on administrative issues (1.5)	1.5
June	22	Prepare for and attend meeting with team to discuss Pilot Misconduct Investigation Assessments (2.2); prepare for and meet with parties to discuss behavioral crisis assessments (1.8); review Draft Recruitment, Hiring, and Retention Report sent out to the parties (.8)	4.8	\$475.00	\$2,280.00	Work on community engagement strategy; work on administrative tasks (.8)	0.8

June	23			\$475.00	\$-		0.0
June	24			\$475.00	\$-		0.0
June	25			\$475.00	\$-		0.0
June	26	Work on PIB assessments (4.8); review Draft Performance Review Board Report (1); review comments from parties re: Community Survey (.3)	6.1	\$475.00	\$2,897.50		0.0
June	27	Work on PIB assessments (2.1); prepare for conference with CIT Team to discuss DOJ protocols (.6); meet with E. Shea, M. McDonogh and M. Barge to discuss community engagement issues and Morgan survey (.4); work on CIT assessments (3.4)	6.5	\$475.00	\$3,087.50		0.0
June	28	Review final draft of the Recruitment, Hiring, and Retention Report (.7); work on CIT assessments (.8); prepare for and attend Southeast Commander's Community meeting (1.3); review Incident Report in connection with 1st Amendment issues involving BGE protest (.5)	3.3	\$475.00	\$1,567.50	Work on scheduling issues in connection with meeting with the Judge and Commissioner; work on administrative issues (1.2)	1.2
June	29			\$475.00	\$-		0.0
June	30			\$475.00	\$-		0.0
Total			68.6	\$475.00	\$ 32,585.00		15.1

	EXPENSES							
			MEALS + I	NCIDENTALS		NON MEALS		
Date	Category		Travel Day	Total Meal +	Non-Meal	Non-Meal Expense	Total	
				Incidentals (per daily	Description			
				Guidelines cap of \$71				
				per day)				
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				\$-			\$-	
						TOTAL:	\$ -	

Subtotal Time:	68.60
Subtotal Expenses:	\$-
TOTAL:	\$32,585.00
Unbilled Hours	15.1

INITIALS

Your initials here signify that the charges on this invoice are accurate:

KLT

Name: Evan T. Shea Monthly Log

Baltimore Consent Decree Monitor 750 E. Pratt, Ste 900

Baltimore, MD 21202

INVOICE FOR MONTH OF:	<u>June</u>
INVOICE SUBMITTED BY:	Shea
DATE SUBMITTED:	7/21/2023
YEAR:	2023

TIME

Month of	Day	Description	Hours	Rate	Total	Comments (Unbilled Time)	Unbill Hou
June	1	Review SSA policies	2.7	475.00	\$ 1,282.50		
June	2	Review SSA policies	2.6	475.00	\$ 1,235.00		
June	3		Ç	475.00	\$ -		
June	4		Ç	475.00	\$ -		
June	5	Review community policing assessment	1.1 \$	475.00	\$ 522.50		
June	6	Call re transportation assessment; call re outcome assessments; review community policing assessment	2.5	475.00	\$ 1,187.50		
June	7	Meeting with York Road Partnership	3.1 \$	475.00	\$ 1,472.50		
June	8	Conduct vehicle assessment; review recruitment assessment; call with K. Thompson	5.4 \$	475.00	\$ 2,565.00		
June	9	Review Recruitment assessment; call with C. Cole re same; draft press release	3.2	475.00	\$ 1,520.00		
June	10		Ç	475.00	\$ -		
June	11		Ç	475.00	\$ -		
June	12	Revise recruitment assessment report; training on IApro	5 \$	475.00	\$ 2,375.00		
June	13	Revise recruitment assessment report; call with assessment team	4 5	475.00	\$ 1,900.00		
June	14	Revise recruitment assessment report	5.5	475.00	\$ 2,612.50		
June	15	Revise recruitment assessment report; professional responsibility assessment review pilot; call with DOJ re SSA data	5.5	475.00	\$ 2,612.50		
June	16	Professional responsibility assessment review pilot	4.6	475.00	\$ 2,185.00		
June	17	Professional responsibility assessment review pilot	2 \$	475.00	\$ 950.00		
June	18		Ç	475.00	\$ -		
June	19	Audit transport vehicles; emails re same; PIB assessment pilot review	5.5	475.00	\$ 2,612.50		
June	20	Review marijuana policy; review billing statements; review PIB files for pilot of assessment	3 5	475.00	\$ 1,425.00		
June	21	Review PRB assessment	2.9 \$	475.00	\$ 1,377.50		
June	22	Call re PIB assessment pilot review; review PIB assessment pilot files; call re recruitment, hiring, and retention report; review same; revise PRB assesment report	5.2 \$	475.00	\$ 2,470.00		

Name: Evan T. Shea Monthly Log

June	23	Review PIB assessment files	1.5	\$ 475.00	\$ 712.50	
June	24	Review PIB assessment files	1.5	\$ 475.00	\$ 712.50	
June	25	Review PIB assessment files	1.9	\$ 475.00	\$ 902.50	
June	26	Call with BPD re SSA reporting; emails re same; draft arrest assessment	3.7	\$ 475.00	\$ 1,757.50	
June	27	Call re assessments revise arrest assessment	3.5	\$ 475.00	\$ 1,662.50	
June	28	Revise arrest assessment	4.2	\$ 475.00	\$ 1,995.00	
June	29	Revise arrest assessment; email to Morgan re community survey	3	\$ 475.00	\$ 1,425.00	
June	30	Call with D. Cooper and T. Bowman re arrestee debrief policy and RWOC audit; prepare for same; emails re same; revise arrest assessment	4	\$ 475.00	\$ 1,900.00	
			87.1	\$ 475.00	\$ 41,372.50	0

EXPENSES

			MEALS +	+ INCIDENTALS	NON MEA	ALS	
Date	Category		Travel Day	Total Meal + Incidentals (per daily Guidelines cap of \$71 per day)	Non-Meal Description	Non-Meal Expense	Total
							\$ -
							\$ -
							\$ -
							\$ -
						TOTAL:	\$ -

Subtotal Time:	\$ 41,372.50
Subtotal Expenses:	\$ -
TOTAL:	\$ 41,372.50
Unbilled Hours	0.00

Your initials here signify that the charges on this invoice are accurate:

ETS

Baltimore Consent Decree Monitor 750 E. Pratt, Ste 900 Baltimore, MD 21202

INVOICE FO	R MONTH OF:	<u>June</u>	ese ore t. f-
INVOICE SU	JBMITTED BY:	Bowman	e the befi ing ing shee d oth I sel: ate.
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	YEAR:	2023	Conr four spl spl inf

INSTRUCTIONS

- 1. Complete the blue box to the left first. This will cause month and rate information to populate the
- 2. Enter descriptions and hours in the "Time" portion of the matrix consistent with the "Sample Description" helow
- 3. You may not bill more than eight (8) hours in a day, even if you work more than eight (8) hours in a day, which you inevitably will. Leadership must authorize more than eight hours billed in a day, itemized, but will do so sparingly. All time above 8 hours in a day should be reflected as "unbilled."
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- 5. Please make sure all expenses meet the Guidelines listed in the Billing Guidelines tab.
- 6. Do not forget to initial the box attesting to the accuracy of this statement before you submit it.
- 7. Do not hesitate to call Deputy Monitors Hassan Aden or Seth Rosenthal with any questions.

Sample Description:

Prepare for and attend meeting with BPD North Division DC; prepare checklist for review of in-service training; meet with Ms. Williams re changes to compliance matrix; copied use of force reports; reviewed UNDF reports 1123454 and 1123455.

TIME

Month of	Day	Description	Hours	Rate	Total	Comments (Unbilled Time)	Unbilled Hours	
June	1			\$ 235.00	\$ -			
June	2	Reviewed and responded to 12 messages (SSA policies, Rescinding Ops Guidelines from 2021 for Certain Offenses, Axon Records SSA Monthly Data Meeting, Parking Policy. BPD SSA Policy reviews.	3.2	\$ 235.00	\$ 752.00			
June	3	BPD SSA Policy reviews	1.5	\$ 235.00	\$ 352.50			
June	4	BPD SSA Policy reviews	2.5	\$ 235.00	\$ 587.50			
June	5	BPD Axon Records SSA monthly call	1.3	\$ 235.00	\$ 305.50			
June	6			\$ 235.00	\$ -			
June	7	BPD complete and submit SSA policy reviews. Reviewed and responded to 37 messages (Axon Records SSA Monthly Data Meeting, SSA Polices, BPD supervisor training re SSA, Draft PCM for Documentation of Field Interviews and Investigative Stops, Rescinding Ops Guidelines from 2021 for Certain Offenses).	5.7	\$ 235.00	\$ 1,339.50			
June	8			\$ 235.00	\$ -			
June	9	Reviewed and responded to 5 messages (Harrison, Draft PCM for Documentation of Field Interviews and Investigative Stops)	0.5	\$ 235.00	\$ 117.50			
June	10			\$ 235.00	\$ -			

June	11		\$	235.00	\$ -	
June	12		\$	235.00	\$ -	
June	13	Reviewed and responded to 41 messages (BPD Commissioner Harrison and Consent Decree Monitoring Team, Draft PCM for Documentation of Field Interviews and Investigative Stops, Scheduling interim SSA Data Meeting, Reschedule July 3rd Axon Records SSA Monthly Data Meeting)	4 \$	235.00	\$ 940.0	10
June	14		\$	235.00	\$ -	
June	15	Meeting- Prepared for and participated in BPD DOJ/MT call re BPD SSA sample	0.5 \$	235.00		0
June	16		\$	235.00	\$ -	
June	17		\$	235.00	\$ -	
June	18		\$	235.00		
June	19		\$	235.00	\$ -	
June	20		\$	235.00	-	
June	21		\$	235.00	-	
June	22		\$	235.00	· \$ -	
June	23	Reviewed and responded to 27 messages (Cannabis Legislative Update, Meet with MT Re their review of Investigative Stops, Regarding SSA call with BPD on Monday)	2.7 \$	235.00	-	0
June	24	·	\$	235.00	\$ -	
June	25		\$	235.00	\$ -	
June	26	Meeting- Prepared for and participated in BPD meeting to discuss RMS fields	0.8 \$	235.00	\$ 188.0	10
June	27		\$	235.00	\$ -	
June	28		\$	235.00	\$ -	
June	29		\$	235.00	\$ -	
June	30	Reviewed and responded to 22 messages (Operations Guidelines: Arrest Debriefings, Draft PCM for Documentation of Field Interviews and Investigative Stops, Cannabis Legislative Update, 24 hr Report POIS). Meeting- Prepared for and participated in BPD Call with DOJ and MT ref PCM Debriefing memo	3 \$	235.00		10
June	31		\$ 25.7 TO 1	235.00	\$ - \$ 6,039.5	-0.1

			MEALS + INC	CIDENTALS	NON	MEALS	
Date	Category	Comments (if necessary)	Travel Day	Total Meal + Incidentals (per daily Guidelines cap of \$69 per day)	Non-Meal Description	Non-Meal Expense	Tota
	Transportation						\$
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Subtotal Time:	\$ 6,039.50
Subtotal Expenses:	\$ -
TOTAL:	\$ 6,039.50
Unbilled Hours	0.00

Your initials here signify that the charges on this invoice are accurate:

TLB

Baltimore Consent Decree Monitor 750 E. Pratt, Ste 900

Baltimore, MD 21202

INVOICE FOR MONTH OF:	<u> </u>	se
INVOICE SUBMITTED BY:	Dupont	e the befc ing ing sheet double left atternal
DATE SUBMITTED:	7/10/2023	ipleta cells start eads s and o will
YEAR:	2023	Conr four spi spi inf

INSTRUCTIONS

- 1. Complete the blue box to the left first. This will cause month and rate information to populate the spreadsheet.
- 2. Enter descriptions and hours in the "Time" portion of the matrix consistent with the "Sample Description" below.
- 3. You may not bill more than eight (8) hours in a day, even if you work more than eight (8) hours in a day, which you inevitably will. Leadership must authorize more than eight hours billed in a day, itemized, but will do so sparingly. All time above 8 hours in a day should be reflected as "unbilled."
- 4. You may **NOT** bill for time spent traveling to or from Baltimore or anywhere else. Travel time is non-reimbursable.
- 5. Please make sure all expenses meet the Guidelines listed in the Billing Guidelines tab.
- 6. Do not forget to initial the box attesting to the accuracy of this statement before you submit it.
- 7. Do not hesitate to call Deputy Monitors Hassan Aden or Seth Rosenthal with any questions.

Sample Description:

Prepare for and attend meeting with BPD North Division DC; prepare checklist for review of in-service training; meet with Ms. Williams re changes to compliance matrix; copied use of force reports; reviewed UNDF reports 1123454 and 1123455.

ME						Comments (Unbilled Time)	
Month of	Day	Description		Rate	Total		Unbilled Hours
June	1	Review of Sentinel Event Program with advocates	0.3	235.00	\$ 70.50	•	<u>'</u>
June	2		:	235.00	\$ -		
June	3		-	235.00	\$ -		
June	4			235.00	\$ -		
June	5	Review of Paragraph 97 progress with advocates	0.7	235.00		Meeting with Monitor (K. Thompson) regarding Paragraph 97 Proposal progress	0.7
June	6	Review of Gap Analysis Implementation Plan with advocates, Meeting with Monitoring Team (Monitor K. Thompason, G. Wasileski) to discuss Outcome Methodology	1.2	235.00		Meeting with Monitor Team member (G. Wasileski) on Outcome Methology	0.7
June	7	Meeting with advocates to discuss GAIP Committee changes	1 :	235.00	\$ 235.00		
June	8	Meeting with Consent Decree Parties to discuss GAIP Report, CPIC GAIP Committee	1.4	235.00		Meeting with Monitor (K. Thompson) and MT member (G. Wasileski)regarding Outcome Methology	0.6
June	9		:	235.00		Meeting with MT Member (G. Wasileski) regarding Outcome Methodology	0.9
June	10			235.00	\$ -		
June	11	Review/writing regarding recent changes to the changes on the Outcome Methodology	1 :	235.00	\$ 235.00		
June	12]	235.00	\$ -		

June	13		\$	235.00 \$	-	
June	14	Review of revised Outcome Methology	0.5 \$	235.00 \$	117.50 Meeting with Monitoring Team Member (G. Wasileski) regarding Outcome Methodology	0.8
June	15		\$	235.00 \$	-	
June	16	Review of Behavioral Crisis Body Worn Camera footage (BWC)	1.1 \$	235.00 \$	258.50 Meeting with Monitoring Team Member (G. Wasileski) regarding Outcome Methodology and BWC review	0.4
June	17		\$	235.00 \$	-	
June	18		\$	235.00 \$	-	
June	19		\$	235.00 \$	-	
June	20	Dicussion of 911 Expansion Report with BPD, GAIP Committee with advocates, review of BWC footage for pilot outcome study	2.4 \$	235.00 \$	564.00 Meeting with Monitoring Team Member (G. Wasileski) regarding Outcome Methodology and BWC review	0.2
June	21	Discussion of change to Baltimore Crisis Response (BCRI) capacity with advocates	0.5 \$	235.00 \$	117.50	
June	22	Discussion and review of Consent Decree Paragraph 97 issues with advocates, CD parties, meeting with Consent Decree Parties to discuss revised Outcome Methodology	1.5 \$	235.00 \$	352.50 Meeting with Monitor (K. Thompson) and MT member (G. Wasileski)regarding Outcome Methology and BWC review	0.6
June	23	Review of revised Outcome Methodology and follow up from recent meeting on Methodology	0.6 \$	235.00 \$	141.00 Meeting with Monitoring Team Member (G. Wasileski) regarding Outcome Methodology and BWC review	0.7
June	24		\$	235.00 \$	-	
June	25		\$	235.00 \$	-	
June	26	Discussion on GAIP Committee with advocates, draft of Monitoring Team response to Paragraph 97 proposal	2.8 \$	235.00 \$	658.00	
June	27	Review of Paragraph 97 proposal with CD parties	0.4 \$	235.00 \$	94.00 Discussion of Paragraph 97 Proposal with Monitoring Team member (E. Shea)	0.6
June	28		\$	235.00 \$	-	
June	29	Draft of Court Memorandum regarding BPD/City report on 911 Diversion Program Expansion	1.2 \$	235.00 \$	282.00	
June	30		\$	235.00 \$	-	
June	31		\$	235.00 \$	-	
		•	16.60 \$	235.00 \$	3,901.00	6.2

EXPENSES								
				MEALS + INCI		NON M	EALS	
Date	Category	Vendor	Comment	Travel Day	Total Meal + Incidentals (per daily Guidelines cap of \$71 per day)	Non-Meal Description	Non-Meal Expense	Total
						mileage		\$ -
						airfare		\$ -
						taxi		\$ -
						per diem		
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Subtotal Time:	\$ 3,901.00	
Subtotal Expenses:	\$ •	Vendor #9921
TOTAL:	\$ 3,901.00	
Unbilled Hours	6.20	Invoice #105-

Your initials here signify that the charges on this invoice are accurate: RTD



The Wattsline 1402 N. Decker Avenue Baltimore, Maryland 21213-3902 443-540-7193

Invoice: Baltimore City Consent Decree Neighborhood Liaisons

Subject: Invoice June, 2023 REVISED

Item Type	Description	Quantity	Unit Price	Amount
Service	Wattsline - 06/01/2023 - Community Engagement / Wanda Watts: Comcast at Frederick Douglass-Issac Myers Museum about Community Collaboration	2.00	\$235.00	\$470.00
Service	Wattsline - 06/02/2023 - Community Engagement / Wanda Watts: Prep work for August 23, 2023 Community Forum with Latin Opinion Magazine, and Park Heights Renaissance	0.50	\$235.00	\$117.50
Service	Wattsline - 06/12/2023 - Community Engagement / Wanda Watts: Ministerial Conference Baptist Ministers and Vicinity with Ken Thompson	1.50	\$235.00	\$352.50
Service	Wattsline - 06/14/2023 - Community Engagement / Wanda Watts: Bi-weekly Youth Diversion Workgroup	1.00	\$235.00	\$235.00
Service	Wattsline - 06/14/2023 - Community Engagement / Wanda Watts: Homeless Outreach - Christine Flowers	0.50	\$235.00	\$117.50
Service	Wattsline - 06/15/2023 - Community Engagement / Wanda Watts: Faith Leaders Breakfast at Perkins Square Baptist Church	2.00	\$235.00	\$470.00
Service	Wattsline - 06/22/2023 - Community Engagement / Wanda Watts: Meet with Park Heights Renaissance and CHAI about Community Forum with Hispanic Community	2.00	\$235.00	\$470.00
Service	Wattsline - 06/26/2023 - Community Engagement / Wanda Watts: Presentation to Hispanic Latino Providers about Aug 24, 2023 Community Forum	2.00	\$235.00	\$470.00

Service	Wattsline - 06/27/2023 - Community Engagement / Wanda Watts: CPIC Stigma Workshop	2.00	\$235.00	\$470.00
Service	Wattsline - 06/28/2023 - Community Engagement / Wanda Watts: Southeast Police Commanders Meeting with Ken Thompson	2.00	\$235.00	\$470.00
Service	Fireside Chat with First Lady Dawn Moore at Cenrer Club	1.00	\$235.00 Amount Due	\$235.00 \$3,877.50

Notes

PLEASE NOTE: JUNE 27, 2023 WAS LISTED TWICE AND THIS NEW INVOICE HAS CORRECT DATE AND TIME ENTRY.



From

21CP Solutions, LLC

332 S Michigan Ave. Suite 1032 - T615 Chicago, IL 60604-4434 (844) 767-2127

Baltimore Monitor June 2023 Invoice

Issue Date

Invoice ID

07/19/2023

Due Date

08/18/2023 (Net 30)

Invoice For **Baltimore City Consent**

Decree: Monitoring Team

Baltimore Consent Decree Monitor 750 E. Pratt, Suite 900 Baltimore, MD 21202

Item Type	Description	Quantity	Unit Price	Amount
Service	BPD July 2022 - June 2023 Budget Year: Aden Hassan (06/01/2023 - 06/30/2023)	33.50	\$235.00	\$7,872.50
Service	BPD July 2022 - June 2023 Budget Year: Barge Matthew (06/01/2023 - 06/30/2023)	21.30	\$235.00	\$5,005.50
Service	BPD July 2022 - June 2023 Budget Year: Christine Cole (06/01/2023 - 06/30/2023)	10.60	\$235.00	\$2,491.00
Service	BPD July 2022 - June 2023 Budget Year: CJI - Wasileski Gabriela (06/01/2023 - 06/30/2023)	27.00	\$235.00	\$6,345.00
Service	BPD July 2022 - June 2023 Budget Year: CJI - Zafft Katie (06/01/2023 - 06/30/2023)	10.50	\$235.00	\$2,467.50
Service	BPD July 2022 - June 2023 Budget Year: Drake Jessica (06/01/2023 - 06/30/2023)	7.20	\$235.00	\$1,692.00
Service	BPD July 2022 - June 2023 Budget Year: Eve Gushes (06/01/2023 - 06/30/2023)	31.50	\$235.00	\$7,402.50
Service	BPD July 2022 - June 2023 Budget Year: Jonathan Smith (06/01/2023 - 06/30/2023)	30.50	\$235.00	\$7,167.50
Service	BPD July 2022 - June 2023 Budget Year: Joyce Nola (06/01/2023 - 06/30/2023)	8.20	\$235.00	\$1,927.00
Service	BPD July 2022 - June 2023 Budget Year: McDonough Megan (06/01/2023 - 06/30/2023)	26.00	\$235.00	\$6,110.00

Service	BPD July 2022 - June 2023 Budget Year: Meares Tracey (06/01/2023 - 06/30/2023)	2.10	\$235.00	\$493.50
Service	BPD July 2022 - June 2023 Budget Year: Ramsey Charles (06/01/2023 - 06/30/2023)	20.00	\$235.00	\$4,700.00
Service	BPD July 2022 - June 2023 Budget Year: Smoot Sean (06/01/2023 - 06/30/2023)	2.50	\$235.00	\$587.50
Service	BPD July 2022 - June 2023 Budget Year: Terri Wilfong (06/01/2023 - 06/30/2023)	24.30	\$235.00	\$5,710.50
Service	BPD July 2022 - June 2023 Budget Year: Tyeesha Dixon (06/01/2023 - 06/30/2023)	59.70	\$235.00	\$14,029.50
Service	BPD July 2022 - June 2023 Budget Year: Villaseñor Roberto (06/01/2023 - 06/30/2023)	13.10	\$235.00	\$3,078.50
Product	BPD July 2022 - June 2023 Budget Year: Expenses for Barge Matthew (06/01/2023 - 06/30/2023)	1.00	\$286.82	\$286.82

Amount Due \$77,366.82

Timeframe

06/01/2023 - 06/30/2023

Total **36.00 Hours**

0.00 Uninvoiced billable hours

1 Client Baltimore City Consent Decree: Monitoring

Team

Projects All projects

Tasks All tasks

1 Team Aden Hassan

Date	Client	Project	Roles	Person	Hours
Associate Co	onsultant Professional Fees				25.60
06/01/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	1.30
	Budget preparation and project mana	gement. Email and correspondence re	e: various CD re	lated matters.	
06/02/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	2.00
		for upcoming Transportation assessmoothing in the contract of latest budget draft. Email and contract the contract of the cont	=	· ·	
06/05/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	4.50
	include 8 wagons and 13 patrol vehic	of the compliance assessment under les). Zoom refresher training on naviga in the Police Accountability Board me orrespondence.	ating IA Pro in p	reparation for th	ne PIB
06/06/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	1.80
	•	ated matters. Outcome Assessment w and findings. Working with BPD IT Hel	•	•	
06/07/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	0.80
	Review and preparation for Miscondu	ict and Discipline assessment. Email a	nd corresponde	ence.	
06/00/0000	Baltimore City Consent Decree:	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	1.8
06/08/2023	Monitoring Team	Duaget real			

Date	Client	Project	Roles	Person	Hours
06/09/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	1.00
		uct and Discipline Assessment access nt cases that are locked in IAPro and o		· · · · · · · · · · · · · · · · · · ·	
06/12/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	0.90
	Call with Outcome Assessment works and correspondence with BPD re: val	group re: Misconduct Assessment that rious CD and PIB related matters.	t is underway (p	ilot test cases).	Email
06/15/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	0.80
	Email and correspondence re: PIB ma	atters and upcoming TTA case reviews	s with DOJ. Bud	get prep.	
06/16/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	1.00
	PIB TTA case review PIB 2023-0002.	IAPro docs and BWC videos. (not cor	npleted)		
06/18/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	1.60
	Review of PIB case 2022-0322 for the	e monthly TA review.			
06/20/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	0.70
	Email and correspondence with DOJ correspondence.	re: TA case review and logistics for fo	llow up discussi	ons. CD related	b
06/22/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	2.60
	Participated in the Compstat and Crir TTA cases that we collectively review	mes call. Provided feedback to DOJ re ed. Email and correspondence.	garding their co	mments on the	e two
06/28/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	0.50
	Email, correspondence and logistics members of our PIB group.	for rescheduling meetings and calls du	ue to holidays ar	nd unavailable	key
06/29/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	2.50
	Calls with BPD, K. Thompson, Judge Email and correspondence.	Bredar and others re: OIS. Distribution	n of updates and	d information re	e: OIS.
06/30/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	1.80

Date	Client	Project	Roles	Person	Hours
	Email and correspondence re: OIS an	d other CD related matters.			
Misconduct	Investigations Assessment				7.90
06/18/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	0.80
	Began review of test case 2021-1071				
06/19/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	1.50
	Completed review of PIB 2021-1071	pilot case.			
06/22/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	0.80
	Call with assessment team regarding	pilot tests and process for deconfliction	on moving forwa	ard.	
06/26/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	1.80
	Weekly Misconduct call with the Outcome and correspondence.	come assessment team. Budget prep	work and distrib	ution (internal).	Email
06/30/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	3.00
	PIB Assessment Case Review: PIB 20	022-0129 and 2021-1646.			
Pro Bono Ho	ours				2.50
06/05/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	2.50
		ransport Vehicle Assessment.			

Total 36.00

Detailed time report

21CP Solutions, LLC

Timeframe

06/01/2023 - 06/30/2023

Total **23.60 Hours**

0.00 Uninvoiced billable hours

1 Client Baltimore City Consent Decree: Monitoring

Team

1 BPD July 2022 - June 2023 Budget Year

Project

Tasks All tasks

1 Team Barge Matthew

Date	Client	Project	Roles	Person	Hours
Partner Profe	essional Fees				21.30
06/02/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	2.20
		mmnunciations w/ MT re: same. Confer ainee survey. Conference call w/ E. Shea		-	
06/05/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	4.20
	re: community policing report; w/ G. W system, IAPro access. Conference call in monthly conference call w/ BPD, DC	ompliance review report. Various email of asileski, J. Smith. H. Aden re: officer mind w/ G. Wasileski, J. Smith re: miscondured by, MT re: stop data topics; various email of the individual stopics. IAPro access logistics, troubleships.	sconduct ass ct outcome as ill communica	essment; w/ B ssessment. Par tions w/ MT re	PD re: ticipate
06/06/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	1.90
	Dixon, E. Shea re: community policing retention assessment draft report. Part	o, DOJ, MT re: training; w/ BPD, MT re: a assessment draft report; w/ C. Cole, M icipate in conference call w/ M. McDon tent. Participate in conference call w/ M	T re: recruitme ough, K. Thon	ent, hiring, and npson, E. Shea	a, R.
	D. III. O. I. D.			D	
06/07/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	1.60
06/07/2023	Monitoring Team Revise and edit PIB/misconduct invest same. Conference call w/ G. Wasileski	•	ommunication	Matthew w/ BPD, DOJ arious adminis	, MT re: trative

Total 23.60

Date	Client	Project	Roles	Person	Hours
		D, MT re: training, SSA data meeting. Pa e call w/ E. Shea re: recruitment and rete v/ MT re: outcome assessments.		•	
	- a nepate in needly comercines can t	.,			
06/16/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	1.00
	Revise and edit recruitment and retent	tion assessment report; email communic	cation w/ E. Sh	nea, C. Cole re	e: same.
06/20/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	1.00
	outcome assessment. Participate in w	re: community survey, cannabis legislati eekly conference call w/ MT re: outcome ail communication w/ BPD, DOJ re: sam	e assessment		_
06/21/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	1.60
		re: misconduct investigation assessmen mpliance review report; email communc	=		
			Dantaan		0.46
06/22/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	2.10
06/22/2023	Monitoring Team Participate in conference call w/ MT re email communciations w/ MT re: same	-	pilot file revieve: recruitment	Matthew w de-brief; var and hiring out	rious
06/22/2023	Monitoring Team Participate in conference call w/ MT re email communciations w/ MT re: same	Budget Year e: misconduct investigation assessment e. Conference call w/ C. Cole, E. Shea re	pilot file revieve: recruitment	Matthew w de-brief; var and hiring out	
	Monitoring Team Participate in conference call w/ MT re email communciations w/ MT re: same assessment. Conference call w/ BPD, Baltimore City Consent Decree: Monitoring Team	Budget Year e: misconduct investigation assessment e. Conference call w/ C. Cole, E. Shea re DOJ, MT re: crisis intervention pilot case BPD July 2022 - June 2023	pilot file revieve: recruitment e review discu	Matthew w de-brief; var and hiring out ussion. Barge Matthew	rious come
	Monitoring Team Participate in conference call w/ MT re email communciations w/ MT re: same assessment. Conference call w/ BPD, Baltimore City Consent Decree: Monitoring Team	Budget Year e: misconduct investigation assessment e. Conference call w/ C. Cole, E. Shea re DOJ, MT re: crisis intervention pilot case BPD July 2022 - June 2023 Budget Year	pilot file revieve: recruitment e review discu	Matthew w de-brief; var and hiring out ussion. Barge Matthew	rious come
06/23/2023	Monitoring Team Participate in conference call w/ MT re email communciations w/ MT re: same assessment. Conference call w/ BPD, Baltimore City Consent Decree: Monitoring Team Perform various administrative tasks re Baltimore City Consent Decree: Monitoring Team Revise and edit PRB assessment repo	Budget Year e: misconduct investigation assessment e. Conference call w/ C. Cole, E. Shea re DOJ, MT re: crisis intervention pilot case BPD July 2022 - June 2023 Budget Year e: PIB assessment; email communicatio BPD July 2022 - June 2023	pilot file revieve: recruitment e review discu Partner ns w/ MT re: s Partner	Matthew w de-brief; var and hiring out ussion. Barge Matthew same. Barge Matthew	rious come 1.00
06/23/2023	Monitoring Team Participate in conference call w/ MT re email communciations w/ MT re: same assessment. Conference call w/ BPD, Baltimore City Consent Decree: Monitoring Team Perform various administrative tasks re Baltimore City Consent Decree: Monitoring Team Revise and edit PRB assessment repo	Budget Year e: misconduct investigation assessment e. Conference call w/ C. Cole, E. Shea re DOJ, MT re: crisis intervention pilot case BPD July 2022 - June 2023 Budget Year e: PIB assessment; email communicatio BPD July 2022 - June 2023 Budget Year ert; various email communications w/ E. Sert;	pilot file revieve: recruitment e review discu Partner ns w/ MT re: s Partner	Matthew w de-brief; var and hiring out ussion. Barge Matthew same. Barge Matthew	1.00
06/23/2023	Monitoring Team Participate in conference call w/ MT reemail communciations w/ MT rees ame assessment. Conference call w/ BPD, Baltimore City Consent Decree: Monitoring Team Perform various administrative tasks reemailed. Baltimore City Consent Decree: Monitoring Team Revise and edit PRB assessment reports and	Budget Year e: misconduct investigation assessment e. Conference call w/ C. Cole, E. Shea re DOJ, MT re: crisis intervention pilot case BPD July 2022 - June 2023 Budget Year e: PIB assessment; email communication BPD July 2022 - June 2023 Budget Year ert; various email communications w/ E. Seski, H. Aden re: misconduct outcome as BPD July 2022 - June 2023	pilot file revieve: recruitment e review discu Partner ns w/ MT re: s Partner Shea, R. Villas ssessment. Partner	Matthew w de-brief; var and hiring out ussion. Barge Matthew same. Barge Matthew señor re: same Barge Matthew señor re: same	1.00 1.80
06/23/2023	Participate in conference call w/ MT reemail communciations w/ BPD, Baltimore City Consent Decree: Monitoring Team Perform various administrative tasks reemailed to the communications w/ BPD, DOJ reemailed to the communication	Budget Year e: misconduct investigation assessment e. Conference call w/ C. Cole, E. Shea re DOJ, MT re: crisis intervention pilot case BPD July 2022 - June 2023 Budget Year e: PIB assessment; email communication BPD July 2022 - June 2023 Budget Year ort; various email communications w/ E. Seski, H. Aden re: misconduct outcome as BPD July 2022 - June 2023 Budget Year son, M. McDonough re: outcome assess	pilot file revieve: recruitment e review discu Partner ns w/ MT re: s Partner Shea, R. Villas ssessment. Partner	Matthew w de-brief; var and hiring out ussion. Barge Matthew same. Barge Matthew señor re: same Barge Matthew señor re: same	1.00 1.80

Date	Client	Project	Roles	Person	Hours		
06/03/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	0.10		
	Various email communications w/ MT	re: stop data topics.					
06/08/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	0.40		
	Various email communications w/ BPD, DOJ, MT re: EIS/tech monthly meeting, various assessments; w/ MT re: misconduct investigation assessment; w/ K. Thompson, E. Shea, S. Rosenthal re: various assessment topics. Review and analyze PRB data; email communication w/ G. Wasileski re: same.						
06/09/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	0.10		
	Various email communications w/ G. V	Vasileski, H. Aden re: PRB data, miscon	duct investiga	ation assessme	ent.		
06/10/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	0.20		
	Email communciations w/ K. Thompson, E. Shea re: outcome assessments.						
06/12/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	0.80		
	Participate in weekly conference call w/ G. Wasileski, H. Aden, J. Smith re: misconduct assessment. Various email communications w/ MT re: misconduct investigation assessment pilot review; w/ G. Wasileski re: misconduct assessment sampling; w/ E. Shea re: recruitment and retention assessment; w/ K. Zafft, MT re: SSA data.						
06/15/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	0.60		
	Conference call w/ DOJ, E. Shea, K. Zafft, T. Bowman re: SSA data, analysis. Various email communications w/ MT re: recruitment & hiring assessment report, custody transport assessment.						

Total 23.60

Timeframe

06/01/2023 - 06/30/2023

Total **10.60 Hours**

0.00 Uninvoiced billable hours

1 Client Baltimore City Consent Decree: Monitoring

Team

1 BPD July 2022 - June 2023 Budget Year

Project

Tasks All tasks

1 Team Christine Cole

Date	Client	Project	Roles	Person	Hours	
Recruitment .	Assessment				10.60	
06/06/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Christine Cole	0.40	
	Working on executive summary.					
06/07/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Senior	Christine	0.60	
	Monitoring Team Editing merged documents.	Budget Year	Advisor	Cole		
06/08/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Christine Cole	0.60	
	Working on report, calls with Freddie and Alvin Ortiz					
06/08/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Senior	Christine	1.80	
	Monitoring Team Editing report.	Budget Year	Advisor	Cole		
06/09/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Senior	Christine	4.40	
	Monitoring Team	Budget Year	Advisor	Cole		
	Conversation with ES on report, editing	ng, clarifying questions to BPD.				
06/16/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Christine Cole	1.30	
	Edits to assessment memo					
06/22/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Senior	Christine	1.00	
	Monitoring Team	Budget Year	Advisor	Cole		

Total 10.60

Date	Client	Project	Roles	Person	Hours
	Call with MB and ES, final edits to do	cument			
06/27/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Senior	Christine	0.50
	Monitoring Team	Budget Year	Advisor	Cole	

Total 10.60

Detailed time report

21CP Solutions, LLC

Timeframe

06/01/2023 - 06/30/2023

Total **30.00 Hours**

0.00 Uninvoiced billable hours

1 Client Baltimore City Consent Decree: Monitoring

Team

1 BPD July 2022 - June 2023 Budget Year

Project

Tasks All tasks

1 Team CJI - Wasileski Gabriela

Date	Client	Project	Roles	Person	Hours	
Associate Co	onsultant Professional Fees				27.00	
06/05/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	3.00	
	Misconduct Assessment meeting,	AXON SSA monthly meeting, IAP	ro walk through			
06/07/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	4.00	
	CIT case review					
06/16/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	2.00	
	CIT case review					
06/20/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	2.00	
	CIT OA case review, MT weekly check-in					
06/22/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	2.00	
	Misconduct Pilot review meeting, 0	CIT OA case review				
06/25/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	2.00	
	CIT OA case review					
06/26/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	3.00	

Total 30.00

Date	Client	Project	Roles	Person	Hours
	CIT OA case review				
06/27/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	5.00
	CIT check in, CIT OA case review				
06/30/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	4.00
	CIT OA case review				
Pro Bono Ho	ours				3.00
06/06/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	2.00
	CIT weekly meeting, OA weekly meeting				
06/08/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	1.00
	CIT case review				

Total 30.00

Timeframe

06/01/2023 - 06/30/2023

Total **10.50 Hours**

0.00 Uninvoiced billable hours

1 Client Baltimore City Consent Decree: Monitoring

Team

1 BPD July 2022 - June 2023 Budget Year

Project

Tasks All tasks

1 Team CJI - Zafft Katie

Date	Client	Project	Roles	Person	Hours		
Associate Co	onsultant Professional Fees				10.50		
06/01/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	2.00		
	Data review for investigative stops in	n Axon, assemble data file for MT re	eview				
06/02/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	2.00		
	Sample analysis for investigative sto	pps in Axon, summarize MT review	notes				
06/05/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	1.50		
	Monthly stop, search, arrest, data meeting with all parties. Prep for meeting to facilitate discussion about sample data findings.						
06/06/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	1.00		
	Outcome assessment call with MT regarding outstanding assessments.						
06/12/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	1.50		
	Sexual assault case management demonstration from BPD to parties, summarize notes for follow-up questions.						
	Dell'anno O'll Constant Design	BPD July 2022 - June 2023	Associate	CJI - Zafft	1.00		
06/13/2023	Baltimore City Consent Decree: Monitoring Team	Budget Year	Consultant	Katie			
06/13/2023	-	Budget Year		Katie			

Total 10.50

Date	Client	Project	Roles	Person	Hours		
	Call with MT and DOJ regarding sto	p, search, and arrest data quality					
06/20/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	0.50		
	Outcome assessment check in call	Outcome assessment check in call with MT					
06/26/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	0.50		
	Call with BPD and MT regarding Axon data for investigative stops						

Total 10.50

21CP Solutions, LLC

Timeframe

06/01/2023 - 06/30/2023

Total **7.20 Hours**

0.00 Uninvoiced billable hours

1 Client Baltimore City Consent Decree: Monitoring

Team

1 BPD July 2022 - June 2023 Budget Year

Project

Tasks All tasks

1 Team Drake Jessica

Date	Client	Project	Roles	Person	Hours
Associate Co	onsultant Professional Fees				7.20
06/02/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Associate	Drake	1.90
	Monitoring Team	Budget Year	Consultant	Jessica	
	Explorer Update conversations. Follo	ow-up call with D. Butler			
06/05/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Associate	Drake	1.00
	Monitoring Team	Budget Year	Consultant	Jessica	
	Review of Documents re: NPP Plans	3			
06/06/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Associate	Drake	1.30
	Monitoring Team	Budget Year	Consultant	Jessica	
	Community Policing Standing Meeti	ng, prep and follow-up including NP	P reviews		
06/14/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Associate	Drake	2.00
	Monitoring Team	Budget Year	Consultant	Jessica	
	Community Policing Call and NPP P Plans	ilot call, document review and feedb	oack to team re: ass	sessment and N	IPP
06/30/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Associate	Drake	1.00
	Monitoring Team	Budget Year	Consultant	Jessica	
	Review of feedback from parties re:	assessment			

Total 7.20

Timeframe

06/01/2023 - 06/30/2023

Total **31.50 Hours**

0.00 Uninvoiced billable hours

1 Client Baltimore City Consent Decree: Monitoring

Team

1 BPD July 2022 - June 2023 Budget Year

Project

Tasks All tasks

1 Team Eve Gushes

Date	Client	Project	Roles	Person	Hours			
Associate Co	onsultant Professional Fees				0.50			
06/30/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Eve Gushes	0.50			
	Internal team meeting re: prisoner tra	ansport consent decree compliance.						
Misconduct	Investigations Assessment				31.00			
06/05/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Eve Gushes	1.00			
	Review of misconduct investigations	for consent decree compliance and	thoroughness.					
06/09/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Eve Gushes	2.00			
	Review of completed investigations for consent decree compliance and thoroughness of investigation.							
06/10/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Eve Gushes	2.00			
	Completed misconduct investigation	s review for consistency and conser	nt decree compliand	ce.				
06/11/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Eve Gushes	2.00			
	Review of completed misconduct inv	vestigations for consent decree com	pliance and thoroug	ghness of inves	tigation.			
06/13/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Eve Gushes	1.00			
	Review of misconduct investigation f	for consent decree compliance and	correctness of disp	osition.				
06/14/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Eve Gushes	2.00			

Date	Client	Project	Roles	Person	Hours			
	Continued review of misconduct inve	estigations for consent decree comp	liance and thorougl	nness of invest	igations			
06/15/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Eve Gushes	3.00			
	Misconduct investigation reviews for	consent decree compliance.						
06/16/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Eve Gushes	4.00			
	Misconduct investigation reviews for	consent decree compliance.						
06/17/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Eve Gushes	4.00			
	Review of misconduct investigations	for consent decree compliance.						
06/18/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Eve Gushes	3.00			
	Review of misconduct investigations for consent decree compliance.							
06/19/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Eve Gushes	1.00			
	Review of misconduct investigations	for consent decree compliance and	thoroughness.					
06/20/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Eve Gushes	2.00			
	Continued review of misconduct investigations for consent decree compliance.							
06/22/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Eve Gushes	1.50			
	Internal team meeting							
06/25/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Eve Gushes	1.00			
	Continued review of misconduct inve	estigations for consent decree comp	liance.					
06/30/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Eve Gushes	1.50			
	Investigation review: 2020-1685							

Total 31.50

21CP Solutions, LLC

Timeframe

06/01/2023 - 06/30/2023

Total **36.50 Hours**

0.00 Uninvoiced billable hours

1 Client Baltimore City Consent Decree: Monitoring

I eam

1 BPD July 2022 - June 2023 Budget Year

Project

Tasks All tasks

1 Team Jonathan Smith

Date	Client	Project	Roles	Person	Hours	
Associate Co	onsultant Professional Fees				0.60	
06/13/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	0.60	
	Weekly check-in with assessment tear	m				
CPOP Asses	sment				16.20	
06/09/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	0.50	
	Conf call Wasileski re: document requ	est				
06/10/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Associate	Jonathan	2.70	
	Monitoring Team Review crisis incident 220708585	Budget Year	Consultant	Smith		
06/11/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Associate	Jonathan	3.00	
	Monitoring Team Budget Year Consultant Smith Review CIT incidents 220903960 220605262					
06/13/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Associate	Jonathan	1.30	
	Monitoring Team	Budget Year	Consultant	Smith		
	Conf with CIT review team re: standar	dizing review, findings to date, me	eet with DOJ			
06/14/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	2.00	
	Review 220907115 and 220502450					
06/14/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	2.20	

Date	Client	Project	Roles	Person	Hours		
	Review incident 221002245 and 220	0609688					
06/19/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	1.80		
	Review incident 220402281						
06/20/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	0.50		
	Weekly Monitoring Team Meeting						
06/22/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	1.00		
	Conf DOJ and BPD re: assessment/	close cases					
06/27/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	0.70		
	conf assessment team						
06/27/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	0.50		
	Assessment team meeting						
Misconduct	Investigations Assessment				13.70		
06/05/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	0.40		
	Review methodology/prep for document conversation						
06/05/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	0.60		
	Conf call Barge and Wasileski re: methodology/case review/document request						
06/12/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	0.50		
	Conf call with Wasileski, Barge Ader	n re: BIP assessment					
06/20/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	1.70		
	Review 2022-0689						

Date	Client	Project	Roles	Person	Hours		
06/21/2023	Baltimore City Consent Decree: Monitoring Team Review 2021-1071	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	1.60		
06/21/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	4.70		
	Review 2022-0322; 2023-0002; 202	2-0060, PIB manual, discipline mat	rix, CCBR local lav	V			
06/22/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	1.20		
	Prep for call with BPD/DOJ re: misc	onduct files. Complete review of file	es by DOJ				
06/22/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	1.50		
	Meet with reviewer team re: pilot as	sessments, go through cases					
06/22/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	1.00		
	Bi-Annual PIB/DOJ meeting re: investigations						
06/26/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	0.50		
	Conf assessment team						
Pro Bono Ho	urs				6.00		
06/02/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	1.50		
	Review assigned crisis files, review status of document request, review PIB methodology and assess needed documents						
06/08/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	1.00		
	Secure access to VPN, review doc needs for misconduct, file maintenance						
06/12/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Jonathan Smith	1.00		
	Set-up access to BPD system to as	sess BIP					

Total 36.50

Date	Client	Project	Roles	Person	Hours
	Review PIB Manual, discipline matrix, I	BPD policy manual, other prep for	file review		

Total 36.50

Timeframe

06/01/2023 - 06/30/2023

Total **8.20 Hours**

0.00 Uninvoiced billable hours

1 Client Baltimore City Consent Decree: Monitoring

Team

BPD July 2022 - June 2023 Budget Year

Project

Tasks All tasks

1 Team Joyce Nola

Date	Client	Project	Roles	Person	Hours
Partner Profe	essional Fees				8.20
06/06/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	1.80
	Review and comment on the Recruitment and	d Retention Assessment.			
06/07/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	0.90
	Review and comment on Fayette Street neigh	nborhood policing plan.			
06/09/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	1.30
	Review and comment on CPOP assessment.				
06/12/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	0.80
	Meeting with parties on recruitment.				
06/12/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	1.10
	Review of Community Policing Annual Repor	t			
06/12/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	1.00
	Meeting with parties to look at Axon case ma	nagement for sexual assault			
06/27/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	1.30

Total 8.20

Date	Client	Project	Roles	Person	Hours
	Review and comment on BPD's Supervision	Assessment Report			

Total 8.20

21CP Solutions, LLC

Timeframe

06/01/2023 - 06/30/2023

Total **32.10 Hours**

0.00 Uninvoiced billable hours

1 Client Baltimore City Consent Decree: Monitoring

Team

1 BPD July 2022 - June 2023 Budget Year

Project

Tasks All tasks

1 Team McDonough Megan

Date	Client	Project	Roles	Person	Hours	
Associate Co	onsultant Professional Fees				7.30	
06/01/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	1.40	
	OAS Methodology discussion and f	follow-up				
06/02/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	1.00	
	Interview with Detainees Report Ca	ll with Munk School				
06/06/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	2.30	
	Wellness revised methodology; ass	essment team meeting				
06/07/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.30	
	Wellness revised methodology; assessment team meeting.					
06/12/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.70	
	Recruitment, OAS Call					
06/14/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.20	
	Review city feedback on community survey					
06/20/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.60	

Total 32.10

Date	Client	Project	Roles	Person	Hours
	Weekly Assessment Team Meeting				
06/27/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.50
	Discuss PRB assessment and survey			. 3	
06/29/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Associate	McDonough	0.30
	Monitoring Team Assessment correspondence	Budget Year	Consultant	Megan	
Pro Bono Ho	urs				6.10
06/01/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	1.70
	Update Alchemer instrument; and circ	-			
06/08/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	1.60
	Review transport vehicle data.	Budget Teal	Consultant	Wegan	
06/13/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.60
	Internal Assessment Team Call	Budget Teal	Consultant	Wegan	
06/22/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	1.20
	Inputting inspection report data.	C		Ç	
06/26/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.50
	Inputting inspection report data				
06/30/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.50
	Kick-off meeting and follow-up with B	PD			
Transportation	on of Persons in Custody Assessment				18.70
06/06/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	1.10
	Revise methodology; review inspectio	n records; discuss compliance			

Date	Client	Project	Roles	Person	Hours
06/07/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	2.80
	Finalize methodology; assess inspe	ction reports			
06/12/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.20
	Vehicle Spot Check coordination				
06/13/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	1.30
	Monthly transport meeting; spot ch	ecks logistics.			
06/14/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.90
	Review inspection reports, identify	cases for random audit.			
06/15/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.20
	Case review assignments.				
06/20/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	3.40
	Assign cases for review, track inspe	ection records			
06/21/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	3.40
	Finalize instrument for reassessmen	nt, reach out to reviewers, input ve	hicle inspection d	ata from BPD PDFs	
06/28/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	2.20
	Inputting inspection report data				
06/29/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	3.20
	Case review instructions.				

Total 32.10

21CP Solutions, LLC

Timeframe

06/01/2023 - 06/30/2023

Total **2.10 Hours**

0.00 Uninvoiced billable hours

1 Client Baltimore City Consent Decree: Monitoring

Team

1 BPD July 2022 - June 2023 Budget Year

Project

Tasks All tasks

1 Team Meares Tracey

Date	Client	Project	Roles	Person	Hours
Arrests Asse	essment				2.10
06/02/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Associate	Meares	0.80
	Monitoring Team	Budget Year	Consultant	Tracey	
	Arrests Assessment				
06/05/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Associate	Meares	1.00
	Monitoring Team	Budget Year	Consultant	Tracey	
	Axon Records SSA Monthly Data Me	eeting			
06/08/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Associate	Meares	0.30
	Monitoring Team	Budget Year	Consultant	Tracey	
	Arrests Assessment				

Total 2.10

Timeframe

06/01/2023 - 06/30/2023

Total **20.00 Hours**

0.00 Uninvoiced billable hours

1 Client Baltimore City Consent Decree: Monitoring

Team

1 BPD July 2022 - June 2023 Budget Year

Project

Tasks All tasks

1 Team Ramsey Charles

Date	Client	Project	Roles	Person	Hours
Partner Profe	essional Fees				20.00
06/05/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	1.00
	Conference call with Commissioner Ha	arrison			
06/06/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	1.00
	Call Commissioners Harrison and Wor	ley			
06/12/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	1.00
	Review of IA Pro	Budget real		Onancs	
06/13/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	4.00
	Review and comment on Directives 41	0, 480 and 481			
06/13/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	2.00
	Review Misconduct case 2022-0689				
06/14/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	6.00
	Visit to Northwestern and Southwester	rn Districts to inspect vehicles			
06/15/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	3.00

Total 20.00

Client	Project	Roles	Person	Hours
Review and complete the survey for BPD	Cases 2022-0060 and 2021-1071			
Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	1.00
Conference call with Commissioner World	ey			
Baltimore City Consent Decree:	BPD July 2022 - June 2023	Partner	Ramsey	1.00
			Grianes	
	Review and complete the survey for BPD Baltimore City Consent Decree: Monitoring Team Conference call with Commissioner World Baltimore City Consent Decree: Monitoring Team	Review and complete the survey for BPD Cases 2022-0060 and 2021-1071 Baltimore City Consent Decree: Monitoring Team Conference call with Commissioner Worley Baltimore City Consent Decree: BPD July 2022 - June 2023 BPD July 2022 - June 2023	Review and complete the survey for BPD Cases 2022-0060 and 2021-1071 Baltimore City Consent Decree: BPD July 2022 - June 2023 Partner Monitoring Team Budget Year Conference call with Commissioner Worley Baltimore City Consent Decree: BPD July 2022 - June 2023 Partner Monitoring Team Budget Year	Review and complete the survey for BPD Cases 2022-0060 and 2021-1071 Baltimore City Consent Decree: BPD July 2022 - June 2023 Partner Ramsey Charles Conference call with Commissioner Worley Baltimore City Consent Decree: BPD July 2022 - June 2023 Partner Ramsey Charles Monitoring Team Budget Year Charles

Total 20.00

21CP Solutions, LLC

Timeframe 06/01/2023 - 06/30/2023

Total **2.50 Hours**

0.00 Uninvoiced billable hours

1 Client Baltimore City Consent Decree: Monitoring

Team

1 BPD July 2022 - June 2023 Budget Year

Project

Tasks All tasks

1 Team Smoot Sean

Date	Client	Project	Roles	Person	Hours
Partner Profe	essional Fees				2.50
06/01/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Smoot Sean	1.50
	Review OAS draft report, prep and meeting v	w/ BPD and DOJ re: OAS methodology.			
06/12/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Smoot Sean	1.00
	Prep for and participate in R&R call. Follow-u	in research retincentives and nav rates	.		

Total 2.50

21CP Solutions, LLC

Timeframe

06/01/2023 - 06/30/2023

Total **24.30 Hours**

0.00 Uninvoiced billable hours

1 Client Baltimore City Consent Decree: Monitoring

Team

1 BPD July 2022 - June 2023 Budget Year

Project

Tasks All tasks

1 Team Terri Wilfong

Date	Client	Project	Roles	Person	Hours
Misconduct	Investigations Assessment				24.30
06/05/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Terri Wilfong	1.00
06/09/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Terri Wilfong	1.50
	Case # 2022-0689 IAPro				
06/10/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Terri Wilfong	1.80
	2022-0689 IA Pro				
06/11/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Terri Wilfong	2.50
	2022-0689 IA Pro	budget Teal	Consultant	vviiiorig	
06/14/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Associate	Terri	4.50
	Monitoring Team 2021-1071	Budget Year	Consultant	Wilfong	
06/15/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Associate	Terri	3.50
	Monitoring Team 2022-0060	Budget Year	Consultant	Wilfong	
	2022-0000				
06/16/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Terri Wilfong	3.50
	2022-0060	-		J	

Total 24.30

Date	Client	Project	Roles	Person	Hours
06/17/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Terri Wilfong	1.50
	2022-0060				
06/22/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Associate	Terri	1.50
	Monitoring Team	Budget Year	Consultant	Wilfong	
	Zoom meeting of pilot cases				
06/25/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Associate	Terri	3.00
	Monitoring Team	Budget Year	Consultant	Wilfong	
	2021-1228				

Total 24.30

21CP Solutions, LLC

Timeframe

06/01/2023 - 06/30/2023

Total **68.90 Hours**

0.00 Uninvoiced billable hours

1 Client Baltimore City Consent Decree: Monitoring

Team

1 BPD July 2022 - June 2023 Budget Year

Project

Tasks All tasks

1 Team Tyeesha Dixon

	Client	Project	Roles	Person	Hours
Associate Co	onsultant Professional Fees				15.10
06/06/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Tyeesha Dixon	0.50
	Weekly meeting for outcome assessr	ment leads			
06/13/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Tyeesha Dixon	0.60
	Weekly meeting for outcome assessr	ment leads			
06/13/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Tyeesha Dixon	1.70
	Review parties' edits to youth section	mothodology and rovice methodo	logy: attand most	and confor with	Ala a
	parties parties	The modology and revise memodo	nogy, attend meet	and comer with	tne
06/16/2023		BPD July 2022 - June 2023 Budget Year	Associate Consultant	Tyeesha Dixon	6.00
06/16/2023	parties Baltimore City Consent Decree:	BPD July 2022 - June 2023	Associate	Tyeesha	
06/16/2023 06/27/2023	parties Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023	Associate	Tyeesha	
	parties Baltimore City Consent Decree: Monitoring Team Revise youth section methodology Baltimore City Consent Decree:	BPD July 2022 - June 2023 Budget Year BPD July 2022 - June 2023 Budget Year	Associate Consultant Associate	Tyeesha Dixon Tyeesha	6.00
06/27/2023	Baltimore City Consent Decree: Monitoring Team Revise youth section methodology Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year BPD July 2022 - June 2023 Budget Year	Associate Consultant Associate	Tyeesha Dixon Tyeesha	6.00
	Baltimore City Consent Decree: Monitoring Team Revise youth section methodology Baltimore City Consent Decree: Monitoring Team Weekly call for outcome assessment Baltimore City Consent Decree:	BPD July 2022 - June 2023 Budget Year BPD July 2022 - June 2023 Budget Year leads BPD July 2022 - June 2023	Associate Consultant Associate Consultant Associate	Tyeesha Dixon Tyeesha Dixon Tyeesha	0.50

Total 68.90

Date	Client	Project	Roles	Person	Hours
06/01/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Tyeesha Dixon	8.00
	Draft community policing assessment				
06/02/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Tyeesha Dixon	8.00
	Draft community policing assessment	Budget Teal	Oonsultant	DIXON	
06/03/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Tyeesha Dixon	8.00
	Draft community policing assessment				
06/04/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Tyeesha Dixon	5.70
	Draft community policing assessment				
06/07/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Tyeesha Dixon	4.80
	Revise community policing assessment to incorporate feedback received				
06/14/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Tyeesha Dixon	0.40
	Call with the parties regarding commun	nity policing assessment			
Misconduct	nvestigations Assessment				9.70
06/12/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Tyeesha Dixon	1.00
	Attend IA Pro training				
06/21/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Tyeesha Dixon	8.20
	Conduct pilot reviews of 3 cases				
06/22/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Tyeesha Dixon	0.50
	Attend MT call to review pilot results				
Pro Bono Ho	urs				9.20
06/17/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Tyeesha Dixon	5.00

Date	Client	Project	Roles	Person	Hours
	Review BPD policies and protocols	in preparation for conducting pilot n	nisconduct case re	views	
06/19/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Associate	Tyeesha	4.20
	Monitoring Team	Budget Year	Consultant	Dixon	
	Review BPD policies and protocols	in preparation for conducting pilot n	nisconduct case re	views	

Total 68.90

21CP Solutions, LLC

Timeframe

06/01/2023 - 06/30/2023

Total **17.60 Hours**

0.00 Uninvoiced billable hours

1 Client Baltimore City Consent Decree: Monitoring

Team

1 BPD July 2022 - June 2023 Budget Year

Project

Tasks All tasks

1 Team Villaseñor Roberto

Date	Client	Project	Roles	Person	Hours
Partner Profe	essional Fees				13.10
06/05/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	0.90
	IA Pro training				
06/06/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Partner	Villaseñor	0.50
	Monitoring Team	Budget Year		Roberto	
	Internal discussion on Transport Com	pliance			
06/07/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Partner	Villaseñor	2.10
	Monitoring Team	Budget Year		Roberto	
	PRB				
06/13/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Partner	Villaseñor	1.10
	Monitoring Team	Budget Year		Roberto	
	Training call, Transport call				
06/16/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Partner	Villaseñor	2.20
	Monitoring Team	Budget Year		Roberto	
	Misconduct Investigation review 2021	-1071			
06/18/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Partner	Villaseñor	4.30
	Monitoring Team	Budget Year		Roberto	
	Misconduct Investigation review 2022	-0689, 2022-0060			
06/22/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Partner	Villaseñor	1.50
	Monitoring Team	Budget Year		Roberto	

Total 17.60

Date	Client	Project	Roles	Person	Hours
	Misconduct investigation discussion.				
06/30/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Partner	Villaseñor	0.50
	Monitoring Team Meeting about Transport Audits	Budget Year		Roberto	
Pro Bono Ho	purs				4.50
06/04/2023	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	1.00
	Various emails and reading				
06/17/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Partner	Villaseñor	1.00
	Monitoring Team	Budget Year		Roberto	
	Various emails and reading				
06/20/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Partner	Villaseñor	0.50
	Monitoring Team	Budget Year		Roberto	
	Various emails and reading				
06/25/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Partner	Villaseñor	1.00
	Monitoring Team	Budget Year		Roberto	
	Various emails and reading				
06/29/2023	Baltimore City Consent Decree:	BPD July 2022 - June 2023	Partner	Villaseñor	1.00
	Monitoring Team	Budget Year		Roberto	
	Various emails and reading				

Total 17.60

21CP Solutions, LLC

Expense report for Invoice Baltimore Monitor June 2023

06/09/2023 \$168.00

Client Baltimore City Consent Decree:

Monitoring Team

BPD July 2022 - June 2023 Budget

Project Project

Year

Category Phone, Internet, Website Expenses

Person Barge Matthew

Squarespace/GSuite BPD Monitor email charges.

Invoice #101227771 Charged on Friday, June 9, 2023 ISSUED TO **Matthew Barge** undefined, undefined 90069 **United States** Card Number ISSUED BY Squarespace, Inc. 225 Varick Street, 12th Floor New York, NY 10014 Charges All prices in US Dollar. Subscription: Google Workspace (Monthly) \$168.00 (C03g5kdae) - I Seats: 28

\$168.00

Subtotal

06/12/2023 \$29.00

Client Baltimore City Consent Decree:

Monitoring Team

BPD July 2022 - June 2023 Budget

Project Year

Category Phone, Internet, Website Expenses

Person Barge Matthew

Squarespace BPDMonitor.com website monthly charges.

Invoice		
#101374975		
Charged on Monday, June 12, 2023		
ISSUED TO		
Matthew Barge undefined, undefined 90069		
United States		
Card Number		
ISSUED BY		
Squarespace, Inc.		
225 Varick Street, 12th Floor		
New York, NY 10014		
Charges		
All prices in US Dollar.		
Subscription: Business (Monthly) -	\$29.00	
Subtotal	\$29.00	
Discount	_	
Discount	_	

06/17/2023 \$89.82

Client Baltimore City Consent Decree:

Monitoring Team

BPD July 2022 - June 2023 Budget

Project Year

Category Phone, Internet, Website Expenses

Person Barge Matthew

Electronic assessment platform charges. (1/2 of overall invoice amount).

Alchemer

INVOICE

Alchemer LLC

168 Centennial Pkwy, Suite 250

Louisville, CO 80027

USA

US EIN: 20-5463887

UK VAT: GB-309 7393 78

MOSS ID: EU826478382 GST/HST: 71674 7498 RT0001

billing@alchemer.com

 Invoice Number:
 INV00433392

 Invoice Date:
 06/17/2023

 Due Date:
 06/17/2023

 Payment Terms:
 Due Upon Receipt

PO Number:

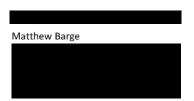
Currency: Customer Tax ID:

USD

Customer Billing Details:

Customer Name:

Billing Contact: Email: Billing Address:



Account Number:
Sold to Contact:
Email:

Sold to Address:



Items:				
Description	Service Period	Qty	Rate	Amount
Enterprise - License - Professional Monthly License - Professional Monthly	06/18/2023 - 07/17/2023	1	\$165.00	165.00

Additional Information:	Subtotal:	\$165.00
	Тах:	\$14.65
	Total:	\$179.65
	Adjustments:	\$0.00
	Payments:	\$179.65
	Invoice Balance:	\$0.00

Payment Details:

Credit Card Payment: CLICK TO PAY		
US Customers Paying via Check	Canadian Customers Paying via Check	
Alchemer LLC	Alchemer LLC	
PO Box 679799	168 Centennial Parkway Suite 250	
Dallas, TX 75267	Louisville, CO 80027-1257	
	FT/ACH & Wire Payments Wells Fargo 420 Montgomery Street San Francisco, CA 94104	
Acc	count Name: Alchemer LLC count Number: 5333549383	
ACH/	/EDI Routing No.: 102000076	
AB	A/Routing No.: 121000248	
Non-U	SD Swift Code: WFBIUS6WFFX	
U	SD Swift Code: WFBIUS6S	

Right to Cancel and Receive a Refund for Annual Subscriptions for Self-Service Customers: For a period of thirty (30) days from the date of this invoice, if Customer is a self-service customer, meaning a customer that has purchased a subscription on Alchemer.com, and the auto-renewed subscription referenced on this invoice is for an annual subscription, it shall have the right to easily cancel the applicable annual subscription(s) billed under this invoice by emailing billing@alchemer.com, including the invoice or account number and state its intent to cancel. Customer shall then be entitled to either (i) receive a refund of the Fees outlined herein or (ii) relief from payment of the Fees outlined herein, whichever is applicable.

Customer's purchase hereunder, and Alchemer's provision and Customer's use of the Alchemer products and services contemplated by this Invoice, shall be governed by the Master Services Agreement executed by the Parties, if no such Agreement has been executed, then the relationship shall be governed by the Alchemer Services Agreement available here: "The Services Agreement." Alchemer LLC and Customer hereby agree that any terms and conditions contained in any Customer purchase order or similar document shall be for administrative purposes only and shall have no legal effect, and the Parties hereby disclaim such terms.